

## FINANCIAL TIMES

US PRIMARIES

All eyes turn to  
New Hampshire

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Tuesday February 18 1992

## World News

Shot IRA man  
had been  
cleared of  
gun-running

One of the four IRA men shot dead by the British army after an attack on an Ulster police station had been cleared of gun-running charges in London last year. Page 9

A member of the staff of a Belfast video club was shot dead by a masked man who ran into the shop and opened fire. His death brings to 32 the number of people who have died violently in Ulster this year.

## EC moves on Yugoslavia

The European Community sought to manoeuvre itself into a better position to re-start the Yugoslav peace conference, in parallel with the arrival of United Nations forces to keep the peace between Serbs and Croats. Page 2

## Cessfire ignored

Mogadishu, capital of Somalia, was rocked by street battles and mortar bombardments despite a United Nations-sponsored ceasefire. Page 6

## Falklands talks

A first round of Anglo-Argentine talks on seismic exploration around the disputed Falkland Islands will take place in Buenos Aires later this month.

## Mann gets his CBE

Former Lebanon hostage Jackie Mann, 77, left hospital in Nicosia briefly to receive the insignia of Commander of the Order of the British Empire from Britain's high commissioner to Cyprus.

## Abortion refused

The Irish high court granted a full injunction to the attorney-general to stop a 14-year-old alleged rape victim having an abortion in Britain. Abortion is illegal in Ireland.

## Jailed for killing

A Portuguese court jailed mechanic Michael Cook, 38, from Southampton for 18 years for the kidnapping and killing of a 10-year-old British girl in southern Portugal's Algarve holiday region.

## King crashes

Sweden's King Carl Gustaf crashed his car into a fir tree in the world championship Swedish motor rally. He was unhurt.

## Seven die in fighting

Fierce fighting between Azerbaijanis and Armenians has erupted over the disputed territory of Nagorno-Karabakh. At least seven people have died.

## Jordan could be dry

Jordan's parliament, where the fundamentalist Muslim Brotherhood and its allies form the largest single bloc, will vote tomorrow on whether to ban alcohol.

## Philippine rebels kill 35

The Philippine army said that suspected communist rebels, believed to be led by a former priest, had killed 35 soldiers in an ambush.

## MF takes the lead

France's rightwing National Front took a strong lead in the first round of voting in a by-election in Nice, containing indications that it will make large gains in regional elections next month.

## Japan lets Jagger in

Rolling Stones lead vocalist Mick Jagger was finally allowed into Japan. He had spent a day in an airport hotel having been barred from the country because of a 23-year-old drug conviction.

## Fieldhouse dies

Lord Fieldhouse, former chief of the UK defence staff, died aged 83. As Admiral Sir John Fieldhouse he was commander in chief, fleet, during the Falklands campaign in 1982.

## Business Summary

North Sea oil  
price falls \$1  
a barrel after  
Opec deal

North Sea oil prices fell almost \$1 a barrel yesterday amid pessimism on the London market following the insubstantial weekend agreement by the Organisation of Petroleum Exporting Countries (Opec) to cut output.

The 1m barrels a day (b/d) cut in production agreed by Opec, to about 23m b/d, was smaller than traders had expected and North Sea Brent crude prices slipped from \$18.40 to \$17.25 a barrel in busy trading. Page 15 and Lex: Kuwait production recovers, Page 32

## JAPAN'S industrial output

last year grew 2.1 per cent, the slowest pace in five years, the Ministry of International Trade and Industry said, confirming accumulating evidence of a sharp slowdown in the country's economy. Page 18; Tokyo requests urgent trade talks meeting, Page 8

## GOLDMAN SACHS: The Russian

investment bank said it had hired the US investment bank as advisers to help attract badly needed foreign investment to the country. Page 18

## UK government settled a long-

running dispute with the European Commission which had blocked the release of about £120m (£217m) in EC funds for Britain's depressed coal-mining regions. Page 18

## UNION DISCOUNT: The London

discount house, reported a \$28.5m (\$42.7m) loss in 1991, following disastrous diversifications in the late 1980s and a deterioration of the core discounting business. Page 19; Lex, Page 18

## FINA, US subsidiary of Petro-

fin, the Belgian oil company, is negotiating the formation of a joint venture with the private Saudi Arabian company, Arabian Petroleum. The deal could be worth more than \$1m. Page 19

## MAN: New order inflow at the

German engineering group fell 14 per cent to DM3.6bn (\$5.4bn) in the six months ended December as a result of the world economic slowdown and the slackening of Germany's post-unification jump in demand. Page 19

## PERRIER: A court at Nîmes,

southern France, will today conclude the first in the series of cases which will be critical in determining the outcome of the battle over ownership of the French mineral water company. Page 19

## LAUTRO: Sharp practice

among life assurance sales agents is rising steeply, according to the self-regulatory body for the UK industry. Page 10

## SWEDEN plans an industrial

privatisation programme starting this spring whereby some 55 state controlled and partially controlled companies will be transferred to the private sector. Page 20; Peru privatisation, Page 4; Kuwait telecoms sell-off, Page 6

## DALETT, foods and agri-

business company, raised pre-tax profits by 4 per cent to \$33.5m (\$97.57m) in the six months to December 31, following increases in its share of the snacks and pet-foods markets and gains from corporate rationalisation. Page 20; Lex, Page 18

## NEW CAR sales rose modestly

in western Europe last month - by an estimated 0.7 per cent to 1.25m. Small declines in Germany and Italy and a further 6 per cent fall in UK sales were offset by a big jump in Spain. Page 2

## WM LOW, Scottish super-

market group, alarmed the City by warning that full-year profits would fall below last year's \$28.6m (\$42.7m). Page 20; Lex, Page 18

## BRAZILIAN government will

today announce an acceleration of its programme to lower import tariffs as part of its fight against inflation. Page 8

## Lloyd's seeks UK government help in cash crisis

By Richard Lapper, Robert Peston and David Owen in London

TALKS ARE under way between senior figures at Lloyd's of London, government ministers and the Bank of England over measures to ease a liquidity crunch at the insurance market, according to a senior broker involved.

The outcome of these exploratory talks may be a formal request to the Bank of England that it should put pressure on commercial banks to provide loans to hard-pressed Names - the individuals whose assets back underwriting at Lloyd's.

Another possibility would be the setting up of a commercial banking syndicate to lend to the market's central fund

which pays those claims that Names are unable to meet.

But the broker said the price of official help may be an end to the system of self-regulation, introduced by the Lloyd's Act of 1982.

A government official said yesterday: "The Bank of England has not yet received a formal request though it would not be surprising if one was made."

The news of the talks coincided with a meeting between 20 and 25 members of Parliament and Mr David Colclough, the chairman of Lloyd's. The MPs were concerned about reports of alleged

malpractices in the market.

The market's 500 or so syndicates - groups of Names - have been hit by a number of recent heavy claims, including a typhoon in Japan last September. Losses are also continuing to flow in from US pollution and industrial injury awards and a series of catastrophes which shook insurers between 1988 and 1990.

Many commercial banks have withdrawn their credit lines to the insurance market, making it more difficult for syndicates to meet their liabilities.

According to the broker involved in the talks, Lloyd's

needs a funding arrangement

to meet some £2bn (£3.5bn) in losses which are expected to fall due over the next 18 months. The banks may be asked by the Bank of England to provide funds to shore up the market in the same way they are sometimes pressed by the Bank to provide liquidity to save ailing companies.

However, a Bank official said there was no possibility of it providing funds from its own resources.

Commenting on expectations that the market's loss for 1991 - not disclosed until later this year - will be £1.35bn, a Lloyd's agent, or syndicate

manager, said: "I just don't

know where the funds to meet this loss are going to come from."

Lloyd's insists the solvency of the market - ultimately backed by £18bn of assets provided by the market's 22,500 Names - is intact. "Solvency is not an issue, but we do have a shortage of liquid funds," said an official at Lloyd's Corporation, the body which provides regulatory and back-up services to the market.

Lloyd's is also seeking to restore confidence among Names, which has been bruised by recent losses. The number of Names at Lloyd's

has fallen by nearly a third

over the last four years.

"If you have a confident, liquid market then you have yourself a business," said the broker. "The main issue is not one of regulation," he added, referring to last week's Commons allegations that Lloyd's had permitted insiders to benefit commercially at the expense of outside Names.

However, some of the MPs at yesterday's meeting said they favoured change in the regulatory regime. Lloyd's executives were left "in no doubt whatsoever" that MPs believed that the market needed independent regulation.

US to fund  
redundant  
scientists  
in Russia

By Leyla Boulton in Moscow and David Buchanan and Patrick Blum in Lisbon

THE US is to provide \$25m for an internationally sponsored "job centre" in Russia for nuclear scientists from the former Soviet Union.

Mr James Baker, US secretary of state, said yesterday, after talks with President Boris Yeltsin in Moscow, that Washington would contribute the money to occupy top scientists who currently earn about \$100 a month and discourage them from selling their skills abroad.

A joint statement issued with Russia and Germany said the new centre would be "a clearing house for developing, selecting, funding and monitoring projects that would be carried out... at facilities located in the Russian Federation and other interested Commonwealth states".

"An important focus of projects supported by the centre would be to give weapons scientists and engineers opportunities to redirect their talents to non-military endeavours," the statement said.

The US also offered to supply 25 special rail containers to Russia to transport nuclear warheads back there from other republics.

The European Community

immediately gave its backing to the International Science and Technology Centre.

Mr Frans Andriessen, the EC external affairs commissioner, told foreign ministers of the Twelve in Lisbon that the Community had earmarked \$25m (\$40m) worth of 1991 technical aid for nuclear safety in the CIS, and some of this could still be used for funding the new nuclear "employment exchange" in Russia.

Prof V. Mikhailov, head of the former Soviet Union's military nuclear programme, said last month that 100,000 people were employed making atomic weapons, with 2,000 to 3,000 top people in possession of key nuclear secrets.

Such experts are banned from leaving the country, but this has not always worked. Prof Mikhailov said skilled Russians were needed to help dismantle the redundant nuclear weapons; without them, the programme would collapse.

Ukraine bears currency second, Page 2  
Goldman Sachs to advise Russia, Page 18



Mourners raise the coffin of Abbas Musawi, the Hizbollah leader killed in an Israeli attack, at his funeral in Beirut

## Foreigners advised to quit Beirut

By Hugh Carnegie in Jerusalem and agencies

WESTERN embassies in Beirut yesterday advised the few hundred remaining expatriates to leave the city in case the Israeli killing of Sheikh Abbas Musawi, the Hizbollah leader, prompted renewed attempts by his supporters to kidnap westerners.

Lebanese police said they had tightened security at western embassies and other foreign interests in Beirut.

However, Iran said it expected the kidnappers holding two German hostages to respond "reasonably".

The security warning came as thousands of Lebanese Shia Muslims thronged the streets of south Beirut vowing revenge against Israel and the US for Sunday's attack on the motorcade of Mr Musawi in which his wife, six-year-old son and five bodyguards also died.

"Oh God, wipe Israel and America out of existence," chanted an estimated 50,000-strong crowd, led by Sheikh Mohammed Hussein Fadlallah, the spiritual leader of Hizbollah, which turned out to mourn the death of Sheikh Musawi, secretary-general of the organisation.

Mr Musawi's deputy, Mr Naem Qassem, told the rally: "Do you think, enemy of God [Israel], that you have won? No, we are waiting for you... the earth will shake beneath your feet."

In Tehran, Iranian President Ali Akbar Hashemi Rafsanjani said he expected Lebanese kidnappers holding two Germans to react "logically".

Continued on Page 18

Editorial comment, Page 16

Bundesbank warning over  
high steel pay settlement

By Andrew Fisher in Frankfurt

THE GERMAN steelworkers' pay deal should not be used as a yardstick for forthcoming wage settlements, the Bundesbank warned yesterday.

The country's central bank added that moderate wage agreements could help speed economic recovery in east Germany.

Its criticism of the steel settlement strongly suggests that it intends to keep interest rates high in the near future, having raised them by half a point in December. Citing the recent New York meeting of Group of Seven finance ministers and central bankers, it said: "Other countries also see severely any scope for Germany at present to ease monetary policy."

In its monthly report the central bank said that unit wage costs in Germany were 7.5 per cent higher in the fourth quarter of last year than in the same period of 1990. Current wage claims of 10 per cent or more contained "considerable risks for growth and employment, as well as for the price climate".

The west German economy had already entered "calmer waters," it added. Gross national product was an estimated 0.5 per cent lower in the fourth quarter of 1991 compared with the third quarter, on a seasonally adjusted basis, and only 1 per cent higher than in the fourth quarter of 1990.

"Nor does the outcome of the wage dispute in the steel industry suggest a reduction of the wage cost burden," the Bundesbank continued.

The steel settlement comprised an increase of 5.9 per cent on basic pay and a one-off payment of DM175 (\$110.00), which brought it up to 6.35 per cent.

The bank said it viewed the agreement as a carry-over from the 1991 wage round. "But the danger that the steel settlement will be seen as a signal for the next pay round cannot be dismissed."

The Bundesbank has not specified what level of pay increases it envisages,

although it has indicated that settlements of between 5 and 6 per cent would be acceptable. Last year's pay deals were around 7 per cent. Both the public sector and banking unions have taken a hard line over their present wage claims and the most important pay talks will come in the engineering industry, whose contract expires at the end of March.

Mr Helmut Schlesinger, president of the Bundesbank, made clear earlier this month that he was unhappy with the steel settlement.

The bank linked its concern about pay to trends in east Germany, where it said economic recovery was making definite progress. While manufacturing output had been assisted by state guarantees for exports to eastern Europe and liquidity transfers from the Treuhand privatisation agency, it said production would have to match market conditions in the long run.

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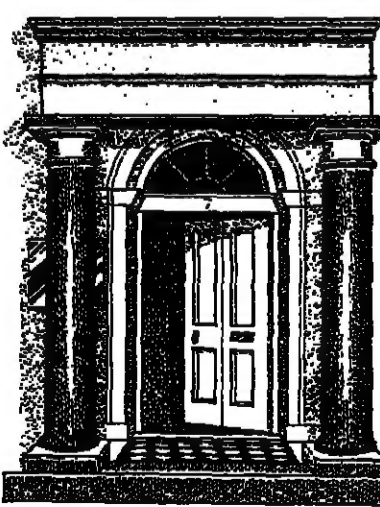
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Economic debate leaves Poland  
stuck in a political quagmire

Poland, erstwhile standard-bearer for radical economic reform, has run into trouble. The economic debate within the government of Jan Olszewski (left) has led to the resignation of finance minister Karol Lutkowski. Page 16

STERLING	London	\$1.774 (1.7885)
DM2.88 (same)	FF9.8025 (8.1785)	FF2.625 (same)
£ index 90.8 (same)	GOLD	London
\$354.5 (\$34.0)	N SEA OIL (Argus)	Brent 15-day Aug
\$17.525 (18.45)	Chief price changes	yesterday: Page 19
DOLLAR	The New York markets	were closed
yesterday for	President's Day.	
Tokyo close: ¥126.93	London	DM1.623 (1.6285)
DM5.525 (5.5325)	FF1.463 (1.4675)	¥126.95 (127.9)
\$ index 63.5 (63.7)	STOCK INDICES	FT-SE 100: Yield 4.84
2,541.0 (+27.1)	FT-A All-Share:	1,218.84 (+0.9%)
FT-SE Eurotrack 100:	1135.65 (+4.87)	FT-A World Index:
145.23 (+0.5)	Tokyo: Nikkei	21,324.98 (+441.12)
LONDON MONEY	3-month interbank:	10 1/4 % (10 1/2 %)
Life long gilt future:	Mar 07/92 (97 1/2)	

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## EUROPEAN NEWS

Babic ready to accept peacekeepers but warns about their safety

## Krajina leader eases stance on UN troops

By Laura Silber in Belgrade and Judy Dempsey in London

MR MILAN BABIC, president of the self-proclaimed Serb republic of Krajina in south-western Croatia, yesterday softened his stance on the despatch of United Nations peacekeeping troops, saying they would not meet "organised armed resistance". However, he warned that their safety could not be guaranteed.

Speaking in Belgrade, the Serbian capital, Mr Babic said he would accept a decision by the UN Security Council to send 13,000 peacekeepers, but added that "it would be extremely difficult" to disarm the 30,000 Serb reservists and irregulars from Krajina.

"The [Serbian] population of Krajina is not ready to surrender its arms... I cannot be responsible for any incidents that may occur," he said. Krajina's Serb forces should not be disarmed until a political solution to the Yugoslav conflict had been reached.

He rejected some elements of the UN plan on the grounds that it treated Krajina as part of Croatia. But he claimed that Mr Boutros Boutros Ghali, the UN secretary general, had met

some of his objections by promising that Krajina would not be placed under Croatian jurisdiction, and that the peacekeepers would stay for at least a year. This could not be confirmed by diplomats.

Mr Franjo Tudjman, Croatia's president, has until recently opposed deployment of peacekeeping troops for fear they will cement the territorial gains made by Serbia and the army which already control nearly a third of his republic.

Even if Mr Babic fully accepts the UN peace plan, Moslem officials in Bosnia-Herzegovina said peace and stability could not be maintained until UN troops were sent to their republic of Moslems, Serbs and Croats.

Bosnian officials said Croatia and Serbia were supporting efforts by Croat and Serb nationalists in Bosnia to divide the republic into districts which would eventually belong to Zagreb and Belgrade.

Mr Ruzmir Mahmutcehajic, Bosnia's deputy prime minister, said Bosnian Serb and Croat leaders, backed by the Croatian and Serbian govern-



A Serbian woman in the village of Mirkovci mourns at the grave of her son killed in the fighting

ments, wanted "the republic to be split among territories in which Serbs and Croats have the majority".

David Enoch adds from Lisbon: European Community foreign ministers yesterday urged the dispatch of UN peacekeepers to Yugoslavia and the resumption of the EC-sponsored peace conference. But they made no further moves to recognise the independence of more republics, except to offer EC help in supervising a forth-

coming referendum in Bosnia-Herzegovina. Greek objections were sufficient to put off any question of recognising Macedonian independence.

The fact that Serbia's President Slobodan Milosevic has recently been constructive, particularly with regard to admitting UN forces, was welcomed, but ministers made clear they wanted further changes before restoring to Serbia economic and trade preferences with the EC.

## Rotating environment planned for EC agency

By David Gardner in Brussels

THE European Commission has lost patience with French obstructionism over where to site the European Environment Agency.

The Commission decided to set up the agency 20 months ago, but France has refused to agree on its headquarters until Strasbourg is confirmed as the permanent home of the European Parliament.

Senior officials say Brussels is expected tomorrow to announce a provisional plan assigned both to get the agency up and running, and force member states to think seriously about a permanent home for what is seen as a vital tool in EC environmental policy.

The Commission will suggest that board meetings of the agency rotate throughout the Twelve along with each six-monthly presidency, but that agency staff and computer services should be sited in Brussels, officials said.

They acknowledged there was resistance both in the Commission and among member states to create more "transient" institutions like the European Parliament itself.

The latter has its plenary sessions in Strasbourg, its committee meetings in Brussels and staff in Luxembourg, under a 10-year-old provisional compromise to constrain competing claims to host it.

But after the last four summits of EC heads of government ducked the issue, the Commission believes further procrastination would badly damage Community credibility in environmental politics, especially in the run-up to the June "earth summit" on global warming in Rio de Janeiro.

Brussels officials hope nevertheless any decision from the Twelve to rotate the agency will be a provisional solution. Competition to host EC institutions will increase as a result of the programme agreed at last December's Maastricht summit to introduce economic and monetary union by 1999 at the latest.

## European new car sales rise slightly in January

By Kevin Done, Motor Industry Correspondent

NEW CAR sales rose modestly in western Europe last month - by an estimated 0.7 per cent to 1.23m. Small declines in Germany and Italy, as well as a further 6 per cent fall in UK sales, were offset by a big jump in Spain.

Many of the medium-sized and small European markets also achieved higher sales in January than in the same month a year ago. Sales last month were higher than a year ago in 11 of 17 markets across the region.

In the leading western European markets new car demand fell by an estimated 3.8 per cent in Germany, by 2.4 per cent in Italy and by 6 per cent in Britain, where sales are now in their third year of continuous decline.

In Spain, however, sales

have begun to recover strongly. Demand in January was 31.5 per cent higher than the very depressed level a year ago.

The Fiat group, which includes Alfa Romeo, Lancia and Ferrari, was the main loser among the big six volume car-makers in Europe in January. Fiat has been suffering a rapid erosion of market share over the past two years, but last month it was dramatically overtaken by Peugeot (which includes Citroën), General Motors (Saab), and Ford (Jaguar).

Three years ago Fiat was challenging the Volkswagen group for European market leadership; last month it dropped to fifth from second place a year ago.

Fiat is still dangerously

dependent on its domestic market, where it has come under heavy attack, particularly from Ford. Its share of the Italian market slipped again in January to 43.6 per cent from 47 per cent a year ago.

The Fiat group will also come under increasing pressure from Japanese carmakers in the Italian market. Italy has previously been largely sealed off from Japanese competition as direct vehicle imports from Japan have been limited to very small volumes. However, Nissan, in particular, has started to make inroads into the Italian market - from a very small base - with car exports from its UK plant.

By the end of the year Honda and Toyota will also have started production at their first European car plants, which are both located in Britain.

By contrast to Fiat's demise the Peugeot group of France is staging a strong recovery and in January it took over second place in the west European car sales league from Fiat.

It achieved the fastest sales volume growth with a jump of 9 per cent and boosted its share to 12.7 per cent from 12.7 per cent a year ago.

WEST EUROPEAN NEW CAR REGISTRATIONS				
January 1992				
	Volume (Units)	Volume Change (%)	Share (%) January 92	Share (%) January 91
<b>TOTAL MARKET</b>	1,228,000	+0.7	100.0	100.0
<b>MANUFACTURERS:</b>				
Volkswagen (incl. Audi, SEAT & Skoda)	202,000	+8.1	16.4	15.3
Peugeot (incl. Citroën)	158,000	+9.0	12.7	11.7
General Motors (Opel/Vauxhall, Saab & Vauxhall)	155,000	-0.3	12.6	12.7
Opel/Vauxhall	148,000	-0.1	12.1	12.2
Opel/Vauxhall	7,000	-1.3	0.6	0.4
Ford (Europe, USA & Jaguar)	151,000	-1.4	12.3	12.6
Ford Europe	150,000	-1.2	12.2	12.4
Jaguar	1,000	-23.8	0.1	0.1
Fiat (incl. Lancia, Alfa Romeo, Ferrari, Innocenti, Maserati)	150,000	-9.8	12.2	13.6
Renault	128,000	+3.0	10.4	10.2
Mercedes-Benz	41,000	-15.2	3.3	4.0
BMW	41,000	+28.8	3.3	2.6
Nissan	37,000	+0.7	3.0	3.0
Toyota	28,000	-25.7	2.3	3.1
Mazda	22,000	-17.0	1.8	2.2
Volvo	21,000	+2.8	1.7	1.7
Honda	14,000	+7.8	1.1	1.1
Mitsubishi	12,000	-22.7	1.0	1.2
Total Japanese	131,000	-5.3	10.7	11.3
<b>MARKETS:</b>				
Germany	308,000	-3.6	25.0	26.2
Italy	235,000	-2.4	19.1	19.7
France	180,000	+0.1	14.6	14.7
United Kingdom	184,000	-6.0	15.0	15.4
Spain	86,000	+31.5	7.0	5.4

Source: Industry estimates. \*Cars imported from UK and sold in western Europe. \*\*Figures 20 per cent and management share of Fiat. \*\*\*GM holds 50 per cent and management share of Opel. \*\*\*\*Honda holds a 50 per cent share in Rover vehicle operations. \*\*\*\*\*Volkswagen and Volvo are linked through minority cross-shareholdings.

## Ukraine nears accord on currency

By David Gardner

RUSSIA and Ukraine reached provisional agreement yesterday on how a Ukrainian currency could be introduced without disrupting the ruble zone.

The agreement between senior officials from both republics could signal a breakthrough in relations between the former Soviet republics, although it has still to win approval from the respective governments.

But Mr Volodymyr Hryniov, deputy president of the Ukrainian parliament, said: "We have no doubt this document will be taken as the framework

for the introduction of our currency." Mr Vladimir Shumelko, deputy chairman of the Russian parliament, said he was sure the deal would be signed.

The delegations - replete with senior central bank, finance and trade ministry officials - were among 11 from post-Soviet states at a conference to discuss how best to organise trade and monetary policy following the collapse of the Union. The conference was part of an attempt by the European Commission, the Soros Foundation, the Centre for European Policy Studies, and the London School of Econom-

ics to sponsor as common an economic space as possible among the republics.

The "code of conduct" on introducing new currencies agrees that:

● It is the right of all sovereign states to issue currency.

● Substitution of old currencies should be "quick, complete, and non-discriminatory".

● All rubles collected should be remitted to the Russian central bank.

● The monetary assets of other ruble zone residents will be treated in a way which minimises damage to all parties.

● The country issuing the new currency will inform ruble zone central banks of its programme, subject to confidentiality on the exact date and rate of substitution.

Mr George Soros, of the Soros Foundation, said the agreement should "help calm the hysteria in both Russia and the Ukraine about the introduction of a new currency".

Mr Hryniov said Ukraine had decided to introduce its own currency for political reasons, but that "the process of stabilising the ruble decided upon by Russia leaves us no other course".

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## EUROPEAN NEWS

## Polish minister resigns over 'economic rift'

By Christopher Bobinski in Warsaw

THE Polish government's economic policies suffered an embarrassing blow yesterday with the resignation of Mr Karol Lutkowski, the finance minister.

Mr Lutkowski, who has only been in office for two months, cited "significant differences" between himself and the rest of the government's economic team as the reason for his "irreversible" move.

The resignation came as Mr Jan Olszewski, the prime minister, unveiled the controversial economic programme which switches emphasis from the anti-inflationary line of the last two governments to one of stimulating the economy to overcome recession.

Mr Olszewski declined to comment on the reasons for the resignation but said it had not yet been accepted.

Mr Lutkowski saw the premier yesterday morning - only a few days after the government accepted the plan. It was presented to parliament over the weekend but has not been debated.

Mr Lutkowski was the fourth senior Finance Ministry official to resign over the new economic programme in the past two weeks. All of them were followers of Mr Leszek Balcerowicz, the former finance minister who instigated the monetarist policies of the past two years.

Mr Olszewski has so far accepted only one of the resignations and he told a news conference he would now have talks with Mr Lutkowski.

The finance minister said yesterday he felt there had been insufficient support in the cabinet for his policies and efforts. He also expressed fear that moves to change and tinker with monetary controls "signified a threat for Poland's transformation to a free-market economy".

Mr Jerzy Eysymontt, the minister responsible for the new plan, said yesterday he intended to keep this year's budget deficit to within 5 per cent of GDP. "We are fully aware that allowing hyperinflation would wipe out any effort to reverse the recession".

Mr Eysymontt announced that the government intended to concentrate on boosting exports and investment, adding that he did not see "any possibility of increasing consumption over the next three years".

He said the government target was to reduce inflation to between 40 and 45 per cent by the end of the year, against 60 per cent in 1991, while the increase in money supply would "slightly exceed prices growth".

The minister added the government intended to stabilise the level of unemployment next year. A government policy document said recession had to be overcome for reform to continue.

Mr Eysymontt went on to say that the government wanted to avoid the revaluation of the zloty against convertible currencies and reaffirmed that the pace of privatisation would be maintained.

Poland has signed a deal to buy 2m tonnes of oil from Russia in 1992, partly by barter, Reuters reports from Warsaw.

A foreign trade official said that under the agreement Poland would pay cash for 3m tonnes of oil, and exchange food, medicines, sulphur and coal for a further 2m tonnes.

Poland badly needs to reopen former Soviet markets for its goods after exports there collapsed last year, leaving many state companies in the red.

The official said the contract replaced a \$2.8m barter deal, signed in December, under which Moscow was to have supplied 5m tonnes of oil and 8.1m cu metres of natural gas in return for goods.

The deal never came into effect and on January 1 Moscow cut deliveries of gas by about 40 per cent, bringing Poland's heavy industry to a halt for a week.

Russia promised to increase gas deliveries by February but extra supplies have not materialised. Before the cut, Russian supplies made up two-thirds of Poland's gas consumption. Political quarrel, Page 16

## German film is US hit but hard to see at home

It's true, but is it cinema art? writes Andrew Fisher

TEMPERS are running high in Germany's film world. Causing the controversy is a film which has won critics' plaudits and a leading award in the US, but has been denied a shot at the Oscar because a German jury refused to submit it for the Hollywood prize.

At a time of earnest debate about the failing artistic and financial health of the German film industry, an Oscar nomination would have provided a vital shot of confidence. German cinemas are dominated by Hollywood films and home-grown efforts often find it hard to get a showing.

But what makes this more than just a local spat is the fact that the film, *Hilberjunge Salomon*, deals with the highly opportunistic survival of a young Jew in Nazi Germany.

Described by the New York Times as "wrenching and darkly funny", it is based on a true story. Solomon Perel, now in Israel, stayed alive by fleeing wartime Germany and then Poland to Soviet-held territory and then, after his capture by German troops, passing himself off as an Aryan.

Thus the jury's decision has

## European Diary



Germany

raised charges by the film's makers of a refusal to look too closely at Germany's anti-Semitic past, as well as of inattention to the film industry's own interests.

In the US, where it is called *Europa*, the film - shown in German, with subtitles - has taken more than \$4m. Last month the Hollywood Foreign Press Association awarded it the Golden Globe award for the best foreign film of 1991, regarded in the industry as second only to the Oscar.

"It's a hit," says Mr Tom

Bernard, marketing vice-president at Orion Classics, the US distributor. "It's on the way to becoming the highest grossing German film ever in the US."

Such a film, you would think, must be easy to see in Germany. But you have to search hard. In Frankfurt it can be seen in one small cinema, outside the city centre, and until recently had only an early evening showing.

Cinema owners clearly expect little from a film which deals with such a sensitive subject and which *Die Zeit*, the heavyweight weekly, described as "a mixture of truth and striving for effect, of bitter seriousness and sheer sentimentality".

This comment hints at the reservations over quality which clearly swayed the eight-man jury charged with making the Oscar nomination in the best foreign language film category. Comprising representatives from the production, distribution, technical, and commercial side of the industry, the jury has stuck to its controversial decision of last October.

"This is shocking," says Mr Bernard, all too well aware



Perel with Nazi girlfriend: he could not allow their love to go further

that an Oscar would enhance the film's bankability and prestige. In an open letter in Hollywood, top German directors such as Werner Herzog, Volker Schlöndorff (maker of the Oscar-winning *Tin Drum*), and Wim Wenders, actress Hanna Schygulla and others stated their deep regret at what they called the jury's "painful" decision.

Apart from the question of quality, the film's artistic origins also have to comply with

Academy Award rules. The main creative influences have to be German for the film to qualify. But *Hilberjunge Salomon* was a German-French production, with a Polish director, Ms Agnieszka Holland, and a strong non-German element on the technical side. Much of the funding came from Germany, however.

In the end, the jury seems to have decided against *Hilberjunge Salomon* on both the quality and "artistic control"

counts. Mr Artur Brauner, the joint producer, is incensed. So is Ms Holland, another film of whose (*Angry Harvest*, also produced by Mr Brauner) was put forward by the jury a few years ago.

The story itself is compelling, tragic, and humorous, qualities that not all critics feel are fully evident in the film version. As the *Süddeutsche Zeitung* wrote: "The story of Solomon Perel is authentic. The film removes this quality."

## Italian police in pay protests

TWO unions representing members of the Italian police protested yesterday outside the Ministry of Interior in Rome and organised a nationwide series of demonstrations to draw attention to pay and work conditions, writes Robert Graham in Rome.

The protest coincided with public discontent among the para-military Carabinieri over their pay and conditions. This comes at a time when Italy's

security forces are under increasing pressure to combat a rising wave of organised crime countrywide.

In response, President Francesco Cossiga called a meeting of the defence, finance and interior ministers in an bid to prevent the grievances becoming an election issue.

The police are concerned by a January decree which brought the pay of junior ranks of the Carabinieri up to

levels of their inspectors. They have demanded a re-organisation of career structures and more pay, retaining the previous differential with the Carabinieri.

The Carabinieri, meanwhile, has been angered by MPs' inability to approve the decree raising their pay and last week chose the occasion of a funeral of two colleagues, gunned down by Naples gangsters, to shout abuse at authorities.

## Bonn 'cannot afford' to host conference

GERMANY'S withdrawal as host to a UN Human Rights Conference in Berlin after deciding it could not afford the estimated cost of DM100m (\$62.5m).

"We wanted to make clear... that we have reached a certain upper limit of our

financial ability. That applies too to an amount like DM100m," the official said. "It may be a good thing the world sees that Germany is not in a position to play along in all financial matters," he added.

## Unions split by Lisbon's pay offer

THE Portuguese government has increased its offer for this year's annual pay rises for public administration workers from 8 to 10 per cent, writes Patrick Blum in Lisbon.

The improvement follows trade union calls for a national one-day strike today. However, the unions have split over the offer. The moderate UGT has agreed to sign the new annual agreement while the left-wing CGT has rejected the offer, saying today's strike in public services would go ahead.

The UGT, which is close to the opposition Socialist party, was also criticised for signing the new agreement by Mr Antonio Guterres, who is expected to take over as Socialist leader this spring.

## France's National Front takes big by-election lead

By Ian Davidson in Paris

FRANCE'S extreme right-wing National Front took a commanding lead in the first round of voting in Sunday's by-election in Nice, confirming recent indications that the party will make large gains in next month's regional elections.

The by-election also saw a steep drop in the socialist vote, continuing a run of electoral setbacks for the government.

Mr Jacques Peyrat, the National Front candidate, won almost 38 per cent of the vote in the 14th canton of Nice, well ahead of the centre-right UDF candidate, who secured only 15.3 per cent of the turnout. The Socialist party vote dropped more than 9 percentage points to barely 12 per cent.

Mr Laurent Fabius, leader of

the Socialist party, described the result as "frightful" and called on party supporters to resist the National Front's advance.

Mr Fabius also invited the Communists and centrist parties to join Socialists in thwarting the National Front and mainstream conservatives in the regional elections on March 22.

The National Front's showing in Nice could well be repeated throughout Provence-Alpes-Côte d'Azur, a key political battleground, in regional elections.

A recent survey suggested the traditional conservative parties were marginally ahead in the region, but that the National Front was a close second.

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## AMERICAN NEWS

# Granite state's voters warm to domestic issues

Lionel Barber on prospects for Democrats and Republicans in today's New Hampshire primary



ALL EYES turn to New Hampshire today as the granite state, so often the graveyard of presidential ambitions, holds the first primary election of the 1992 campaign. The results of the Democratic and Republican races are eagerly expected, not just because voters will deliver their verdict on President George Bush's three years in office.

In a broader sense, New Hampshire marks the start of a landmark election – the first of the post-Cold War era, now that anti-communism which has defined the political terrain in every US election since 1945, has seen its enemy vanquished in its own citadel.

Domestic issues – primarily whether the US economy can produce a higher standard of living for future generations of Americans – have become paramount. Thus the performance of each candidate will show how voters rate their prescriptions on matters ranging from trade, industrial policy, tax cuts and health care.

For Mr Bush, the stakes are high. Having looked invincible six months ago, he has appeared defensive, waiting like Mr Micawber for something to turn up to suggest an economic recovery.

In New Hampshire, where voters are more conservative than elsewhere in the US, the president faces an unpredictable challenge from Mr Patrick Buchanan, the right-wing television commentator and former speech writer for presidents Richard Nixon and Ronald Reagan. A strong showing by Mr Buchanan would increase the impression that Mr Bush is vulnerable, if not beatable, in the November general election.

New Hampshire should be fertile ground for a protest vote. In three years, the state has gone from boom to bust: unemployment has tripled; bankruptcies have increased fivefold; the empty shopping malls which line the highways are a testimony to the over-building and speculation which characterised the 1980s.

Mr Buchanan is counting on holding the president's support to something less than 60 per cent of the Republican vote, with his own candidacy lock-

ing on to more than 38 per cent. "Anything less than a 2-1 margin for Bush is a win for us," says Mr Frank Luntz, the young, bearded, Oxford-educated pollster for Mr Buchanan. "It will allow us to raise the money to fight on in the south."

This prospect of civil war within the Republican party may not match the historic split forced by right-wing Senator Barry Goldwater when he took on liberal governor Mr Nelson Rockefeller of New York in the early 1960s. But it may herald the crack-up of the coalition forged by Mr Richard Nixon and Mr Ronald Reagan which led to Republican victories in the last six presidential elections.

The question is whether the

current crop of Democratic candidates can present a credible alternative to Mr Bush, making a national leader who could appeal to the blue-collar workers and suburban middle-class voters who deserted the Democratic party in the 1970s and 1980s. During this period it was dominated by liberal factions more interested in catering to minorities and heavy public spending.

On Sunday night, all five Democratic contenders showed off their wares in a strangely subdued debate. Former Senator Paul Tsongas of Massachusetts, the front-runner, sounded more like a Republican with his proposals for relaxing anti-trust law, and support of free trade and a capital gains tax cut.

But Mr Tsongas is a little too

pious and self-conscious about his rise from obscurity. "Anti-charisma only gets you so far," says Mr Michael Barone, a political commentator. Mr Tsongas has benefited from Governor Bill Clinton's troubles. Mercurially, the Arkansas governor was not asked about charges of draft dodging during the Vietnam war, but he needs at least a good second place in New Hampshire to carry on the fight in his native south.

Senator Tom Harkin of Iowa, the Japan-bashing liberal, would cut the US defence budget by 50 per cent in the next 10 years and introduce a Franklin Roosevelt-style public works programme.

Whether voters buy the meek version produced on Sunday night will depend on

his closest rival for third place, or better, Senator Robert Kerrey of Nebraska.

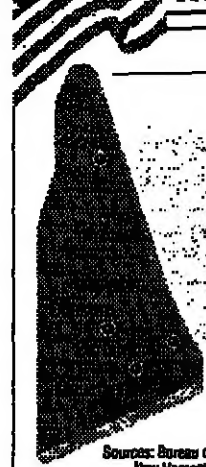
Mr Kerrey, Mr Harkin and their fellow Democratic candidate, California's Governor Jerry Brown, were yesterday criss-crossing the state, hoping for a last-minute shift in their favour and vowing that no matter what happened on Tuesday, they were in the race until the end.

Mr Ron Brown, chairman of the Democratic party, says he expects the Democratic presidential nominee to emerge from the present field and plays down the chance of a late entry by an outsider such as Governor Mario Cuomo of New York. Judging by the thinly attended "draft Cuomo" event on Sunday night in Manchester he may be right.

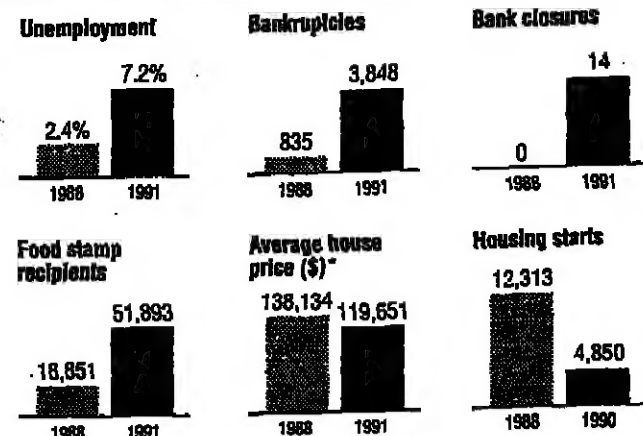
The risk is that New Hampshire will not offer a decisive result for the Democrats. But there are signs that the candidates are starting a coherent attack on the past 11 years of Republican control of the White House, when the US tripled its national debt, turned from being the world's largest debtor, and saw its schools, inner cities and infrastructure crumble.

However different their prescriptions, both Mr Buchanan and the Democratic candidates believe they can make a good case against Mr Bush, the guardian of the status quo. New Hampshire will offer the first clue as to whether they are correct, or whether the powers of incumbency will prove too formidable.

## New Hampshire



Sources: Bureau of Labor Statistics, US Bankruptcy Court for the State of New Hampshire, New Hampshire Banking Department, New Hampshire Division of Human Resources, New Hampshire Association of Realtors, New Hampshire Office of State Planning



## Bush slated for stalling on global warming deal

By George Graham in Washington

THE Bush administration has come under attack for stalling efforts to win a worldwide agreement on global warming at the Earth Summit due to take place in Rio de Janeiro in June.

Senator Albert Gore, one of the leading spokesmen for the opposition Democrats on environmental issues, said the administration had rejected a policy of stabilising carbon dioxide emissions – one of the factors thought to contribute to global warming – at 1990 levels.

"Our position is now different from the rest of the world. There are 139 countries on one side. There is one country, led by the Bush administration, on the other side," Mr Gore said, citing a document faxed to him by someone within the administration. Mr Gore also attacked President George Bush for not attending the summit.

Mr Bush's stance on environmental issues was fiercely criticised in a debate on Sunday between the five major candidates for the Democratic party's presidential nomination.

One of the Democratic candidates, Governor Bill Clinton of Arkansas, said: "Every one of us believes that the president of the US should go to the Rio conference and say: 'The US has been lagging in agreeing to global standards on global warming and we are going to agree right now with the Europeans on reducing carbon dioxide emissions, increasing fuel efficiency standards and whatever we have to do to meet a common standard.'"

Mr William Reilly, head of the Environmental Protection Agency, said the US wanted to sign a treaty in Rio, but cautioned that the scientific evidence on global warming was not conclusive. "We certainly will be prepared to deal on the issue of global warming. The US very much wants to see a framework convention," Mr Reilly said.

## Peru to privatise 19 state companies

By Sally Bowen in Lima

PERU is to sell 19 state companies, its most serious venture yet into privatisation. President Alberto Fujimori said the government had designated small "privatisation committees" for each of the companies, charged with selling this initial group of companies "at the best possible price...and in the most transparent fashion possible".

The first sales are expected within two months. Privatisation revenue will be used for development projects, improvements in infrastructure and job creation schemes, but not to balance the state's budget, Mr Fujimori said.

The companies for immediate disposal include mining concerns Minero-Peru and Hierro Peru; bus company Suroeste-Peru; two petroleum industry service and transport companies; and the liquid gas concern Solgas.

Some loss-making state companies are to be wound up, including the heavily-indebted state steamship company Compañía Peruana de Vapores, fishing companies Flopesca and Lilly SA as well as fishmeal producer San Jose.

State-owned Banco Popular is also to be privatised. Mr Fujimori said his government's aim was to promote competition in the financial sector, which he called "a cartel, or at least an oligopoly". The state-owned Banco Continental could be sold to "an international entity" – competition, he believed, would force local banks to cut costs and interest rates.

## García is chosen as party chief

By Sally Bowen

PERU's former president, Mr Alan García, has been elected head of the country's biggest political party, the American Popular Revolutionary Alliance (Apra), only weeks after being cleared of charges of illegal personal enrichment while in office.

Mr García, who led an Apra administration from 1985-90, was elected secretary general by popular acclaim during the party's annual congress at the weekend in the northern city of Trujillo.

The delegates' choice put an end to the ambitions of Mr Luis Alva Castro, Mr García's chief rival, within the party. He has been secretary general for the past three years.

By threatening not to accept the offered position unless his condition were met, Mr García succeeded in placing his own candidates in key party positions. Senator Mercedes Cabanillas becomes his second-in-command and Mr Abel Salinas, senator and former economy minister, the secretary for planning.

In December a supreme court judge decided there was insufficient evidence to proceed with charges that Mr García illegally enriched himself during his 12 years in public life, particularly during his presidency.

Mr García vehemently denied the charges. But there was concern in some Apra circles that Mr García's choice of Mr Agustín Mantilla, former interior minister, for the position of "organisation secretary" would lead to the militarisation of the Apra party. Apra remains the largest party.

## Extension of reserve in Lacandona rain forest wins go-ahead

## Mexico raises environmentalists' hopes

By Damian Fraser in Mexico City

MEXICO's decision to enlarge the Montes Azules biological reserve in the Lacandona tropical rain forest has raised environmentalists' hopes for the creation of the long-planned Ruta Maya – an eco-tourism park stretching from Honduras to southern Mexico.

The measures will extend the Monte Azules reserve eastward by 55,000 hectares to River Usumacinta, on the Mexican border with Guatemala, and include the Mayan ruins Bonampak and Yaxchilan. The reserve will border a similar ecological zone in Guatemala, that includes the ruins of Piedras Negras, Tikal and El Mirador.

President Carlos Salinas de Gortari will be visiting his Guatemalan counterpart next week. The establishment of a joint environmental park is likely to be raised in the talks, according to Mr Homero Aridjis, founder of the Group of 100 environmental organisations.

The Lacandona is North America's largest tropical rain forest. Since 1970 some 60 per cent of the Lacandona has been destroyed, in part because of previous Mexican policy to

populate the sensitive border with Guatemala.

The Mexican finance ministry has released another string of favourable economic figures, showing that the government ran a budget surplus last year of 15.5bn pesos (\$5.07bn) or 1.8 per cent of GDP. Excluding revenues from privatisation, the budget was in deficit by 12.99bn pesos, 80 per cent less than the deficit last year.

In the third quarter economic growth slowed to an annual rate of 3.1 per cent, bringing growth in the first nine months of last year (again

at an annual rate) to 4.1 per cent. The slowdown from second quarter growth of 4.9 per cent reflects the dampening effect of the US recession on the Mexican exports, and capital spending.

The government revealed that internal and foreign debt as a percentage of GDP fell to 38.1 per cent last year, from 62.4 per cent in 1988.

The cost of servicing the debt fell to 5.8 per cent of GDP from 16 per cent in 1988, mainly thanks to the substantial fall in interest rates over this period.

IMF austerity measures in 1984, even though the economy has shrunk considerably since the measures were introduced. Official figures suggest GDP fell 5 per cent in 1990 and stayed static last year. With official data in the country often unreliable, some private estimates suggest GDP may have fallen by a further 2 per cent last year.

The government's success in bringing down inflation, and the renewed prospects for growth, suggest a rare combination for the Dominican Republic, of good luck and good economic management.

The measures included a unification of the four exchange rates and a liberalisation of the exchange rate regime, and the interest rate liberalisation. They stopped the central bank issuing currency without money from central government, and most significantly slashed subsidies on many goods including electricity and petrol, which have more than tripled in price since the government used the sharp rise in oil prices caused

## Russian scientists to assist Chile in study of ozone layer depletion

By Leslie Crawford in Santiago

RUSSIAN and Chilean scientists are to begin studying the depletion of the atmosphere's protective ozone layer over Chile.

The joint project will be backed by the six forces of Chile (FACH) and the Physics Institute of the Russian Academy of Sciences, which signed a scientific protocol in Santiago at the weekend. Russia will provide a M-17 aircraft equipped to study atmospheric conditions at high altitudes. The research team will include FACH meteorologists as well as scientists from both countries.

The involvement of the Chilean air force is an indication of how widespread concern has become over the problem of ozone depletion. Last spring, farmers and fishermen in Chile's far south raised the alarm by reporting that sheep, wild rabbits and salmon were going blind.

The inhabitants of these remote parts also began to suffer from eye irritations, allergies and severe skin burns. The symptoms were blamed on the growth of the springtime ozone hole over the Antarctic, which is beginning to extend

over parts of southern Australia, New Zealand and Chile.

The ozone hole, caused by the accumulation of chlorofluorocarbons (CFCs) above the Antarctic, allows increased levels of cancer-causing ultraviolet rays to reach the earth.

Apart from the Russian-Chilean project, another team of Chilean scientists began this year to monitor levels of ultraviolet radiation reaching the entire length of the country. Greenpeace, the environmental lobby group, has also sent a fact-finding mission to the southern tip of Latin America.

## Luck and good management behind IMF success

Stephen Fidler charts the astonishing turnaround in the Dominican Republic's economy

THE octogenarian president of the Dominican Republic spends most of his evenings between 7pm and 9pm signing the cheques to pay the central government's bills. Surrounded by ministers and advisers, President Joaquín Balaguer, though blind, is reputed to be painstaking. He will not sign a cheque if there is no money to cover it, an approach that sounds like a perfect way to ensure the government balances the budget.

In fact, it has guaranteed no such thing by focusing purely on cash in hand and bills when presented, it takes no account of the transactions being undertaken on the government's behalf. Furthermore, it ignores the operations of the central bank, with which central government was running up substantial arrears, and the rest of the public sector.

This was why, despite a Victorian housewife's approach to the central government's budget, President Balaguer's government was printing money at a rate sufficient to produce unprecedented inflation of over 100 per cent in 1990.

In the second half of 1990, the Dominican Republic appeared on the brink of financial collapse. Many households were suffering power cuts for 20 hours or more a day, many lost water supplies for much of the day. Petrol and food shortages developed, damaging the important tourist trade.

The net foreign exchange reserves were negative and the government was behind in payments to all its creditors, forcing the World Bank, an important source of development capital, to suspend disbursements on its loans.

However, since then, there has been an astonishing change. Most estimates suggest prices rose by less than 5 per cent in 1991. Most forecasts for this year suggest it will climb back, perhaps into double figures, as the economy recovers from the sharp decline of the last two years.

Because interest rates were freed, and adjusted for inflation yielded positive returns for depositors, Dominicans have started to bring money back from the US, where interest rates have dropped. Fer-



haps up to \$300m entered the country because of this last year, helping to stabilise the exchange rate.

This was expected to have declined to 14.50 pesos to the US dollar by the end of last year, according to the economic programme agreed with the International Monetary Fund in the middle of last year. Instead it has stood since April at around 12.50 pesos to the dollar.

Dominican central bank fig-

ures show the public sector deficit dropped from 6 per cent of gross domestic product (GDP) in 1989 and 5.1 per cent in 1990 to 0.1 per cent last year. Arrears to the World Bank and other international organisations were cleared in April. Rarely has the IMF seen such a rapid turnaround. The programme was launched only in August 1990 by President Balaguer soon after he started his sixth term of office. Dismissing the former central bank governor, President Balaguer appointed Mr Luis Toral, a party official but no economist.

Mr Toral appears to have taken the advice of the IMF, which could not lend money immediately while the government was behind in payments to international financial institutions. But by not signing an agreement with the Fund until last July, Mr Toral has managed to create the impression domestically that the new programme was entirely fashioned in the republic.

This approach may have helped avoid riots such as those that greeted previous

IMF austerity measures in 1984, even though the economy has shrunk considerably since the measures were introduced.

Official figures suggest GDP fell 5 per cent in 1990 and stayed static last year. With official data in the country often unreliable, some private estimates suggest GDP may have fallen by a further 2 per cent last year.

The government's success in bringing down inflation, and the renewed prospects for growth, suggest a rare combination for the Dominican Republic, of good luck and good economic management.

The measures included a unification of the four exchange rates and a liberalisation of the exchange rate regime, and the interest rate liberalisation. They stopped the central bank issuing currency without money from central government, and most significantly slashed subsidies on many goods including electricity and petrol, which have more than tripled in price since the government used the sharp rise in oil prices caused

by Iraq's invasion of Kuwait as the pretext for raising gasoline prices. When prices subsequently fell, Dominican consumers saw no benefit.

The government coffers did, however, Mr Andres Daubajre, executive director of a Santo Domingo pro-market study group, the Economic and Development Foundation, estimates the rise in oil prices lowered the public sector deficit by the equivalent of 2 per cent of GDP.

The government now makes money on every gallon of petrol sold, and petroleum imports have dropped from 50,000 barrels a day to about 34,000.

Structural reforms, such as reforming the customs code, have also been undertaken. Tax reform and financial sector reform are also firmly on the agenda.

The difficulty is that, while much more remains to be done to convince those inside and outside the country that some reliable and consistent rules will apply to economic activity in the Dominican Republic, much of what has been done so



Balaguer: Victorian thrift failed to curb inflation

far has been accomplished by decree. Thus they are not fixed in law and can easily be cancelled by decree by this or future administrations.

Neither are people convinced that the government's economic policy is guided with a medium or long-term aim in mind. Policy appears to be

decided still "on a day-to-day basis", according to Mr Hugo Guillani Cury, a former central bank governor and now a bank president.

Still, the measures appear to have generated more optimism than has existed for years over the prospects for the Dominican economy.

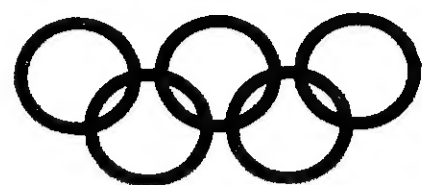


# COMMUNICATING SUCCESS

The contribution of Ricoh, the global leader in office automation technology, to the Winter Olympics has ensured that millions worldwide have been enthralled by this sporting spectacle

## RICOH

Official Olympic  
Facsimile Network Sponsor



**B**Y THE time the 1992 Olympic Winter Games draw to a close at the final ceremony in Albertville, France, this weekend, hundreds of millions worldwide will have thrilled to the skill, daring and beauty of the world's top athletes performing their daredevil pursuits on snow and ice — especially those who would not dream of soaring off a ski jump at 100 kilometres an hour.

The success of the Winter Olympics can be measured by the way it has brought so many different people together — contestants and viewers — to enjoy the drama and excitement of one of the world's greatest sporting events.

Behind the surface glamour, however, lies a formidable feat of organisation, co-ordination and sheer hard work.

To ensure the success of the Winter Olympics, Jean-Claude Killy, star of the 1968 Grenoble Olympics and one of France's greatest athletes, who heads up the Games, has been able to draw on the very latest technology from some of the world's leading companies.

To support the complex system of facsimile services the International Olympic Committee (IOC) has relied heavily on the resources and expertise of Ricoh, the global leader in office automation. Ricoh not only provides fax machines and back-up, but also enables contestants and organisers to keep in touch by fax with their home countries through the world's first Olympic Facsimile network, which has been successfully completed by Ricoh.

The network links the IOC in Lausanne, Switzerland, with the Olympic Family around the globe. This involves all National Olympic committees, IOC members and many International (sports) Federations.

The network, the original idea of IOC President Juan Antonio Samaranch, has improved dramatically the speed and accuracy of communications among the far-flung parts of the Olympic Family, which previously had relied on mail and telex.

President Samaranch is in no doubt about Ricoh's role. Ricoh, he says, "has made a truly invaluable contribution to the Olympic Movement — a legacy which I am sure will serve us well for many years to come."

The network is another "world first" for a group which has



American skater Bonnie Blair, who won the first medal for the US at the Winter Olympics — a gold in the 500m speed skating competition. Her prize was "in honour of Ricoh's contribution and support", according to William B. Campbell, USOC's corporate participation director

produced many technological innovations, including the first international fax transmission from Tokyo to New York via satellite in less than a minute, and the Guinness Book of Records 1991 entry for the smallest fax machine in the world.

For the Olympic Games, the organisers have been able to tap the resources of several parts of the Ricoh Family, which today comprises 44,500 people in 127 subsidiaries, eight research institutes and 24 modern production subsidiaries.

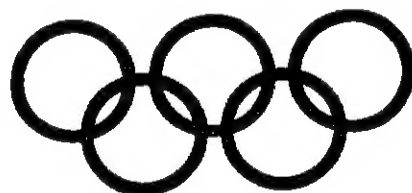
Some 30 fax units have been supplied by Ricoh Corporation, one of Ricoh's subsidiaries in the US, which are being used by the United States Olympic Committee (USOC). These machines are mainly providing swift communication among the US delegations to the Olympic Games.

The formidable logistics involved have been recognised by William B. Campbell, USOC's corporate participation director, who admits that: "From an administrative standpoint, the Winter Olympics are the most challenging for us due to the distance between venues and our USOC headquarters. Ricoh's fax machines make all the difference in communicating our successes."

Even before the Games Opening Ceremony on February 8 Mr Campbell declared that the first medal won by a US athlete would be in honour of Ricoh's contribution and support. The

American skater Bonnie Blair brilliantly took that honour on the third day of the Games when she won the Olympic Gold Medal for 500 metres speed skating, for the second successive time.

Of the remaining 25 units which are being provided by Ricoh Company Ltd, the parent company in Japan, 11 are serving the needs of the International Olympic Committee (IOC).



Official Olympic Sponsor

Underlining Ricoh's commitment to Europe, where Ricoh now employs more than 2,400 people,

is the fact that the Ricoh fax machines for the Olympic Games were installed by personnel from SMO and Finley, Ricoh's distributor and dealer respectively in France.

Throughout the entire period of the games, personnel from these two companies have been maintaining the machines and offering technical advice on how to make the best use of them.

Ricoh's technological expertise in the world of fax owes much to the huge resources Ricoh devotes to research and development on its wide range of activities.

Ricoh spends around 5.5 per cent of its net sales on R&D, focused on Ricoh's Research and Development Centre and its seven separate, but inter-related, institutes in Japan. Not that R&D is restricted solely to Japan — European fax customers, for example, can benefit from the expertise of the European Facsimile Design

Centre in Frankfurt which can, among other tasks, adapt machines to meet a customer's special needs.

Ricoh's Olympic sponsorship is not a "one-off" idea. Ricoh has a long tradition of corporate sponsorship and has been particularly prominent in its unstinting support for sporting events, as well supporting numerous community activities in the many countries in which Ricoh operates.

Ricoh was a major sponsor of last autumn's Rugby World Cup, supplying all the copying and facsimile machines used at the tournament's 19 media centres in the UK, Ireland and France.

Over the years Ricoh has been a strong and generous backer of the Tour de France, the cycling world's supreme championship. And Ricoh's name will once again feature prominently this July on the number-flashes on the backs of the competitors as they battle for the top cycling accolade, which this year will take them through more European countries than ever before.

But Ricoh's support for the Tour de France is overshadowed this year by its role as Official Facsimile sponsor for the Summer Olympic Games in Barcelona, where the spectacular Opening Ceremony in the Montjuic Stadium will start the Games on July 25.

With more than 15,000 athletes participating in sports as varied as basketball, discus and the

marathon, the Barcelona Olympics are being hailed as the largest ever. Apart from Barcelona, 15 other Spanish towns and cities will host sporting competitions. With swift and reliable communication a vital necessity, Ricoh's Olympic Facsimile Network will come into its own.

Drawing on this valuable experience, Ricoh is now poised for the Barcelona Games, where more than 1,400 facsimile machines will be in service in and around the city, including the press centre.

The Summer Olympics, like the Winter Olympics, is much



Official Olympic Sponsor

more than a test of supreme athletic abilities — impressive and dramatic as they certainly are.

The Olympics give the people of the world a chance to share together in a common experience. By helping to link the world, the Ricoh Olympic Fax Network is playing its part in the Global Village and ensuring the success of the Games.

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## INTERNATIONAL NEWS

## Land issue distracts Mugabe's donors

Zimbabwe aid conference runs into some political barbed wire, writes Tony Hawkins

JUST SIX weeks ago the signs were that the western country donor meeting on Zimbabwe which starts in Paris today would be relatively straightforward.

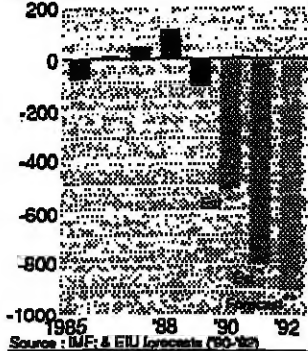
True, there has been some slippage in the implementation of Zimbabwe's five-year economic structural adjustment programme which western donors backed to the tune of \$700m at a similar meeting in Paris last March. But a 45 per cent devaluation of the Zimbabwe dollar last year, the lifting of controls on most prices, the virtual freeing of interest rates - with the important exception of mortgage lending - a partial return to collective bargaining in the labour market, substantial increases in the export retention scheme and the launch of trade liberalisation reflect strong government commitment to economic reform.

This is no mean achievement given the extent to which the reforms contradict just about everything President Robert Mugabe's ruling Zanu-PF party stands for. At three general elections, it promised voters the socialist transformation of the economy, free schooling, improved health facilities, more and better jobs and housing and - above all - land redistribution.

Today, it stands for a reduction in the fiscal deficit from almost 11 per cent of gross domestic product in 1991 to below 8 per cent. School fees

## Zimbabwe

Current Account Balance (\$m)



Source: IMF &amp; EUU forecasts (1992-93)

have been re-imposed at primary level; 25 per cent of the public service workforce (excluding teachers and nurses) are to be laid off by 1995, price controls abandoned, parastatals commercialised or privatised and subsidies virtually abolished. So much for socialism.

As a result, the voters are deserting Zanu-PF in droves to the point where few political analysts believe it can win a fourth term. What is fortunate for the government, elections are not due until 1995 and there is no viable opposition on the horizon yet, though Harare is thick with rumours that a broad front for multi-party democracy - like those established in Kenya and Zambia - will soon be launched.

Zanu-PF's deepening unpopularity explains the deci-

sion to trundle out the Land Acquisition bill. Due to go to parliament at the end of this month, the bill seeks to give the state the power of compulsory acquisition of commercial-owned (largely white) farmland. The initial target is some 850,000 hectares, adjacent to the "communal" (black peasant-farmed) lands where overcrowding and environmental degradation have long been a problem.

The principle of compulsory acquisition is not disputed, but the means are. The bill's provisions for compensation are inadequate, there is no recourse to the high court and the principle of "designation" has already struck at the very heart of the structural adjustment programme.

The bill is an enormous embarrassment to donors, not just because it violates the principles of accountability and transparency which they believe are crucial to sound development strategies but because it threatens to undermine what has long been the dynamo of the Zimbabwe economy - commercial agriculture.

Last year, for instance, when GDP grew 3 per cent, the main impetus came from tobacco, the bulk of which is grown by white farmers.

Some donors, and especially the World Bank, are anxious to ensure that the land issue does not divert attention from the undoubted virtues of structural reform. The British, who par-

financed previous largely unsuccessful land resettlement in the early 1980s, had hoped to build a consensus among donors to force Harare to rethink the compensation provisions of the bill. But other bilateral donors show little enthusiasm for this.

Zimbabwe's finance minister Mr Bernard Chidzero, who can have no illusions about the bill's potential for economic damage, will seek to calm the critics, trotting out the line that the legislation is merely political symbolism that won't be activated - if only because there are no funds - and should not be allowed to undermine the adjustment programme's grander designs.

As a result, the donors, believing - with some justification - that Zimbabwe has a better chance than most of making a go of structural adjustment, are likely to stump up the \$280m needed in 1992 and a further \$700m for 1993. This on top of some \$350m from the World Bank and the African Development Bank and an SDR400m (\$564m) three-year IMF extended fund facility.

But that will not be enough now that severe drought has forced a radical downward revision of earlier targets. These projected a 4.4 per cent rise in real GDP in 1992, 10 per cent growth in exports, a debt-service ratio of 20 per cent and a fall in inflation to 15 per cent at the end of this year from 28 per cent last December.

So serious is the drought - and so ill-conceived government's agricultural pricing policies - that there is a real danger of a food crisis in April. Zimbabwe has enough maize to see it through until the end of next month, but will then need to import up to 1m tonnes to tide it over.

Falling farm output and substantial food imports will force the donors to upgrade their support for Zimbabwe. Last year's current account deficit of almost \$700m (12 per cent of GDP) was at one stage forecast to decline to \$600m in 1992. Some forecasts are now for an increase to \$800m.

The best-case scenario is one of zero growth in 1992 and a limp recovery in 1993. The worst-case scenario - that looks more likely by the day - implies GDP falling 2-3 per cent while more than half the population of 10m people require food-aid assistance of some kind.

There is a temptation to dismiss the Land Acquisition bill as an irrelevance, certainly in its present form. But to do that is to misunderstand the determination of some in the government to deliver elements of their political agenda, no matter what other indignities they have been forced to undergo by the donor community.

There is also the lingering - if improbable - hope that land resettlement might just be enough to win the party the next election.



Mugabe: conscientiousness in IMF-supervised economic reforms has meant a loss of political support

## Kuwait to privatise telecoms network

By Sheila Jones in Kuwait City

THE KUWAITI government is planning to privatise its telecommunications network through a public flotation, the first public service to be sold to the private sector. The sale could raise up to \$1bn.

A first tranche of shares would be floated on the Kuwaiti stock exchange, possibly as early as next year.

Coopers & Lybrand, the UK firm advising the government on the sale, has just submitted an interim report on the privatisation. A final report is due in May.

Privatisation of the network would first require a change in the law on the government's virtual monopoly on telecoms. Mr Abdul Aziz Al-Ayoub, under-secretary at the telecommunications ministry, said yesterday he hoped the sale would be underway by the end of 1993.

Under privatisation, all the government's telecoms assets would be transferred to a separate authority, which would establish a company to transfer assets to the private sector. The government plans to invest about \$300m in the system before privatisation, including conversion to a fully digitalised network.

The government intends to maintain a stake in the new company for an initial period during the phased sale. It would also continue to regulate the telecoms market. A proportion of shares would be offered for sale to Kuwaiti citizens.

The telecoms service had to be privatised if it was to improve efficiency and keep pace with new technology, Mr Al-Ayoub said.

Ericsson, the Swedish telecoms group, supplied more than 90 per cent of the government-controlled market before the Iraqi invasion of Kuwait in 1990. However, other foreign companies, most notably AT&T of the US, have been bidding for a share of the estimated \$400m repairs and replacement of equipment damaged during the war. Less than \$100m worth of contracts have been awarded so far.

## Mandela optimistic on interim government

MR Nelson Mandela, president of the African National Congress, said yesterday that a multi-racial interim government could be in place in three months, warranting an end to most remaining sanctions against South Africa. AP reports from Johannesburg.

Mr Mandela made his statement during a speech in Cape Town as black and white negotiators began considering proposals by his ANC and other groups for the government that would rule during the transition to democracy.

The government of Mr F W De Klerk, the ANC and most

other political groups began negotiations in December on rewriting the constitution.

A working group on the interim government issues met yesterday to begin assessing widely differing proposals put forward by the 19 parties and organisations involved.

Proposals so far have agreed an interim government should control finance, the media, foreign affairs, security forces and preparations for elections.

The governing National Party yesterday released its principles for a new constitution, calling for protection of minority rights.

## Iran to raise basic wage by 36%

IRAN is raising its minimum wage by 36 per cent, Renter reports from Nicosia.

Iranian television, quoting a deputy labour minister, said the minimum daily wage would rise to 2,267 rials on March 21, the Iranian New Year.

That would buy \$1.60 at the officially set floating rate now used for many foreign transactions. But its purchasing power is still considerably greater for most of the items in a low income family budget.

The Central Bank last estimate for inflation was 20.7 per cent up in 12 months.

## Somali warlords ignore UN ceasefire

THE SOMALIAN capital, Mogadishu, was rocked by street battles and mortar bombardments yesterday despite pledges by rival warlords that they would comply with a United Nations-sponsored ceasefire, relief officials reported. Renter reports from Nairobi.

Clan forces of Mr Mohamed Farah Aideded are apparently trying to surround Mogadishu's northern Karan district where a rival faction leader, Mr Ali Mahdi Mohamed, is making a last-ditch stand, according to relief workers who are in contact with the city by radio.

For several days fighting has concentrated along a road link-

ing Karan with a vital airstrip and the outside world. "People are deeply pessimistic whether a ceasefire will work out at all," one official said. A human rights worker who arrived in the Karan capital yesterday after being flown out of Mogadishu said that shelling had been constant.

Some 5,000 people are believed to have been killed and a further 12,000 wounded since war erupted on November 17.

Late on Sunday, the Aideded faction, which controls most of the city, said it would comply with the UN ceasefire which was agreed at talks in New York last Friday. In a Radio Mogadishu report, monitored

by the BBC, Mr Aideded said he was ready to implement the UN resolutions to immediately halt fighting and to sign a formal ceasefire by the end of the month.

Relief workers said few medical supplies had reached the district controlled by the Ali Mahdi clan since an International Committee of the Red Cross team of doctors was forced to pull out of a hospital last week.

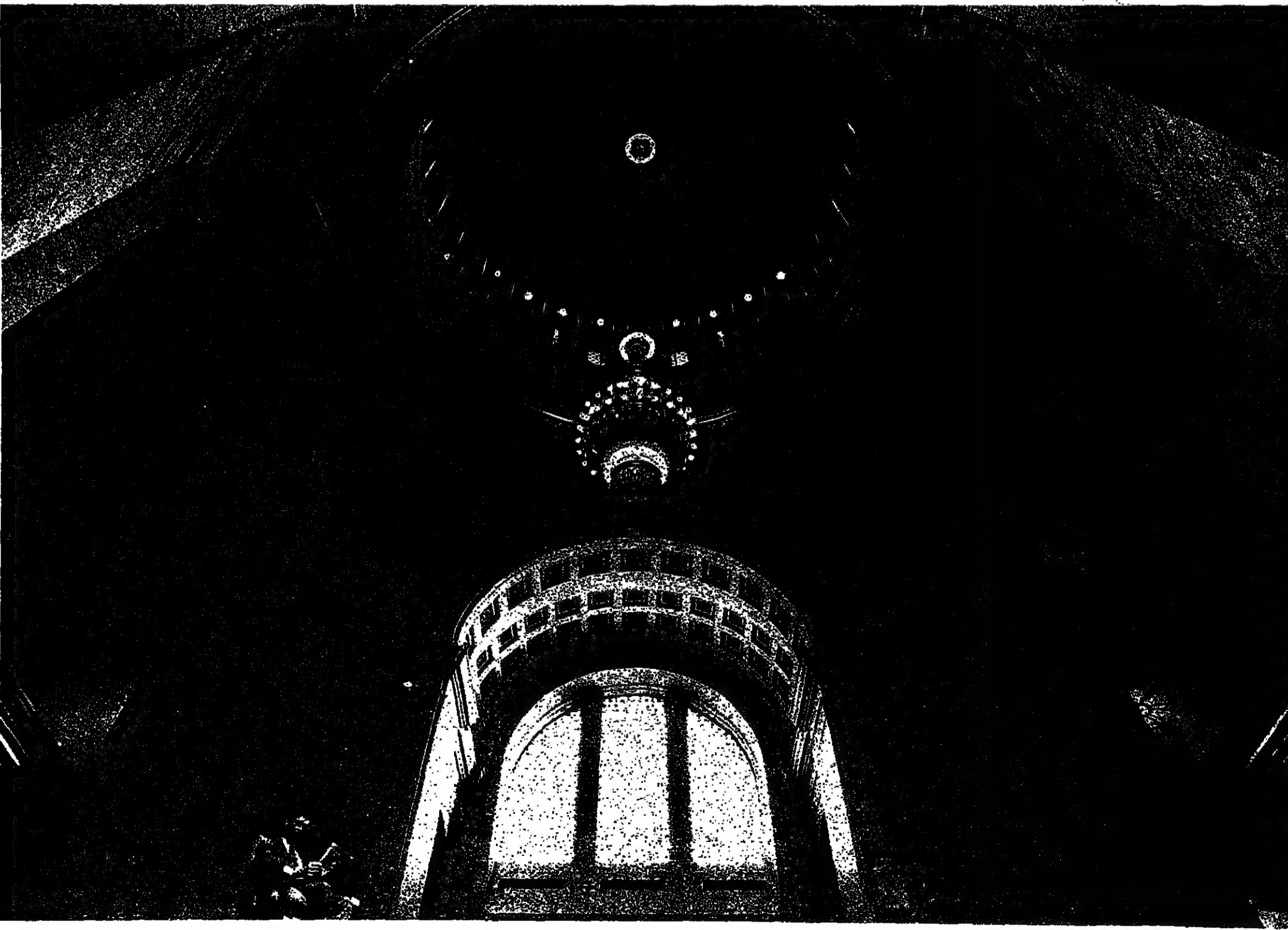
This left an estimated 4,000 wounded in makeshift hospitals without proper treatment. Scores of new casualties are being suffered daily. Aid workers said hospitals in the Aideded faction's part of Mogadishu had been receiving up to 250

casualties a day. The Radio Mogadishu report monitored by the BBC quoted Mr Aideded as saying he was ready to host a peace conference in the capital. He also appealed to international organisations for more aid.

After United Somali Congress (USC) fighters ended the 21-year rule of Mr Mohamed Siad Barre just over a year ago, Mr Ali Mahdi - a wealthy hotel owner who had financed the guerrilla group - declared himself interim president.

Mr Aideded, who seeks power himself, said the action broke agreements made in exile with other anti-Siad Barre groups from the north and south of the impoverished country.

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BOEING



## EC protests at China's trade deals with US

By David Buchan in Lisbon

THE European Community has complained at China's special trade deals with the US which, Brussels alleges, discriminate against the EC.

Foreign ministers of the 12 EC states also yesterday reviewed the Community's attitude to the communist government's record on human rights.

Despite a Danish-led push to toughen the EC's political stance towards Beijing, the Twelve decided to maintain their 1990 policy of gradual normalisation of relations with Beijing.

However, EC officials stressed they made no link between the trade and human rights issues, because to do so would open the Community to political blackmail over commercial issues.

The European Commission has complained that China recently signed an exclusive shipping agreement with the US, requiring US-Chinese trade to be carried in boats of the two countries. This, say EC officials, goes against the EC's agreement with China which has a no-discrimination clause.

Brussels' other complaint is that China has given US companies better treatment than other foreign concerns on intellectual property by awarding them retrospective rights.

The Commission has now written to Beijing asking for equal treatment with the US. If it gets no satisfaction, the EC side will raise the issue at next month's meeting of the Joint EC-Chinese working group on trade.

A similar row over discrimination arose a couple of years ago when Brussels complained that South Korea was giving preferential treatment to the US on intellectual property rights.

Eventually the EC persuaded the Seoul government to treat European companies on a par with their American counterparts and the issue was defused.

Brussels is hoping to achieve the same with China. The impact of trade discrimination can be seen, claim EC officials, in the Community's growing trade deficit with China.

This has doubled every year since 1987 to reach a \$10bn last year.

## Taiwan to stem inflow of equity funding

A DECISION by Taiwan's central bank to restrict the flow of equity investment funds into the island has stunned foreign fund managers and sparked a dispute over financial policy within the government, Reuters reports from Taipei.

The decision threatens to damage the confidence of foreign investors and hurt Taipei's efforts to internationalise its stock market, which opened to foreign institutions at the start of last year, industry analysts and officials say.

"If you want foreigners to invest in your market, the free flow of funds is a condition... Taiwan loses credibility because of this," said the vice president of a foreign securities firm.

Taiwan can no longer justify the use of such measures, said one finance ministry official, adding that his ministry hoped to persuade the central bank to alter its policy.

The central bank began earlier this month to delay its approvals of remittances of funds by foreign firms investing in the island's equity markets, according to Finance Ministry officials and foreign securities firms.

The policy aims to curb pressure for appreciation of the Taiwan dollar against the US dollar by reducing the capital flowing into the island.

The Taiwan dollar, buoyed by a trade surplus and domestic interest rates well above US rates, has risen to about 25 to the US dollar from 27 at the end of June last year, threatening the competitiveness of Taiwan's exports.

The central bank yesterday continued to refuse to make an official policy statement.

But the Commercial Times, a leading financial daily, quoted Mr Samuel Shieh, central bank governor, as saying inflows of foreign equity funds would be restricted indefinitely as the central bank monitored foreign exchange developments.

News of the policy pushed share prices sharply lower yesterday. The market's weighted index fell 3.3 per cent to close at 4,559.48.



Mrs Imelda Marcos: reaching out to supporters during her campaign for the Philippine elections in May

## Aquino calls on Bush to mend rift

PRESIDENT Corason Aquino of the Philippines has asked President George Bush to put aside bitterness between the two countries and help turn the US Subic naval base into a commercial port providing access to American warships, Reuters reports from Manila.

In a letter to Mr Bush released by the presidential palace yesterday, Mrs Aquino said the Philippine Senate's decision last September to reject a new bases treaty with the US should not damage the relationship between the two allies.

Rejection of the new treaty,

which would have given the US use of Subic for 10 more years, has forced Mrs Aquino to tell Washington to withdraw its forces by year-end.

The US departure would signal an end to nearly a century of an US military presence in its former colony.

Mrs Aquino said in her letter: "It is in our mutual interest that this transition be carried out in a manner that conveys to Americans and Filipinos abroad and the world at large that we have put behind us the bitterness generated by the acrimonious bases negotiations and that we remain true friends."

Manila says it plans to convert Subic, a US ship repair yard, into a commercial port but wants the Americans to leave behind some facilities, including floating dry docks.

"I would have preferred an orderly withdrawal that would have permitted the retention in Subic of one or two of the floating dry docks and the related ship repair facilities, to be operated under mutually acceptable arrangements," Mrs Aquino said in her letter, dated February 3.

She said "a minimum of these repair facilities would

need to remain in place if the US Seventh Fleet is to have access to the facilities." If the dry docks remained, US Navy ships would be given preference in their use.

A spokesman for Mrs Aquino said the dry docks were not absolutely necessary in a commercial port, but would be necessary if the port were to be used for military purposes.

It was not known if Mr Bush had replied to Mrs Aquino but an American official hinted that the US forces might take the dry docks with them when they left Subic.

## Tokyo sells \$500m to strengthen the yen

By Emiko Terazono in Tokyo

THE Bank of Japan sold about \$500m on Tokyo's foreign exchange market yesterday in a co-ordinated move with the Federal Reserve Bank of New York which helped push the dollar down sharply against the yen.

The unusually large sale brought the dollar down from ¥128.28 to ¥126.93 against the yen. The move comes at a time when Japan's trade surplus has been surging to high levels, to the embarrassment of the government, and highlights attempts by authorities to alleviate foreign criticism by strengthening the yen.

A Ministry of Finance official said later that the yen had deviated from Japan's economic fundamentals. Financial policymakers of the Group of Seven industrialised countries agreed upon a range of ¥123 to ¥124 for the dollar at last month's meeting in New York.

The Tokyo stock and bond markets reacted favourably to the move, as market participants associated the higher yen with lower inflationary pressure, and lower interest rates. The 10-year benchmark bond closed down 8.5 percentage points at 5.375 per cent, while the Nikkei 225 index closed above the psychologically important 31,000 level.

The bank hinted at further dollar sales if necessary.

Overwork kills nearly 10,000 Japanese each year, in violation of basic human rights, a US-based organisation charged yesterday, AP reports from Geneva.

International Educational Development said Japanese workers put in 200 hours longer a year than their American counterparts, and 500 hours more than the French or Germans. In addition, much overtime was unpaid.

The group said this violated the right to "reasonable limitation of working hours and periodic holidays with pay", set out in the Universal Declaration of Human Rights. Employees took an average 7.9 days paid leave each year, it said.

World stock markets, page 42  
Capital markets, page 53

## Deng says economic reform will continue

CHINA'S paramount leader, Deng Xiaoping, says his country's commitment to economic reform must last for a century, a Beijing-funded Hong Kong newspaper reported yesterday, Reuters reports.

He also promised the southern provinces of Guangdong that it could become Asia's fifth economic "dragon" within 30 years, according to the Wen Wei Po newspaper.

Deng has recently toured the province's special economic zones, Zhuhai and Shenzhen. He noted the success of the booming provinces but said it had to work harder and faster to catch up with the four dragons: the dynamic economies of

Hong Kong, Taiwan, Singapore and South Korea.

In a clear signal that the push for economic reform does not include any hint of political change, Wen Wei Po said Deng supported "grasping two things at once", economic reform and control of spiritual values. Deng and his supporters believe economic reform is possible without the Communist party surrendering power.

The collapse of communism in eastern Europe and the Soviet Union has apparently convinced Beijing that to survive, the Chinese Communist Party must push ahead with economic reforms while suppressing political dissent.

## Row looms over control of Hong Kong media

A ROW between China and Britain over control of the media after 1997 has grown more likely with Beijing making it known through the Hong Kong press that it opposes plans to change the status of Radio Television Hong Kong (RTHK), the colony's English-language broadcaster, writes Simon Holberton

in Hong Kong. The plans, which would change RTHK from a government department to a statutory corporation, are the subject of negotiations between Britain and China.

Wen Wei Po, a pro-Beijing newspaper, has accused the British government of seeking to make RTHK independent so

the network could continue to serve British interests after 1997.

Plans to change RTHK's status date from just after Britain and China signed the 1984 Joint Declaration, the basis for China's resumption of sovereignty in Hong Kong. A government inquiry in 1985 recommended that RTHK

become independent. In 1987, the government accepted the committee's advice and plans were laid for RTHK to be run by a board of governors.

The government returned to the decision in 1989, deciding that RTHK needed to be more independent and should be changed into a public corporation.



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## WORLD TRADE NEWS

# France accuses US of blackmail over Gatt deal

By Victor Mallet in Bangkok

MR JEAN-NOËL JEANNENEY, the French foreign trade minister, yesterday accused the US of blackmail in the Uruguay round of world trade negotiations and said there was no reason to conclude a rapid agreement purely to accommodate the US elections.

Speaking to the Franco-Thai Chamber of Commerce in Bangkok along with Mr Amaret Sila-On, his Thai counterpart, Mr Jeanneney condemned Washington for focusing on agricultural trade in the negotiations and demanding what he called one-sided concessions from Europe.

"We are bound to denounce this blackmail," he said. "We and you both are victims."

He reiterated the rebuttal by France and the European Community of the draft agreement prepared by Mr Arthur Dunkel director-general of the General Agreement on Tariffs and Trade (GATT).

In January, the EC trade and farm ministers agreed that the draft was a "reference document for the final phase of negotiations" but said that "insofar as the Dunkel paper

calls into question the foundation of the Community's agricultural policy, the paper is not acceptable and therefore has to be modified". The French ministers yesterday suggested that the proposed March 31 deadline for concluding the deal could be set aside.

"We will not accept... a bad agreement, to beat a deadline set only by the American electoral timetable," he said.

Seen from a developing country such as Thailand, the dispute between the EC and the US over farm trade looks like an argument over the relative merits of different types of protectionism. Mr Amaret pointedly but pointedly contradicted the French minister and urged that Mr Dunkel's text be adopted as the basis for the final GATT negotiations.

"Thailand believes that all countries are justified in wanting to protect their farmers and all of us have done foolish things in that regard," he said. "But we achieve nothing by finger-pointing. Thai fingers are too small to be noticed by the Europeans or the Americans anyway."

# Brazil accelerates programme of tariff cuts

THE Brazilian government will today announce an acceleration of its programme to lower import tariffs as part of its fight against inflation, writes Christina Lamb, recently in Brasilia.

The measures are designed to curb the oligopolies and cartels that have been keeping their prices artificially high and thus fuelling inflation - which last month hit a monthly 28 per cent.

Under the new timetable, the next round of tariff reductions will be

brought forward from January 1993 to October this year. Brazilian import tariffs are currently the highest among the large Latin American economies, at an average 21 per cent and maximum 65 per cent. In October, the average will be reduced to 17 per cent. Tariffs will be reduced further in July 1993 to an average of 12 per cent and maximum of 35 per cent.

At the same time, new export financing will be made available to foreign and national companies in an attempt

to stimulate exports. Mr Marcilio Marques Moreira, the economy minister, told ambassadors from Group of Seven industrialised countries last Friday that he expects exports to increase by 20 per cent on last year's \$31.6bn (£17.4bn).

In a separate move, many companies and sectors have been called in to the Economic Defence Secretariat to explain "abusive price rises" and "cartel-like behaviour". Twenty-eight legal suits have been filed against companies, which could result in heavy fines. Sec-

tors under investigation include bakers selling bread rolls at the same price and three manufacturers of cleaning materials that have been raising prices at a rate in excess of inflation.

Ms Dorothea Werneck, the national economy secretary, explains that bread prices have been government-controlled for 40 years and milk for more than 30. "There have been so many price freezes that producers are afraid to put lower prices in case they get caught out by another one."

# EBRD loan for car plant in Hungary

By Judy Dempsey

THE European Bank for Reconstruction and Development (EBRD) yesterday extended a DM125m (\$83.5m) loan to help finance a new joint venture in Hungary, which amounts to the largest direct foreign investment in the country, and the bank's single largest loan to date.

General Motors Hungary (GMH), a joint venture formed by General Motors, Rába, the state-owned manufacturer, and the State Development Institution, a state financial body, will help finance a 100,000 engine manufacturing and car assembly plant in Szeged, close to the Austrian border. General Motors will hold two-thirds of the shares.

An EBRD banker said the deal would help "upgrade Hungary's manufacturing and industrial base."

GMH aims to produce engines for General Motors Europe car assembly plants in Spain, Germany, the UK and Belgium. It also plans to assemble Opel Astra cars for the Hungarian market.

The new plant begins operations later this year, will create 600 new jobs, and at full capacity, will assemble 15,000 Opel Astras, and 300,000 engines annually.

# Japan warned on bilateralism Tokyo requests urgent trade talks meeting



Leon Brittan: concerned

Mr Watanabe replied that Japan's import promotion policies applied equally to all countries.

The EC commission has reserved the right to call an

adjudicatory panel of the General Agreement on Tariffs and Trade if it judges the US-Japan bilateral agreement to have infringed free trade rules.

Sir Leon Brittan, whose brief covers financial services and competition policy, yesterday urged Japan to further liberalise its insurance market.

In a speech given during a visit to Tokyo, Sir Leon said a long-standing ban on insurance brokers was a major barrier to the entry of foreign insurance companies into the Japanese market. Other obstacles included very strict controls by the authorities on the working of documents and on premium rates on non-life insurance.

Sir Leon welcomed various reforms in the Japanese financial markets, but urged further action in areas such as interest rate deregulation.

JAPAN has requested an urgent meeting to modify the draft agreement for the Uruguay round of the General Agreement on Tariffs and Trade (GATT), a senior government official said, Reuters reports from Tokyo.

"I know this would reopen negotiations and might unravel them... but otherwise there will be major confusion because not only Japan but others do not agree with the draft," said Mr Jiro Shiwa, vice-minister for international affairs at the Agriculture Ministry.

Negotiators are expected to present their country's reply to the market access parts of the draft by March 1.

However, Mr Shiwa said

that Japan could not make its reply based on the draft because it was unfair.

"If the draft were implemented export subsidies would remain legal while import controls would become illegal," Mr Shiwa said.

Under current GATT rules, Japan controls dairy products imports.

Japan also opposes the tariffication system - converting non-tariff farm import barriers into tariffs - because it fears that if its rice market were open, it would not be able to maintain self-sufficiency in what is its staple food.

Mr Shiwa declined to say if Japan would refuse to reply to GATT on March 1 over farm products to be imported under tariffs.

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# Italy sees need for an exports revival

Robert Graham on competitive pressures biting even in areas of traditional strength

THE revival of Italy's fortunes as a leading exporter has become a matter of urgency.

This has been underlined by a two-day conference on the country's foreign trade, organised by the trade ministry and the Institute for Foreign Trade last week. The conference and its accompanying papers portrayed a picture of declining competitiveness, against a background of growing international competition in those sectors where Italy had been traditionally strong, such as footwear, machine tools and textiles.

It also emphasised the significance of export earnings in an economy lacking in natural resources and heavily dependent on imported energy. This is particularly so at a time when the balance of payments is deteriorating because of lower tourist earnings, greater spending by Italians abroad, fewer emigrant remittances, high-technology payments, the increasing cost of foreign debt and a hunger for imports. This week's provisional balance of payments figures for 1991 were released showing a swing from a L15,165bn (\$7bn) surplus to a L8,571bn deficit in a year.

This has meant that it is no longer enough for Italy, with a traditional trade deficit, to maintain its share of world trade. That share has even increased over the last decade from 6.3 per cent to 7 per cent, although there has been a shift in trade volumes from developing countries, notably the oil producers, to the EC and other leading industrialised nations. The EC now absorbs 58 per cent of exports and Italy has done well in boosting its share of the German market.

By contrast, Italy's penetration of the North American market has remained stationary and little advantage has been taken of the Asian newly industrialised countries.

The most disturbing trend has been a decline in the balance of trade in manufactured goods. From a high of L26,195bn in 1986 the balance has now dropped to L18,573bn.

Conference papers argued the trend had begun in the early eighties but was concealed at first by relatively cheap raw material prices, especially energy.

This has been combined with a pattern of export growth in the late eighties which has been consistently behind the increases in the export markets where Italian companies are trying to sell.

There was little disagreement at the conference over where Italy's problems lay. These could be summed up as follows:

- Italy had lost its long-held comparative price advantage through rises in wage, social security and general production costs in the eighties.
- Small labour-intensive companies, the backbone of the country's export performance, had concentrated on consumer sectors where the newly industrialised countries in Asia, of late in Latin America and more recently in eastern Europe had begun to compete.
- Small scale family-run businesses which constituted the bulk of Italian industry were ill-equipped to confront the internationalisation in the global economy where there was increasing need for sustained sophisticated marketing and after sales service.
- The large companies, both public and private, had failed

to invest sufficiently abroad in joint ventures and concentrated too much production domestically.

● Faced with increased competition abroad, exporters had reverted to the continued relative protection of the domestic market and were now suffering from recession.

● Small companies had traditionally financed exports out of cash flow and at a time of recession and high interest rates lacked export finance which anyway

to invest sufficiently abroad in joint ventures and concentrated too much production domestically.

● Too much export finance had been politically motivated to favour government-to-government deals in areas of high risk.

● Insufficient attention had been paid to moving out of mature sectors and into more profitable high-technology areas such as information technology.

● The fear of Japanese competition had led Italian industry to turn its back on Japanese investment and the lessons to be learned from Japan's economic strength. As a result Italy was now importing Japanese goods produced in other EC countries.

The conference was less coherent in providing strategies for the future. There was general agreement that Italian companies had to become more international in outlook, creating more overseas joint ventures and investment.

This in turn would entail improved financial back-up from the banking system and greater concentration among small companies either in the form of co-operative ventures or through mergers.

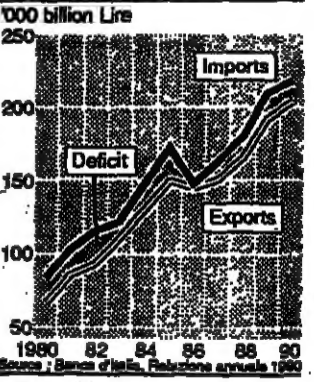
If Italy was still to compete in such sectors as clothing, footwear and textiles, companies had to do so on the basis of quality, innovation and technology rather than price.

Behind all this lay two broader and incomplete debates. The first was whether the Italian government, like the French, should earmark and actively promote new strategic sectors.

With a large public sector and the state heavily involved in two thirds of the most technologically advanced companies, there is a clear temptation to pursue the French path. However, with a huge public sector deficit this course risks conflicting with the declared need to accelerate privatisation.

This touched on the second element of incomplete debate - the relationship between the public and private sector in Italy and the role played by politics in economic decision-making. And with an election pending in April, it is unlikely that this controversial issue will be clarified until later in the year, if then.

Italy's trade





## Economists warn of rise in UK deficit

By Peter Marsh

BRITAIN'S progress towards European economic and monetary union (EMU) may be jeopardised by large current-account deficits, a group of economists warned yesterday in a report which reflects the thinking of the opposition Labour party.

According to the economists, the current account deficit will rise by 1996 - possibly to 3.2 per cent of gross domestic product - following the expected increase in import bills as Britain moves out of recession.

Such large deficits could damage investor confidence and hinder efforts to reduce UK inflation and interest rates ahead of EMU.

The report was compiled by economists at the National Institute of Economic and Social Research, London Business School, Oxford Economic Forecasting and Warwick University. It was co-ordinated by Mr Jeremy Bray, the Labour spokesman on science and technology.

But the Treasury disputed the conclusions, saying it was difficult to look far enough ahead to predict deficits in the late 1990s. There was "no evidence" to suggest Britain would find it difficult to finance any deficits that arose, through importing money into the UK via the capital account.

## Rover chief seeks Japanese-style industry strategy

By John Griffiths

BRITAIN needs a national industrial strategy, similar to that of Japan or Germany, according to Mr George Simpson, chairman of the Rover vehicles group and deputy chief executive of its parent, British Aerospace.

Mr Simpson's plea, delivered yesterday at the FT London Motor Conference, followed a sharp attack on the government's handling of the economy he which he blamed the current recession firmly on Mr Nigel Lawson, the former chancellor of the exchequer.

In the absence of a national strategy Mr Simpson warned that the "possibility of Britain re-emerging as a significant industrial force in the new Europe seems to me to be very remote indeed."

In his demand for a "managed" economy, Mr Simpson painted a picture of industry and government separated by an increasingly wide gulf of misunderstanding about the needs of industry and the conduct of the economy.

The "first lesson" the government needed to learn from the current recession was the "urgent" need to reduce the

relative volatility of the UK economy compared to that of its major international competitors.

While the government could not be expected to insulate the UK from global economic upheavals, he declared, "they could - as others do - manage the domestic economy in such a way as to iron out the excessive fluctuations which continue to characterise macro-economic conditions in the UK."

A prediction that Honda will move fairly quickly to production of 200,000 cars a year - twice the officially declared capacity - at its plant now under construction at Swindon, Wiltshire, was made by Prof Garel Rhys, a senior motor industry economist, speaking at the conference.

Prof Rhys dismissed as a wild underestimate the "assumed" Japanese production of 1.2m vehicles a year inside the EC by 1993. He forecast that Japanese market penetration would by then be much higher than the official EC-Japan "assessment" of 16.3 per cent. It could be as high as 20.7 per cent, he predicted.

## British Army shoots dead four IRA terrorists

By Our Belfast Correspondent

ULSTER politicians clashed angrily yesterday over the circumstances in which a unit of the British Army's special forces shot dead four members of the Irish Republican Army minutes after an ambush on a police station.

The Rev William McCrae, Democratic Unionist MP for Mid-Ulster, supported the "effective engagement" of terrorists, claiming the action would save lives. "I trust this is the commencement of a vigorous and determined security initiative which shall totally demoralise the IRA terrorists and ensure their ultimate defeat."

Mr Francis Molloy, a local Sinn Féin councillor, alleged the deaths arose from a "deliberate shoot-to-kill policy" by the SAS (Special Air Services) regiment. Mr Molloy claimed the security forces' action came as a direct result of last week's Downing Street security summit involving Mr John Major, the Prime Minister.

One of those killed was cleared in London last year of gun-running charges.

Kevin Barry O'Donnell, 21, had been arrested after a car chase through north London in May 1990. O'Donnell told an Old Bailey jury that he had no knowledge of the weapons found in his car and he was subsequently acquitted.

Sunday night's shooting has reopened the debate concern-



An officer guards the terrorists' truck in Tyrone yesterday

ing the army's "Yellow Card" regulations governing the circumstances in which soldiers may open fire. A heavily armed IRA gang attacked Coalisland, Tyrone, RUC station around 10.35pm on Sunday night. Minutes later

there was an exchange of gunfire near the town.

The RUC said: "Soldiers in uniform encountered a number of vehicles and armed men at Derragh crossroads, at a car park, at St Patrick's Roman Catholic church. There was an exchange of gunfire. Four men were killed, two were wounded and are in hospital under police guard. A soldier was wounded and is in hospital."

"A heavy 12.7mm machine-gun, mounted on a hi-jacked lorry, was recovered at the scene along with several AK47 rifles."

All those killed are understood to have been members of the East Tyrone Brigade of the IRA. The unit has lost several members in confrontations with the security forces in recent years, including eight who were shot dead by the SAS at Loughall, in South Armagh, nearly five years ago.

Last week 600 extra troops were drafted into Northern Ireland in response to the upsurge in terrorism which has now left 30 people dead this year.

Last night Mr Major met the Prime Minister of All Ireland, Dr Robin Eames, and the Archbishop of Canterbury, Dr George Carey, in talks at Downing Street.

The meeting takes on added significance in the light of the shootings in Tyrone and the recent wave of tit-for-tat sectarian

killings in the Province. Meanwhile, Mr Major has had what have been described as "positive" telephone conversations with new Irish Prime Minister Albert Reynolds.

Speaking at the meeting of EC foreign ministers in Lisbon, Mr Douglas Hurd, the foreign secretary, said the government would continue to treat Northern Ireland as a priority problem in spite of Britain's impending election campaign.

He told Mr David Andrews, his Irish counterpart, that Mr Major planned to continue his recent, direct involvement in all-party talks on the province.

The Irish minister said Dublin was seeking more information on the latest killings through the Anglo-Irish secretariat in Belfast, before coming to any conclusion on where blame for the killings lay. But "there is reason to be concerned", said Mr Andrews.

The four men shot dead in Tyrone are the latest victims of a fierce struggle between undercover troops and the Provisional IRA in Co Tyrone. Over the last five years up to 20 terrorists from the area have been killed as a part of a battle for military and territorial supremacy.

The narrow country roads around the towns and villages of Coalisland, Dungannon, Coagh, Cappagh and Galtymore are now landmarks to some of Ulster's ugliest confrontations.

## Treuhandanstalt

(The government agency privatising eastern Germany property)

### Tender for the sale of

## Textile, Clothing, Shoe and Leather Product companies in eastern Germany

Company-number, name, location (in brackets: main area of expertise / present number of employees)

#### SPINNING, REEDED, TEXTILE

(TB-1) Hirschfelder Leinen und Textil GmbH  
O-8803 Großpostwitz/Sachsen  
(Finishing of linens and synthetic materials, production of thread and yarns / 181)

(TB-2) Sell und Gurt GmbH  
O-8803 Großpostwitz/Sachsen  
(Twines of cotton / 6)

(TB-3) Textech GmbH Vliesstoff  
O-8250 Mittweida/Sachsen  
(Geotextiles / 60)

#### WEAVING, TEXTILE

(TB-4) Colorflex GmbH I.G.  
O-8262 Frankenberg/Sachsen  
(Textile prints for cotton and mixed fabrics / 180)

(TB-5) Modedruck Gera GmbH  
O-8500 Gera/Thüringen  
(Print and finishing of clothing material / 730)

(TB-6) Seiden- und Garnveredlung GmbH  
O-8317 Sehma/Sachsen  
(Textured yarns and threads / 230)

(TB-7) Textilwerke Fibra GmbH  
O-8380 Fibitz/Sachsen  
(Texturing and dyeing of filament yarns / 358)

#### WEAVING, CLOTHING, FABRICS

(TB-8) Bäcker + Ulrich Tuchfabrik GmbH  
O-8280 Werdau/Sachsen  
(Textile fabrics for men's clothing / 170)

(TB-9) Chemnitz Baumwollhandels-gesellschaft mbH  
O-8021 Chemnitz/Sachsen  
(Trade with cotton and cotton fabrics / 100)

(TB-10) Forster Textilfabrik GmbH  
O-7570 Forst/Brandenburg  
(Carded wool fabrics, technical fabrics, flat-wrap knitted fabrics / 422)

(TB-11) Gubener Woll GmbH  
O-7580 Guben/Brandenburg  
(Coat fabrics, fabrics for ladies' clothing / 316)

(TB-12) Oberlausitzer Vollwollfabrik GmbH  
O-8900 Görlitz/Sachsen  
(Fabrics for clothing, uniform- and service clothing / 122)

(TB-13) Spremberger Textilwerke GmbH  
O-7590 Spremberg/Brandenburg  
(Spinning factory, weaving mill, finishing / 381)

#### WEAVING, CLOTHING, FABRICS

(TB-14) Einlagegewebe GmbH  
O-8280 Heidenau/Sachsen  
(Padding and interlining materials in cotton, synthetic and similar materials / 67)

(TB-15) Industrietechnikverarbeitungs Magdeburg GmbH  
O-3018 Magdeburg/Sachsen-Anhalt  
(Protective covers, truck canvas, camping articles / 48)

(TB-16) Neugersdorfer Kunststoffe GmbH  
O-8708 Neugersdorf/Sachsen  
(PVC- and polyethylene coated linings, fabrics for tents / 77)

(TB-17) Technische Textilien GmbH Meerane I.G.  
O-8612 Meerane/Sachsen  
(Transport- and conveyor belts / 132)

(TB-18) Tegewe GmbH  
O-8514 Pulsnitz/Sachsen  
(Technical fabrics and clothing / 328)

(TB-19) Thüringer Textilmaschinen und Transportband GmbH  
O-8708 Schleierhain/Thüringen  
(Conveyor belts, belts / 104)

(TB-20) Damastweberei Oberoderwitz GmbH  
O-8718 Oberoderwitz/Sachsen  
(Bed-linen, table-cloths, hotel- and hospital textiles / 308)

(TB-21) Ertex GmbH  
O-8903 Ebersdorf/Thüringen  
(Material by the yard, bed linens and sheets / 288)

(TB-22) OPEW GmbH Arnberg-Buchholz  
O-8900 Arnberg-Buchholz/Sachsen  
(Laces and effects / 180)

(TB-23) Planet Wäscheaufbereitung GmbH  
Eppendorf  
O-8394 Eppendorf/Sachsen  
(Bed linens and sheets / 121)

(TB-24) Plauener Spitzen und Stickerien GmbH  
O-8900 Plauen/Sachsen  
(Laces, embroidery for domestic textile / 75)

(TB-25) Spilken GmbH Plauen  
O-8900 Plauen/Sachsen  
(Embroideries and blouses / 89)

(TB-26) Thüringer Teppichfabrik GmbH  
O-8516 Münchenberndorf/Thüringen  
(Tufted carpets / 289)

(TB-27) Waldenburger Bett- und Steppwaren GmbH  
O-9613 Waldenburg/Sachsen  
(Quilts, pillows / 100)

(TB-28) Damenmode Göhrnitz GmbH  
O-7422 Göhrnitz/Thüringen  
(Ladies' skirts, ladies' pants / 80)

(TB-29) Damenmoden GmbH Bretzlow  
O-8513 Bretzlow/Sachsen  
(Ladies' jackets, ladies' coats / 158)

(TB-30) Grypewald-Moden GmbH  
O-2200 Greifswald/Mecklenburg-Vorpommern  
(Ladies' wear, men's anoraks / 135)

(TB-31) Leipziger Mode GmbH ventis  
O-7031 Leipzig/Sachsen  
(Combination fashion for ladies / 245)

(TB-32) Rockmoden GmbH  
O-3840 Heidenau/Sachsen-Anhalt  
(Ladies' skirts / 67)

(TB-33) Rockmoden Blankenhain GmbH  
O-8304 Blankenhain/Thüringen  
(Ladies' pants, ladies' skirts / 35)

(TB-34) Vogellandmoden GmbH  
O-4700 Auerbach/Sachsen  
(Ladies' wear / 150)

(TB-35) Weber und Konfektion GmbH  
O-8513 Bretzlow/Sachsen  
(Ladies' wear / 165)

(TB-36) Herko Bekleidungswerke GmbH  
Sonnenberg  
O-6400 Sonnenberg/Thüringen  
(Classic men's wear / 250)

(TB-37) Herrenkonfektion Granitzburg GmbH  
O-1400 Granitzburg/Brandenburg  
(Men's trousers / 140)

(TB-38) Koon Herrenkonfektion GmbH  
O-8708 Rodewisch/Sachsen  
(Men's shirts / 91)

(TB-39) LOE-KONFEKTION GmbH  
O-8407 Lößnitz/Sachsen  
(Men's dress shirts, leisure shirts / 320)

(TB-40) DOM-Moden Havelberg GmbH  
O-8530 Havelberg/Sachsen-Anhalt  
(Girls' wear / 54)

(TB-41) M.A.G. Mode & Sportswear AG  
O-4320 Aachensleben/Sachsen-Anhalt  
(Children's wear / 278)

(TB-42) MILAN-Bekleidungs-Gesellschaft mbH  
O-2720 Sternberg/Mecklenburg-Vorpommern  
(Children's pants, children's wear / 62)

(TB-43) Bekleidungswerk GmbH Jüterbog  
O-1700 Jüterbog/Sachsen-Anhalt  
(Protective clothing / 88)

(TB-44) Berufsbekleidung GmbH  
O-8504 Grödenhau/Sachsen  
(Work clothing for carpenters, bricklayers etc. / 88)

(TB-45) Kleiderwerke Güstrow GmbH  
O-2800 Güstrow/Mecklenburg-Vorpommern  
(Uniforms, men's wear / 250)

(TB-46) Miltach Textilfabrik GmbH  
O-9126 Miltach/Sachsen  
(Men's underwear, T-shirts / 31)

(TB-47) APOMA Strickwaren GmbH  
O-6320 Apolda/Thüringen  
(Knitted articles for ladies / 102)

(TB-48) Color & Black Strickwaren GmbH  
O-9136 Burkhardtroda/Sachsen  
(Flatwear ladies' knitwear / 28)

(TB-49) Feinstrumpfwerke Oberlungwitz GmbH  
O-8273 Oberlungwitz/Sachsen  
(Fine hosiery / 532)

(TB-50) Hedi Maschenmode GmbH  
O-9103 Limbach-Oberlungwitz/Sachsen  
(Knitted gloves, knitwear / 42)

(TB-51) Tricolor-Strickwaren GmbH  
O-9275 Lichtenstein/Sachsen  
(Medium and high priced ladies' sweaters / 45)

(TB-52) Turmalin Strumpfwaren GmbH  
O-9270 Hohenstein-Ernstthal/Sachsen  
(Men's knitted socks / 310)

(TB-53) Wipacel GmbH  
O-8320 Apolda/Thüringen  
(Knitwear / 188)

(TB-54) Gubener Hüte GmbH I.G.  
O-7580 Guben/Brandenburg  
(Hats, hat bases / 88)

(TB-55) Bello Schuh GmbH Grotzsch  
O-7222 Grotzsch/Sachsen  
(Ladies' shoes / 138)

(TB-56) Falcken-Schuh-GmbH  
O-7900 Falkenberg/Brandenburg  
(Shoes, leather articles / 110)

(TB-57) Heimschuh GmbH Zwickau  
O-9570 Zwickau/Sachsen  
(Ladies' slippers / 30)

(TB-58) Intra Schuhfabrik GmbH Hartha  
O-7302 Hartha/Sachsen  
(Slippers / 180)

(TB-59) JUNIOR-Schuh GmbH Weida  
O-8518 Weida/Thüringen  
(Men's and children's shoes / 101)

(TB-60) Kranich-Schuh GmbH  
O-8394 Eppendorf/Sachsen  
(Ladies' shoes / 180)

(TB-61) Löbauer Schuhfabrik GmbH  
O-8700 Löbau/Sachsen  
(Men's shoes / 82)

(TB-62) Lössnitz Schuhfabrik GmbH  
O-9407 Lössnitz/Sachsen  
(Children's shoes / 208)

(TB-63) Nossener Schuhfabrik GmbH  
Eymenriedersdorf  
O-8255 Nossener/Sachsen  
(Slippers, Vulkan technology / 43)

(TB-64) Panther-Schuh GmbH  
Eymenriedersdorf  
O-8373 Eymenriedersdorf/Sachsen  
(Men's shoes / 240)

(TB-65) Ploner Schuh GmbH  
O-9200 Freiberg/Sachsen  
(Children's shoes / 180)

(TB-66) Radebeuler Schuhfabrik GmbH  
O-8122 Radebeul/Sachsen  
(Ladies' and men's shoes / 155)

(TB-67) Schuhfabrik Duett Grödenhau GmbH  
O-8504 Grödenhau/Sachsen  
(Slippers and leisure shoes / 120)

(TB-68) Schuhfabrik Hans Sachs GmbH Burg  
O-3270 Burg/Sachsen-Anhalt  
(Ladies' shoes / 75)

(TB-69) Schuhfabrik Meissen GmbH  
O-8280 Meissen/Sachsen  
(Men's shoes / 390)

(TB-70) Smart Schuh GmbH Weissenfels  
O-4880 Weissenfels/Sachsen-Anhalt  
(Ladies' comfort-shoes / 300)

(TB-71) SSG Schuh-GmbH Gera  
O-8500 Gera/Thüringen  
(Men's sandals, ladies' shoes / 34)

(TB-72) Tunn-Schuh GmbH  
O-8910 Lobenstein/Thüringen  
(Ladies' and men's shoes / 100)

(TB-73) Wiesel Schuh GmbH  
O-8312 Heidekau/Sachsen  
(Protective footwear, men's shoes / 125)

(TB-74) Edelpelt GmbH Schleuditz  
O-7144 Schleuditz/Sachsen  
(Processing of furs, fur finishing / 101)

(TB-75) Kirchsteiner Leder GmbH  
O-7970 Döberitz-Kirchsteiner/Sachsen  
(Leather and dressing of cow's leather / 70)

(TB-76) Kottlerfabrik Kandelbrück GmbH  
O-8283 Kandelbrück/Thüringen  
(Suitcases and bags of artificial leather / 108)

(TB-77) LEADERIT Lederfaserverk GmbH  
Stebitz  
O-8216 Stebitz/Sachsen  
(Leather-fibre fabrics / 123)

(TB-78) Norddeutsche Lederwerke GmbH  
O-2608 Neustadt-Glewe/Mecklenburg-Vorpommern  
(Tannery and dressing of pig's skin, PVC-synthetic sheets / 350)

(TB-79) Sattlerwaren Freital GmbH  
O-8210 Freital/Sachsen  
(Bells, dog leashes, industrial leather articles / 11)

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## UK NEWS

## Effluent charges to jump 20%

By John Hunt

THOUSANDS OF industrial companies, water companies and farmers face a 20 per cent rise in the amount they will have to pay for discharging effluent into rivers and coastal waters from the beginning of April.

The polluting effluent comes from industrial plants, sewage treatment works and discharges from some farms. The total revenue the National Rivers Authority receives from administering licences and monitoring discharges will go up £2m to £38m.

In addition to this revenue the NRA will get a grant in aid from the government of £51.6m for pollution control during the coming year.

The increased charges, announced yesterday by Mr David Trippier, minister of state for the environment, is part of the "polluter pays" principle.

Britain's biggest companies insisted, meanwhile, that they were taking their environmental responsibilities seriously. In spite of a report which said 27 of them exceeded limits for discharging effluent into rivers.

The 27, among the largest 50 companies in the FT All-Share index, were listed in a report by the Ethical Investment Research Service (EIRIS), based on records for the last three years from the National Rivers Authority (NRA) and the River Purification Boards (RFB) in Scotland.

## EC pressed for TV rights code after Olympics

By Raymond Snoddy

PRESSURE IS likely to mount on the European Community in the wake of the winter Olympics to legislate on the issue of exclusive television rights to sporting events, a European commissioner warned yesterday.

There have been protests about the exclusive television rights to both the winter and summer Olympics bought by the European Broadcasting Union, and the subsequent sale of exclusive satellite rights to Eurosport, made up of a number of EBU members.

Mr Jean Dondelinger, the EC commissioner responsible for audio-visual policy, told the Financial Times Cable and Satellite Conference in London yesterday the present approach was "clearly not the right way" to serve the market.

The commission had been reluctant to intervene immediately under competition rules and possibly interfere with programmes. Mr Dondelinger said that possible legislation would be considered later this year.

He was answering questions after emphasising that the challenges posed by the development of high-definition television were as great for programme-makers as for equipment manufacturers.

He also argued that as demand for satellite television

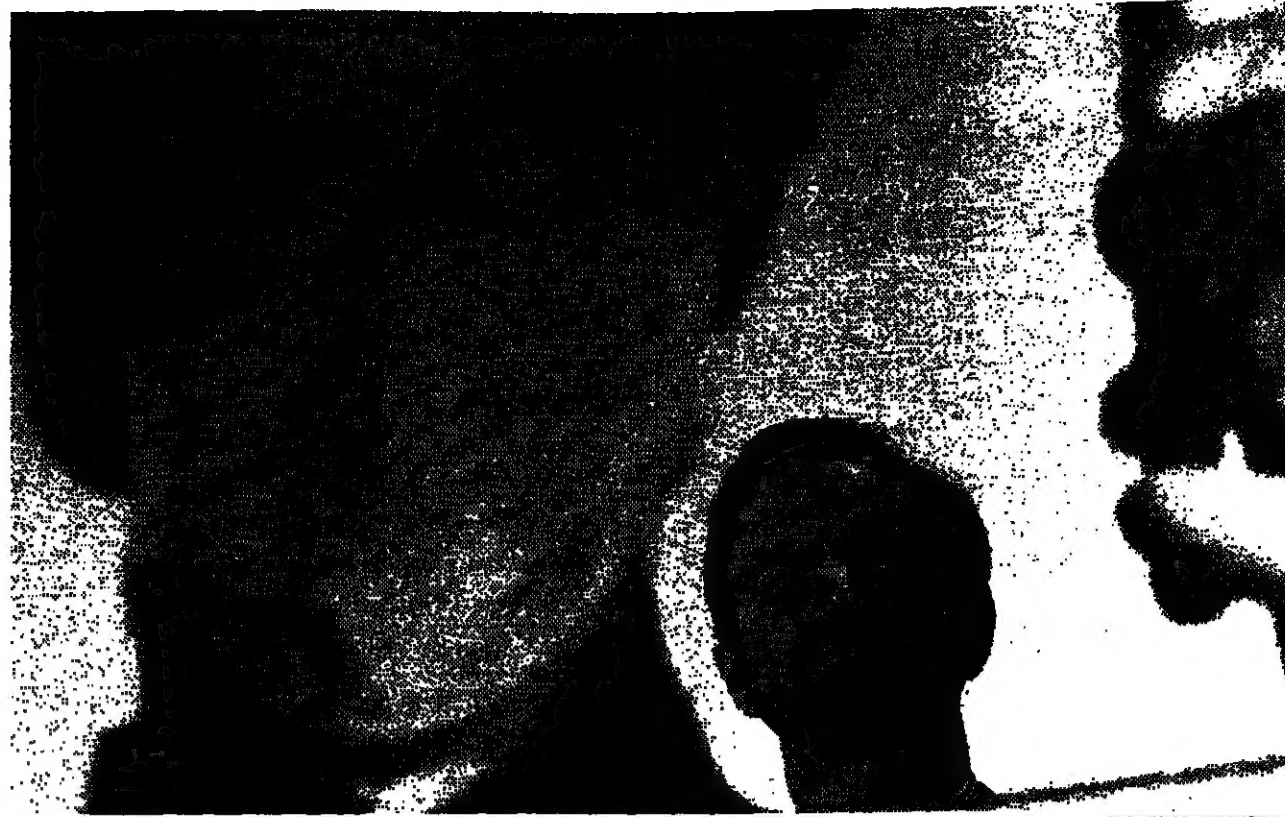
increased, the best possible management of the orbital positions of satellites would be needed to ensure that viewers received the best pictures and sound at the best prices.

Mr Jean Grenier, director-general of Eutelsat, the European satellite organisation, said the organisation was planning to create a "hot bird" by locating two satellites in the same orbit. This meant that about 40 channels could be received with a single dish from the same orbital position.

The decision, likely to be taken in the next couple of weeks, is a clear sign that Eutelsat is fighting back against the Astra television system, which is planning to offer 48 channels on a single dish by locating three satellites in virtually the same orbital position.

Mr Grenier said tests on interference between the two satellite systems showed that British Sky Broadcasting channels, in which Pearson, publishers of the Financial Times has a stake, would not be affected by interference as Astra had previously feared.

Eutelsat still believed, however, that while 60cm satellite dishes could be used in certain conditions, 90cm dishes were needed to protect against all risk of interference.



Picture of health: Robina Cook, Labour health spokesman, launches a campaign poster depicting health secretary William Waldegrave as a surgeon taking a scalpel to the NHS. Labour says the Tories want a US-style two-tier service

## Government to compensate HIV victims

GOVERNMENT compensation for people infected with HIV passed through NHS blood transfusions and tissue transfers, was announced yesterday by Mr William Waldegrave, the health secretary, writes Alison Smith.

The package, which will cost about £12m, follows a £42m scheme, announced in November 1989, to help haemophiliacs who suffered in the same way.

There were 74 reports in the UK at the end of December of HIV infection in people who had blood transfusions or tissue transfers. Payments will be up to a maximum of £30,500.

The circumstances of each infected transfusion or tissue recipient will be considered

individually to establish that their treatment in the UK was the source of their infection.

Labour welcomed the change in the government's position, though it criticised the delay in reaching the decision. Mr Neil Kinnock, the Labour leader, suggested the shift "may well have more to do with the approaching election than with

the existing injustice to people tragically and accidentally infected with HIV."

Mr Waldegrave said the government did not accept the argument for a general scheme of "no fault" compensation for medical accidents, but ministers had decided to treat patients infected with HIV as a special case.

## Complaints to assurance watchdog rise sharply

By Norma Cohen

SHARP practices among life assurance sales agents is rising sharply, according to Lauto, the self-regulatory body which oversees the industry in Britain.

In its annual report on monitoring and enforcement activities in the year to June 1989, Lauto recorded a dramatic increase in the number of complaints from consumers. Most were about over-selling and the sale of unsuitable products. Complaints rose 77 per cent to over 4,000, and Lauto has made some changes in rules for members.

Lauto said that while some of the increase in complaints may reflect growing consumer awareness of the regulatory body, there is little doubt that sharp practice has increased.

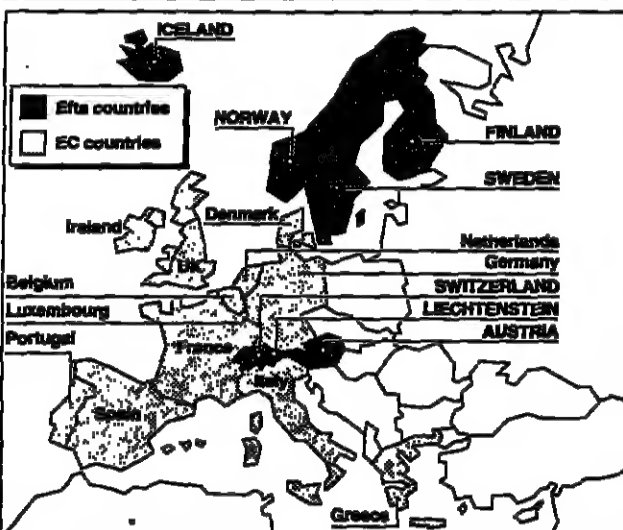
For instance, Lauto found that a majority of life assurance companies which rely heavily on tied sales agents - roughly half of all life companies - "have serious compliance shortcomings".

The companies have typically failed to comply with rules on checking of references, to curb the enthusiasm of new sales agents or to provide proper training. Failure to comply with these rules is closely linked to mis-selling.

Tied agents are those who are not employed directly by life assurance companies but sell the products of one company exclusively and receive commission for each policy they sell. Typically, insurance companies pay far higher commissions to tied agents than to independent financial advisers who sell the best product of a group of companies.

A recent study by the Securities and Investments Board found that as many as 44 per cent of policies sold by tied agents are cancelled within the first two years, an indication that the policy was mis-sold in the first place.

Lauto found a large increase in the number of investors questioning the advice received on personal pensions, particularly where sales agents had urged the transfer out of attractive occupational pension schemes into less attractive private schemes.



## UK financial services to benefit from EC-EFTA deal

By Ivor Owen, Parliamentary Correspondent

BRITAIN'S financial services sector should be one of the main beneficiaries from the new agreement between the European Community and the European Free Trade Association (EFTA), Mr Tim Sainsbury, trade minister, told the House of Commons last night.

EC rules governing insurance, insurance, banking and securities should cover what would become the world's largest single market, involving 19 countries, he said.

All parties would be able to ratify the agreement by the end of the year following the formal initialing of the proposals in March, he added.

Mr Sainsbury was reporting to the House following the breakthrough last week in the legal logjam that had been

blocking the creation of the free trade market. An earlier deal to create the market was thrown out by the EC's Court of Justice because it contained plans for a joint panel of judges for the whole European Economic Area (EEA).

The proposals will create free movement of capital, services, goods and people in a single market stretching from the Arctic to the Mediterranean, Mr Sainsbury said.

This would lead to "significant economic gains" for British industry and for British consumers, according to Mr Sainsbury.

There would be a mutual recognition of professional qualifications, covering accountants as well as other specialists, throughout the area.

Welcoming the agreement on behalf of the Labour opposition, Mr Joyce Quin emphasised that the parties to the new agreement should seek to promote world trade and dispel fears of a "fortress Europe" in other parts of the world.

She hoped that the agreement would be used to strengthen economically deprived regions in Britain and other countries.

The creation of the free trade area could still be threatened, however, by the European Parliament at Strasbourg. Last week the Parliament called for any new EEA draft treaty to be resubmitted to the European Court of Justice for its opinion.

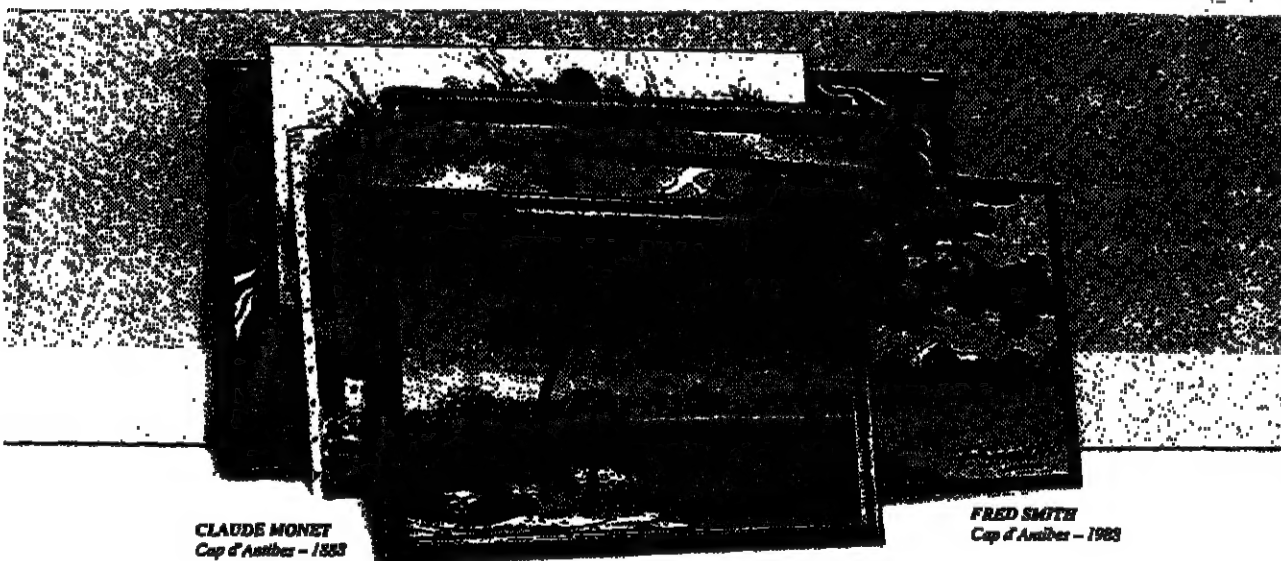
Speaking in London yesterday, Mr

Kenneth Warren, chairman of the cross-party trade and industry select committee, warned the European Parliament not to look for ways of obstructing the agreement.

The EEA could be short-lived, with many EFTA countries applying for full EC membership. Both sides have therefore settled for a less than legally perfect arrangement. They agreed to a legal dispute settlement procedure, under which differences over judicial interpretation of EEA laws would go to a joint EEA political committee.

The treaty still has to be ratified by the European Parliament, plus national legislatures of EC and EFTA states.

Regional House, Page 18



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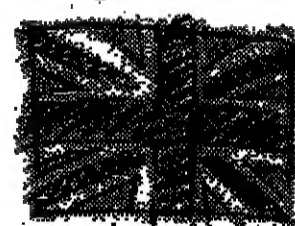
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## BRITAIN IN BRIEF



## Arthur Young fined over audit figures

Arthur Young, the accountancy firm which is now part of Ernst & Young, has been fined £100,000 by its regulatory body for failing to highlight "seriously misleading" figures in the 1984 accounts of Milbury, the collapsed house building group controlled by Mr Jim Raper, the disgraced financier.

The penalty is the largest yet imposed through the Joint Disciplinary Scheme (JDS), the self-regulatory mechanism of the Institutes of Chartered Accountants in England, Wales and Scotland, and the Association of Certified Accountants. It is also one of only a handful of large firms ever criticised.

Arthur Young "fell below the standard which should be displayed by, and which may reasonably be expected of, a firm of chartered accountants serving as auditors of a public company," a committee of inquiry set up by the JDS said.

## SDP members to join Tories

Twenty-two former members of the SDP have decided to join the Conservatives.

The group, who belonged to the now defunct centrist party, said the Tories in the 1990s supported the SDP's ideas of the 1980s. They were welcomed to Conservative Central Office in London tonight by the Prime Minister.

The group includes Britain's leading chess player Nigel Short.

## Lower power charges urged

Large electricity consumers are to ask Mr John Wakeham, the energy secretary, to cap their electricity bills by capping the subsidy they pay to the nuclear industry.

A group of large customers, including Blue Circle Cement and United Engineering Steel,

## Above inflation blue collar pay

have already threatened to stop paying the subsidy, which represents 11 per cent of their electricity bills, in April.

The Major Energy Users Council (MEUC) is meeting Mr Wakeham in the first of a series of talks designed to resolve the row over the increase in large consumers' electricity bills since the electricity industry was privatised in 1990.

Increases averaged 9.3 per cent during 1989 for blue-collar workers in administration, catering, distribution, engineering, personnel and production, found the survey of over 1,000 companies carried out by the Reward pay research group.

## Complex plan delays BR sale

The delay in publishing a policy document on privatising British Rail, the state rail network, has been attributed by government officials particularly to the complexities of the regulatory regime.

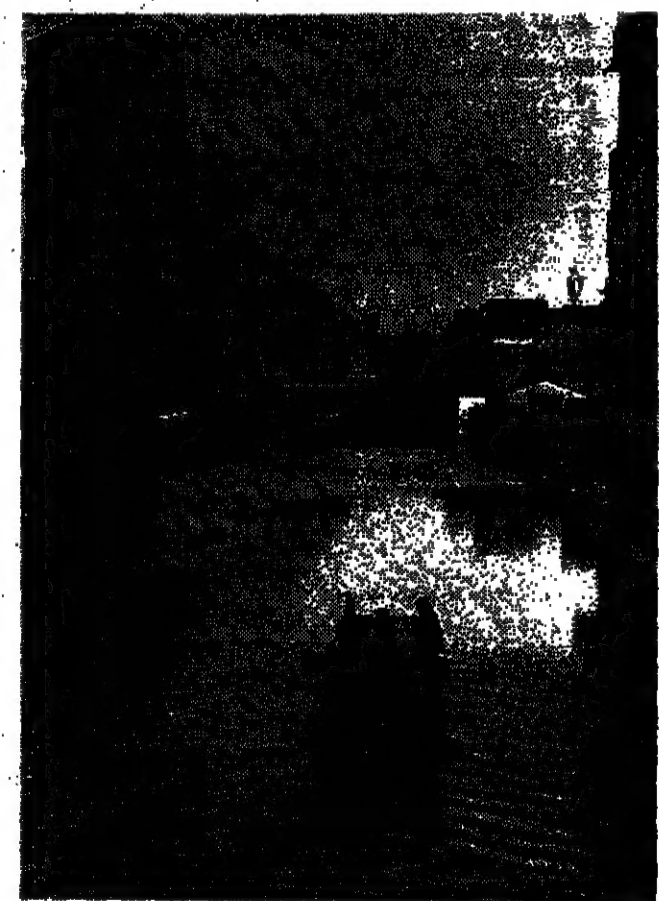
In the event of an April election, privatisation plans are admitted to be more likely to feature in the Tory manifesto than in a policy document.

Officials were keen to play down the reported differences between Mr John Major and Mr Malcolm Rifkind, the transport secretary, about the form of privatisation, and emphasised the complexity of issues such as the fare structure, which had still to be addressed.

## Extra university places planned

An extra 10,000 university places will be funded next year, double the increase previously announced. Universities fear it will lead to a sharp deterioration in teaching quality unless extra resources are made available.

The Universities Funding Council, a quango which distributes state grants to universities, announced the extra places as part of an 8.5 per cent increase in funding for university teaching in 1992/3. Funds for research will rise by 11 per cent, to be distributed on a more selective basis than previously.



A scheme to build offices, shops and flats at Paddington Basin in West London has won planning permission from Westminster City Council. British Waterways and Trafalgar House Developments, the developers, hope completion of the first phase will coincide with the opening of the Heathrow rail express, a direct link to the airport from the adjacent Paddington railway station due in mid-1993. The development, designed by Building Design Group and Skidmore Owings & Merrill, will include 1.5m sq ft of offices, restaurants and 236 flats.

The extra places represent a 6 per cent increase on the current quota, taking the number of funded places to 322,000. The extra students have been allocated to universities with the lowest unit costs.

## BA flies back to Mexico

British Airways, the UK flag carrier, is re-introducing London stop air service from London to Mexico from March, 1993.

The service, involving three flights a week from Heathrow to Mexico City using Boeing 747 aircraft, means BA's return to Mexico for the first time since it suspended flights there in February 1983.

## Action call by print unions

Workers at Her Majesty's Stationery Office are being urged to take industrial action over pay just a year after it became the first Civil Service agency to

break away from national pay bargaining.

Four unions have recommended that the 2,000 non-industrial civil servants at HMSO, which prints government documents, reject the proposed deal, which they estimate is worth 3.5 per cent.

## Unilever to merge concerns

Unilever, the UK-Dutch consumer products group, is to merge its British food service businesses into a single company, resulting in the loss of 250 production jobs over three years.

## Chips in town

The genteel seaside resort of Brighton, on the east coast, has no pubs, burger bars, candy floss or ice cream kiosks. But now the town, a by-word for the Victorian values of a lost age, is to enter the 20th century. A fish and chip shop will open at Easter.



## MANAGEMENT: The Growing Business

Back from the brink

## Wielding a sharp scalpel

Michael Cassell reports on one company doctor's prescriptions

THE vast majority of people only start their own companies "because they are completely unemployable".

Given remarks like that, it is just as well that Danny Chapchal, a company doctor who has brought more than one business back from the brink, says he does not set out to be liked.

He aims, however, to win the respect of those working around him, even if he spends quite a lot of time casting doubt on the business acumen of a lot of managers and on the commitment of the financial institutions which back them.

Chapchal is a 46-year-old accountant who started in and sold his own electronic components company in the 1980s before going on to help a string of struggling, small and medium-sized businesses back on their feet.

He is now chief executive of SQL Systems International, a Surrey-based management systems software company, after venture capitalist invest-

tors invited him in to help them muddle through. Subsidies have been sold off, jobs have gone and annual turnover has been trimmed back from £5m to £2m. The company, however, is profitable again.

Chapchal, who says he cannot function without classical music playing in the background, sees himself as a sort of corporate Furber, Tootill or Karajan.

"Furber said a good conductor can turn the village band into the philharmonic but a bad one can turn the philharmonic into the village band."

There are, he says, nothing like enough good conductors within the ranks of Britain's smaller businesses. Many of the recent numbers of companies now falling into the hands of receivers never stood a chance, he says, even if the economy had gone from boom to boom.

"Two basic types start companies. The minority have a brilliant idea, know where their strengths begin and end, and recognise the need to bring on board other skills from

the start. They might succeed. But the rest are super-idealists who have started out on their own because they have got fed up with big business and want to get away from controls and planning and strategy."

"The first employees are friends and everyone gets a Rover. They pretend everyone is equal and no-one takes any decisions if someone is going to get hurt."

"The end result is a terribly immature business culture in which discipline breaks down and no-one is in overall charge. I went into one company and no-one knew it was £1.5m in debt."

"Too many companies still think of management as a necessary evil. But there has to be a boss, someone to say yes and no and to focus and direct their energies. It all sounds so obvious but many new companies think they can do it differently."

Chapchal says start-ups nearly always make the same fundamental mistakes. "They invariably underestimate by

half the amount of capital they require, they are under-resourced in staff terms and are slow to react to changes in relevant technology."

But surely every business has to start modestly, to learn to walk before it can run? "Absolutely, but it's no good if you are even unable to crawl. If you can't begin with certain fundamental strengths, then you are going nowhere."

He joins in the chorus of criticism over the low priority afforded to research and development but says that, even when it is adequately funded, it is often misdirected.

"There is a tremendous temptation for UK companies to be technology-led, but the real challenge is to be market-led and backed up by technological know-how."

Sound professional advice, he adds, is often forsaken by small business in a "we know best" approach, although he is also wary about the general level of practical expertise among the bankers who take it upon themselves to spot winners and identify losers.



Danny Chapchal: "I went into one company and no-one knew it was £1.5m in debt"

"Most of them have absolutely no comprehension of running a business. So much so, they don't even realise when things start to go horribly wrong. If a company goes bust overnight, it is not the only one at fault."

Chapchal is also critical of the investment community, which he says remains stubbornly attached to the concept of quick returns. "The average venture capitalist wants to get out within three to five years. In Europe it is five to eight years, or longer if necessary."

Chapchal says he is now looking for something big to tackle. "I've done a few smaller companies and would like to get my hands on something big, deep trouble which ought not to die, but will unless it gets help. Big or small, if companies take their eye off the ball, they're out."

## In a Nutshell

## When to dial P for payment

How does a small company persuade its customers to pay? Nothing Ventured, the newsletter of the British Venture Capital Association, recounts the tale of a company that found a very effective method.

Having tried and failed with polite requests, blunt demands, personal visits from the credit controller and solicitors' letters, the small supplier ordered its staff to call the recalcitrant customer at 10-second intervals.

The telephone campaign continued for the rest of the day and restarted at 8am the next morning. The customer's business, dependent on telephone selling, seized up. By noon on the second day it capitulated and sent a cheque.

## Cash flow in the workshop

In May the Institute of Directors is to launch its first series of training workshops specifically aimed at the small business director. The IOD plans initially to offer one-day workshops in six different aspects of directing a small business.

Market research has shown that help with cash-flow management is likely to prove the most popular module. The expected cost of the workshops is £100-£150.

## Determined route to success

Determination rather than knowledge, intelligence or luck is the main factor in career success, according to a survey of managers by recruitment consultants Robert Half.

Fifty-six per cent of respondents listed determination, followed by "hard work", mentioned by 14 per cent. Nine per cent said good contacts were the key to success, followed by knowledge, mentioned by 7 per cent, and luck, cited by 5 per cent. Tel: 071 836 3545.

## Fair shares for the savvy investor

Barbara Durr looks at the growth of a stock index for small US companies

Year to Date	Russell 2000 %	S & P 500 %
1992	8.1	-1.85
1991	46.05	30.5
1990	-19.5	-3.1
1989	10.2	31.4
1988	24.8	18.501
1987	-8.7	5.1
1986	5.6	18.2
1985	31.0	31.5
1984	-7.3	5.1
1983	20.1	22.4
1982	24.9	21.5

The vogue of small capitalisation companies appears to be continuing this year as well. The index has become something of the darling of

indexers - those mostly institutional investors who match their portfolios to a particular market index. An index offers several advantages: if the portfolio is matched perfectly - that is, it contains proportionally the same stocks that are in the index - it assures a return at least as good as the index.

This helps to eliminate the risk of bad stock picks and reduces the amount of trading in a portfolio, and thus the transaction costs.

Money has flooded into the Russell 2,000 in the last few years. According to Katie Weigel, vice president for product development at the Frank Russell Company, the amount of assets indexed to the Russell 2,000 has risen from zero in 1985, the year after the index was launched, to \$1.5bn at the end of 1990 and more than \$3bn at the end of 1991. Money managers expect that it

will continue to rise. With that kind of money being pumped into small capitalisation shares, the companies can enjoy the advantages that rising stock prices confer, such as greater ease in raising money, converting debt to equity or substituting bonds for bank debt. In addition, since in many small companies top managers are owners of shares, their own net worth increases.

Part of the reason why so much investment has flowed into the Russell 2,000 recently is that in rising markets, small stocks have better chances for growth and investors have been lured by high returns.

But Sandip Bhagat, manager of the small capitalisation stock fund for Travelers Investment Management Company, a unit of Travelers Insurance, said he believes that in a slow-growth, maturing economy, as

the United States is now, small company shares have greater possibilities for growth.

Money managers also say that the index will continue to prosper because large institutional investors and other savvy individuals are now seeing some benefits in having a proportionate exposure to the spectrum of the market.

For example, at PanAgora Asset Management - an investment firm with \$12bn (\$650m) under management and offices in London, Boston and Tokyo - David Beckendorf, who manages a small capitalisation fund that tracks the Russell 2,000, says that the index represents roughly 8 per cent of the US stock universe and that there are some clients who wish to invest proportionately.

Along with the S&P 500 and the S&P MidCap 400 of medium-sized companies - which respectively represent 75 per cent and 15 per

cent of the stock universe - the Russell 2,000 is a building block for an index-investing strategy, said Beckendorf.

PanAgora's fund, which is open to pension funds, began last summer and has \$25m in assets. It does not attempt to purchase all 2,000 of the index's shares because of a lack of liquidity in small stocks. Instead, it selects 820 stocks from the index, picking for a spread among industries and the greatest liquidity.

A similar type of selection from the Russell 2,000 is made by the Vanguard Group of mutual funds for its retail public fund that is based on the index. Gus Sauter, the fund's manager, says that his Small Capitalisation Stock Fund has mushroomed from just \$18m in 1989, when it converted to track the Russell 2,000, to \$170m today.

Although liquidity problems make the Russell 2,000 the most difficult index Vanguard tracks, Sauter said: "In the long run, we expect it to be a big fund." Bhagat of Travelers is also convinced the shift into small stocks for the long-term. "These will be the better performing sub-asset class" at least until the mid-1990s, he says.

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FINANCIAL TIMES

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The three star freehold hotel is situated on the fringes of the Brecon Beacons, near Aberdare, South Wales.

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- Restaurant and large bar.
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For further information contact the Joint Administrative Receiver, Alastair Jones, KPMG Peat Marwick, 2 Cornwall Street, Birmingham B3 2DL. Tel: 021 233 1666. Fax: 021 233 4390.

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- Annual turnover in excess of £500,000.
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## Royal Stafford China Ltd. (In Administrative Receivership)

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- 90,000 sq ft freehold factory in Burslem, Stoke-on-Trent.
- Modern plant and machinery - £1.5m investment in recent years.
- Strong product and design base.
- Turnover- 1991/92 £2.8m
- Forecast- 1992/93 £3.7m
- Prestigious order book: £600k
- 135 employees including experienced management team.

For further information contact the Joint Administrative Receiver, David Milburn, KPMG Peat Marwick, Festival Way, Stoke-on-Trent, Staffordshire, ST1 5TA. Tel: 0782 216000. Fax: 0782 216050.

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## Stockhausen and Parker

QUEEN ELIZABETH HALL

Markus Stockhausen, the eldest of the composer Karlheinz's assorted offspring, is a highly expert and musical trumpeter, and several of his father's works contain prominent parts designed for him. But he has also taken up jazz-based improvisation, which is something out of the least of Karlheinz's range, and on Saturday he chose to share a concert with Evan Parker, a renowned improviser on the saxophone.

On the original plan, Parker was to improvise alone throughout the first half, and Markus (plus electronics) to fill the second half with extracts from Karlheinz's music and improvisations thereon. In the event they decided to play turnabout all evening, better programme-planning, no doubt, but benefiting in the absence of a correct programme-leaflet. Except for the opening and the "Pavane" from *Donnerstag*, one of the composer's projected seven-day cycle of operas, which duly began the concert and ended it, we rarely knew exactly where we were.

Certainly the famous *Gesang der Jünglinge*, widely held to be a (perhaps the) masterpiece of electronic music, came late instead of early, as printed. The audience was reduced to guessing which other items were which, and which ones might be pure Markus improvisations. Perhaps it didn't matter. For all his jazz leanings, Markus has been steeped in the hieratic manner of his mystical parent, and he delivered every note as if there were an aura around them, fraught with gnomic meaning. One could go along with that: the Markus trumpet is like a clarion human voice, individual, appealingly open and persuasively confident, and it compels a sympathetic response.

Evan Parker's virtuoso improvisations have a quite different stamp. He sustains near-orchestral textures on his solo sax, with continuous currents of patterned notes defining two or three different lines at once, and in distinct timbres, too. It is astonishing to hear (obviously he must exploit a "circular breathing" technique of a very advanced order), not least because a palpable musical impulse guides his free development of his stupendous material. "Personal expression" hardly comes into it; Parker's elaborate constructions carry their own speaking but untranslatable force.

In the spirit of old Carl Bielefeldt, the *Donnerstag* close, for multiple soft brass, is gravely beautiful. (Since his "Zodiac" pieces, Stockhausen has often gone in for quasi-chorales in this restrained style.) Young Markus added his vibrant trumpet-voice to the taped ensemble, whilst Parker took up a soprano sax - or was it a soprano? - to warble a gentle descent. Even the cruelest, most shell-backed ear would have been struck by how lovely it sounded, on and on and on.

David Murray

## Concepts which make their mark

William Packer discusses the work of Ian Hamilton Finlay

Ian Hamilton Finlay is a reclusive and controversial figure, as combative a polemicist as he is rigorous in his address to the personal aesthetic of his work. Pity the poor ratings officer who treads too light a path to his door, or the unwary critic whose too easy reading of the work and more casual utterance, soon betrays him.

Finlay is a conceptual artist, which is to say that the work is always the vehicle to the particular idea, to which it gives physical embodiment and presence. Its expression invariably combines image or object with a text or inscription of some kind. That this last should be so often gnomic or inscrutable serves simply to give the intellectual content, or aura of intellectuality, an added force. More ambiguity, by contrast, comes as blessed clarity and relief.

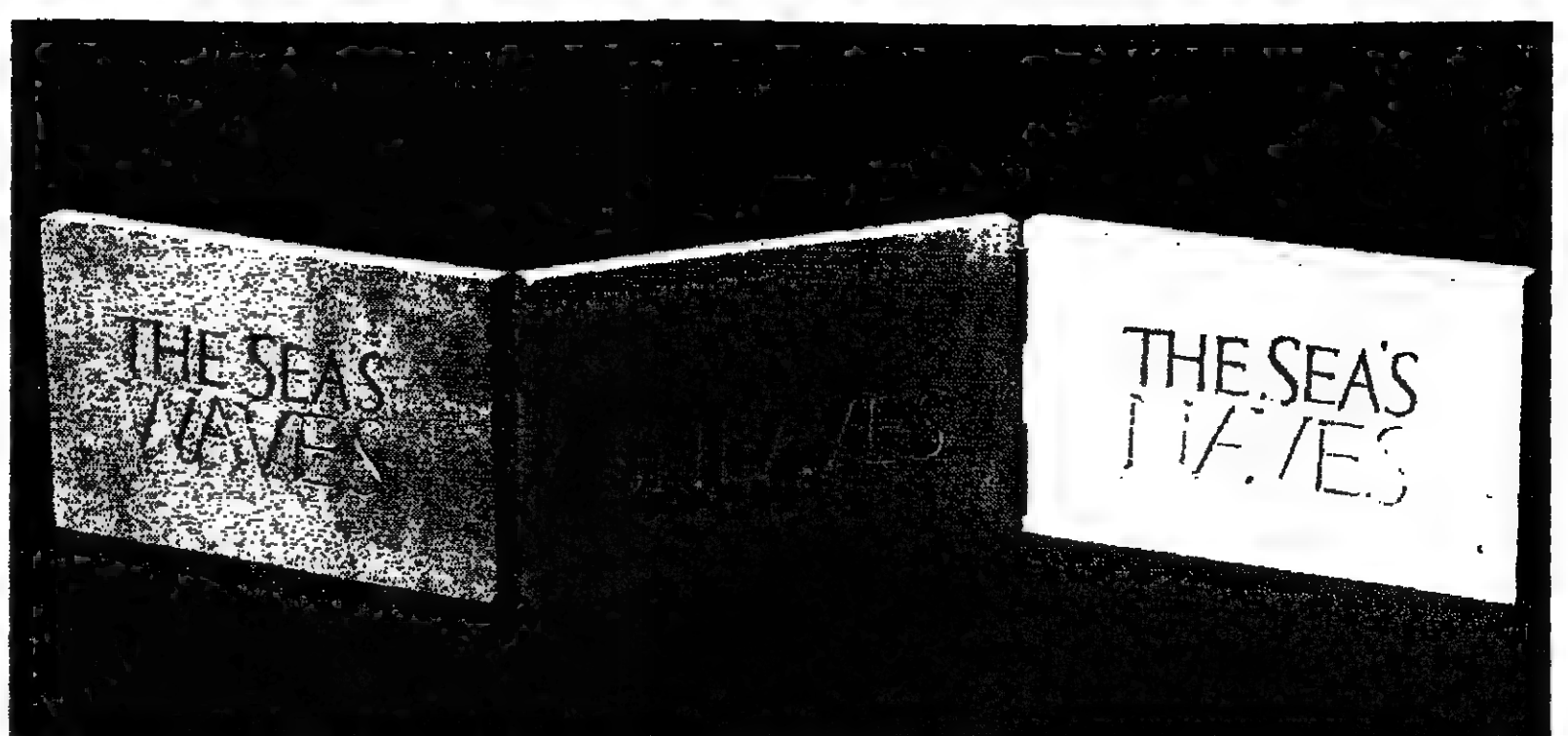
Now in his late 60s, he has lived at Stoneybank, his "Little Sparta" in Strathclyde, since 1966. There he has made the garden itself both his studio and gallery, the only true context and setting for his work. He never leaves. The world must come to him on his terms, which is fine, as if you can bring it off and sustain it by the qualities of what you do. What Finlay does is to conceive of the informing idea and then to commission the actual expressive object - the carved stone, the plaque with its let-

tering, the bronze, the print, the symbolic item - from the latest craftsmen in the field, as he has come to place absolute confidence.

Exhibitions of the work that comes from so detached a process are not over-frequent. Finlay is an anxious perfectionist and his inevitable absence from the seat of practical debate, as the show comes together, hardly helps. Misunderstandings and quarrels with curators, administrators and dealers are common enough, last-minute cancellations not unknown. To the embedded artist such creatures are the enemy.

But the shows do go on, or up, and it happens that two such are now in London. *Instruments of Revolution & Other Works* occupies the Institution of Contemporary Arts (The Mall SW1, until April 5, then on to Leeds and to the Yorkshire Sculpture Park at Wakefield), and Victoria Miro (21 Cork Street W1, until April 3) is showing 10 *Maquettes for Neo-Classical Structures*. While in no sense retrospective, together they give us enough of the true flavour of the man and his work at their most serious, fascinating and successful, and precious, and tiresome.

Finlay is as much a romantic as he is a classicist, a poet as likely to be seduced by the poetic dream as puritan in thrill to his severe ideal of perfection. Apollo pursues his



'The Sea's Waves', by Ian Hamilton Finlay (with Stuart Barrie), 1971. Finlay's work is being exhibited at the ICA and Victoria Miro

Delphic whom he must lose, his dream turning to wood before his eyes, just as Saint-Just and Robespierre must lose their Republic, though they themselves would be the ones to be destroyed. "And even as the fledgling Republic charmed him... He on the wings of Love/She on those of Fear." Finlay is alive to every irony. His imagery is that of revolutionary sentiment, transformation and contradiction; and the general follies of mankind, making frequent use of puns and obscure erudition. The French Revolution in particular stands as an abiding theme in his work, as much for the

loftiness of the hopes and aspirations that inspired it as for its object and bitter failures and cruelties. It is for him a true image of all human enterprise.

At the ICA a set of inscriptions on slate walls marks the decade of the Argentine strike at San Carlos Water. "Transformations of Fire/First San Carlos Water/But half the Water is Earth/Half Lightning Storm." "Pure coming on/Will discern/And catch up/With all things." "Exocet steers all." These are declared Heraclitan sentiments: Heraclitus, the philosopher who held that the world was created from fire. Of

a naturally melancholy disposition, so Lempriere tells us, he passed his time in a solitary, unsocial manner. He was called the moorner. "I say his unconquerable custom of weeping at the follies, frailty, and vicissitudes of human affairs." Rendered rambling and unintelligible to his doctors by a dropped complaint brought on by a voluntary diet of grass, he retired to a dunghill in vain hopes that the natural warmth would effect a cure. His sad story is a lesson to us all.

Finlay's *Instruments of Revolution* are implements variously set and inscribed: a hoe - one; a spade - Venice; a

sickle; a wheelbarrow; a light machine-gun; three watering cans - "Robespierre, Saint-Just, Couthon"; a beribboned axe in a block - "La Revolution set un bloc"; the blade of the guillotine. Upstairs the room is full of tiny hinged wooden pieces, each to its own plinth and very simple, that stand open to reveal text, or sundial image, on their plane faces: "Water's Edge/ Water Sedge", "Sheepcote/ Dovecote/ Whitchote", "pebbled brook/ freckled freshet/ strong stream": poetical, fey, irritating by turns.

But as with the ten maquettes at Victoria Miro, what justifies the work is not the force of sentiment or idea as such that it supports, but rather the sense of its objecthood, its physical being. That this should be so is, in the circumstances, remarkable - a true feat of imaginative appropriation on the artist's part. There is never a doubt that these strangely eloquent things are Finlay's very own. In this respect these new maquettes, obelisks, columns, pyramids and arches with their elegiac lapidary inscriptions - are as successful as anything he has done. "Edifice - the seat or summit of reason". "All greatness stands firm in the storm".

## Tancredi

TEATRO COMUNALE, BOLOGNA

The Rossini bicentennial is only one of the occasions celebrating this year, along with anniversaries of Columbus, Piero della Francesca and Lorenzo de' Medici; but Rossini seems to have got off to a flying start. Verona has just staged a much-praised *Cavalletto* with Renato Bruson and Cecilia Bartoli, and the Rome opera has already staged a televised, over-touted *Barber of Seville* produced by the film comic Carlo Verdone - a delightful actor and a successful film director (of his own vehicles) but a disappointment in the opera house (at least to judge by what was seen on TV), prone to gimmicks and sight gags and very short on real perception.

Bologna, one of the cities most associated with the composer, has two of his operas - in its current *carriellone*: *Tancredi*, in a production borrowed from the Pesaro Festival, and, later this spring, a new production of *Cenerentola* with Cecilia Bartoli. The Pesaro *Tancredi*, which Pizzi designed and staged several years ago, is handsome, colourful, yet sober in movement and restrained in invention. Awakened by the traditional Sicilian puppets, whose versions of Tasso and his heroes *Tancredi*, *Ruggiero*, and company are a national treasure, the Pizzi staging avoids any hint of cuteness or send-up. Even the wooden horses mounted by the singers and propelled by puppet seem to possess a natural gravity. The great *ariosos*, one in shades of blue, one in reds, that serve as backgrounds, allowing imaginative play of lights, gave the successive scenes the quality of illustrations - a reminder that *Tancredi* is, in a special sense, a literary opera, referring to a whole narrative tradition with which, ideally, the spectator is familiar.

On another level, of course, the work can be enjoyed as a musical feast, a constant outpouring of orchestral vitality and vocal virtuosity. And, in Bologna, the singing was almost always a joy to hear, especially when Bernadette Manes di Chio (Mancini) sang *Allegro* and *Sereno*. A decade or so ago there would not have been enough singers capable of interpreting Rossini to cover all these productions; but, thanks partly to the popularity and the proselytizing work of Pesaro and the advances in scholarship, a

whole generation of Rossini interpreters has grown up and, with them, an audience capable of appreciating them.

Scholarship, however, has two faces. Not all discoveries have the same value. In 1974 some musicologists, including the super-Rossiniist Philip Gossett, tracked down a "fragor" ending of *Tancredi*, composed by Rossini shortly after the Venetian premiere (February 6/1813) which had the happy ending expected at the time, culminating in a chorus of joy. Naturally, the Pesaro Festival performed the newly-discovered pages, but - unwilling to sacrifice anything - the original happy ending was performed as well. So, after expiring with a brief recitative - on stage, in a blackout, *Tancredi* rose again to life, slipped back into the wings, to emerge again, resuscitated, to share in the joyous finale.

For a scholarly, festival production, this double-ending was permissible; but for a normal performance it is frankly a nuisance. The tragic ending loses impact, and the joyous ending seems diminished. Scholarship is a fine thing, but Rossini wrote for audiences, not for paleographers.

William Weaver

## Silk Cut City Jazz

Trumpeter Dizzy Gillespie, accompanied by an all-star eight-piece band including fellow trumpeters Freddie Hubbard, Claudio Roditi and Wallace Roney, is one of the main attractions of Silk Cut City Jazz which takes to the country in spring.

A total of 19 concerts make up four major tours beginning February 29 to the end of June, visiting London, Birmingham, Edinburgh and Manchester.

Norwegian saxophonist Jan Garbarek opens the Silk Cut sponsored season (February 29-March 6), followed by Dizzy Gillespie with the Bebop Band (March 13-20). At 10.30 on March 20, the Prime Time (April 26-29) and guitarist John McLaughlin with classical pianist Katia Labèque (June 18-22) complete the programme.

Details from Assembly Direct, 7 Cumberland St, Edinburgh EH3 6RT. Tel: 031 557 4446

## Simpson's Ninth, Osborne's 'Venice'

ROYAL FESTIVAL HALL

Sir Simon Rattle gave last week two concerts (sponsored by Commodore) with the London Philharmonic - Nielsen, Robert Simpson and Beethoven on Wednesday, Janáček, Lutoslawski, Berg and Sibelius on Sunday. British critics are sometimes reproached for treating this young man's work with indulgence and even favoritism; but after two such exhilaratingly communicative evenings, so rich in their well-balanced variety, thoughtfulness and spark of commitment, it's a charge to which one is happy to plead guilty. Any conductor who succeeds in breaking into a South Bank winter season locked in gray routine with as much vigour and verve as Rattle summoned up on these two occasions deserves to be cherished.

The first concert was particularly impressive. Robert Simpson, a composer in his early 70s passionately admired but still insufficiently widely celebrated, wrote his Ninth Symphony in the mid-1960s; it was first performed in Bourne in 1967 and recorded a year later, but until last week it had not reached London (by which time Simpson's Tenth Symphony was already a year old).

There are reasons, obvious if hardly admirable ones, why an orchestra might fight shy of the Ninth. It is long (50 minutes), taxing (three movements given without break), and entirely lacking in fashionable ear-tickling devices or any manner of audience seduction. By adhering to a conception - which some call conservative and others old-fashioned - of the symphony as a vehicle for the intelligible and logical working-out of powerful artistic ideas, Simpson's music

demand attention at every moment. But he repays it, generously, through the integrity of his vision, the muscular forcefulness with which he addresses it in musical argument, and the intensity and consistency with which that argument is carried through.

The Ninth takes the form of two slow-ish (marked *maestoso*) movements enclosing a *molto vivace* scherzo, craggy in outline and stirring in its climax. The development of the material - puritan plain in melodic and harmonic character, capable of being hammered out over mighty spans - will hardly trouble those listeners at home with the symphonies of Nielsen and Sibelius, and, given that Simpson is a noted Beethoven and Bruckner advocate, the influence of those composers comes as no surprise. What makes this work so fiercely concentrated and bracing an experience is the sweep, the plain-spoken majesty accrued as the structure is built up; it may not be exactly a lovable work, but it is a hugely compelling one.

Rattle's command of its shape, size and temper betokened the fiery conviction of a Simpson champion; the playing, though not free of passing inaccuracy, was properly bold, broad and rhythmically hard-hitting. The LPO is indeed at its most vital under his baton; the Beethoven Seventh and the Janáček *Concerto from Michael Collins* and *Ravel's second Daphnis and Chloe Suite*. For the first London performance of Nigel Osborne's *The Sun of Venice* the composer himself was the conductor.

On Saturday the Philharmonia under Claus Peter Flor played Grieg (a stiff, poker-faced selection from the *Peer Gynt* music), more Nielsen (a brilliantly pungent, characterful and sensitive account of the Clarinet Concerto from Michael Collins) and Ravel's second *Daphnis and Chloe Suite*. For the first London performance of Nigel Osborne's *The Sun of Venice* the composer himself was the conductor.

The work, commissioned by and dedicated to the orchestra's president, Vincent Meyer, is a 25-minute evocation of Venetian light, air and atmosphere through the eyes of Turner (seven of whose paintings and watercolours particularly influenced Osborne) and the ears of Gabriel (whose polychord and polyorchestral compositions for St Mark's inspired the layout for one main orchestra and two smaller groups spatially disposed). The effect of the first half, as ringing, resonating sounds are passed across the hall and vast confabulations set up, is pictorially vivid; but thereafter the absence of any real motive (as opposed to harmonic or colouristic) interest, and the consequent lack of dramatic variety, becomes worryingly apparent.

Max Loppert

## INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

### AMSTERDAM

**Concertgebouw** 20.15 Ton Koopman directs the Amsterdam Baroque Orchestra in a programme including Mozart's Bassoon Concerto (soloist Marc Vallon) and two Haydn symphonies. In the Kleine Zaal: song recital by Jeroen Nees (7/18 345).

**Musiektheater** 19.00 Hartmut Haenchen conducts Harry Kupfer's production of *Die Frau ohne Schatten*, with a final performance on Fri. Tomorrow, Thurs, Sat, Sun: Balanchine programme (8255 455/credit card bookings 6211 211).

### ATHENS

**Concert Hall** 20.30 First of three programmes devoted to chamber music by Brahms. Next concerts on Thurs and Sat (722 5511).

### BERLIN

**Deutsche Oper** 19.00 Fabio Luisi conducts Goetz Friedrich's production of *Aida*. Tomorrow: Tannhäuser (West Berlin 3410 249).

**Komische Oper** 19.00 Rolf Reuter conducts Harry Kupfer's production of *Ole Schlüßung aus dem Serral*. Tomorrow: Così fan tutte (East

Berlin 2292 555).

**SFB Grosser Sendesaal** 20.00 Julia Varady sings Beethoven's *Ahl Perfido* in a concert given by the Camerata Transsylvania (West Berlin 8173 364).

### BOLOGNA

**Teatro Comunale** 20.30 Gianandrea Gavazzeni conducts Piero Zuffi's production of Donizetti's *Roberto Devereux*, with Lucia Aliberti and Vincenzo Lascari. Thurs till March 3, with next performances on Thurs and Sun, both at 15.30 (525999).

### BRUSSELS

**Palais des Beaux Arts** 20.00 Hilarid Ensemble in a programme of sacred choral music ranging from Duruy to Arvo Pärt. Fri: Leopold Hager conducts the Luxembourg Radio-Television Orchestra in music by Bartok, Shostakovich and Mendelssohn. Sun afternoon: Brussels Choral Society sings Wolf's *Morgenlied* and Kodaly's *Psalmus Hungaricus* (507 8200).

**Monnaie** 20.00 Alison Browner sings Rosina in Nicolas Brieger's production of *Il barbiere di Siviglia*, with a final performance on Thurs. Tomorrow: song recital by Françoise Pollet, accompanied by Cord Garben (219 6341).

### HAMBURG

**OPERA**

**Die Staatsoper** has Wolfgang Rihm's new opera *Die Eroberung von Mexiko* tonight and on Sat, conducted by Ingo Metzmacher. Tomorrow: Don Pasquale with Hellen Kwon, Yevgeni Nesterenko and Patrik Raftery. Fri: *Idomeneo*.

**Sun: Turandot** with Galina Savova and Lando Bartolini (351721).

**THEATRE**

This week's repertoire at the Deutsches Schauspielhaus includes Chekhov's *The Cherry Orchard* and *Uncle Vanya*. Tomorrow: Donizetti's *The Gipsy* Man and Thurs and Fri, Lessing's *Emilia Galotti* on Sat and Hamlet on Sun (248713).

### LONDON

**Covent Garden** 19.00 Bernard Haitink conducts Johannes Schaa's production of Don Giovanni, with Thomas Allen, repeated on Sat. Tomorrow: *Giselle* (071-240 1068).

**Coliseum** 19.00 Mark Elder conducts Königlicher, also Fri. Tomorrow and Sat: *Street Scene*. Thurs: *Xerxes* (071-836 3161).

**Royal Festival Hall** 19.30 Yari Pascal Tortelier conducts the Philharmonia in music by Bernstein and Gershwin, with Howard Shelley piano soloist. Tomorrow: David Atherton conducts Stravinsky (071-828 8900).

**Sadler's Wells** 19.30 Cumbre Flamenca: the stars of flamenco return after three previous sell-out visits. Runs till Feb 23, with a matinee performance on Sat (071-278 8916).

### MADRID

Tonight in the Auditorio Nacional de Musica, Victor Martin conducts the Spanish Chamber Orchestra in music by Bach and Handel. This week's Spanish National Orchestra concerts (Fri, Sat and Sun) are conducted by Aldo Ceccato, and include Tchaikovsky's Sixth Symphony (337 0100). Tonight and tomorrow, the Teatro Lirico La

Zaruela has two final performances of Lully's *Alye*, in the acclaimed production by Jean-Marie Villégier (429 8225).

### MUNICH

**Staatsoper** 16.00 Marek Janowski conducts *Die Walküre*. Tomorrow, Sat and next Mon: Don Pasquale. Fri: *Die Fledermaus*. Sun: Don Giovanni. Next Tues: Götterdämmerung (221316).

**Philharmonie** 20.00 Gunter Wand conducts the Munich Philharmonic Orchestra in Bruckner's Fifth Symphony, also Thurs and Sun morning (48089 514).

**Härdlemaier der Residenz** 20.00 Piano recital by Maria Joao Pires. Sun: Grace Sumbury song recital (29601).

**THEATRE**

The main event this week is a new production of King Lear opening at the Kammerspiele on Thurs, repeated on Fri and next Mon. Dieter Dorn directs a cast led by Rolf Boye and Heinz Bennent (23721 323). The Residenztheater has a new production of Lessing's *Minna von Barnhelm* opening on Fri, with previews tomorrow and Thurs (225754).

### NEW YORK

**CLASSICAL MUSIC/BALLET**

**Avery Fisher Hall** 19.30 Andrew Davis conducts the New York Philharmonic Orchestra in Schubert's Third Symphony and Sibelius' Fifth, with Kyoko Tetzawa soloist in Stravinsky's Violin Concerto, Thurs, Fri, Sat and next Tues: Kurt Masur conducts Franck and Brahms (875 5030).

**Metropolitan Opera** 20.00 Thomas Fulton conducts *Un ballo in maschera*, with Leona Mitchell, Florence Quivar and Sherrill Milnes. Tomorrow: *Il barbiere di Siviglia* (582 6200).

### JAZZ/CLUBS

**Blue Note Jazz Club** and **Restaurant** This week: Diane Schuur, the Seattle-based pianist and singer who has been gaining ground in jazz circles since the early 1980s, and is equally comfortable in jazz, blues, R&B and pop. Music from 21.00. Next week: George Shearing Duo (475 8592).

**Carlyle Hotel** Jose Feliciano begins a two-week engagement tonight, with shows at 20.45 and 22.45 (Madison Ave at 76th St, 744 1600).

**Milchae's Pub** Singer-songwriter Ellen Greene pays tribute to the late Howard Ashman, with songs from the musical *Little Shop of Horrors* and Disney's film *Beauty and the Beast*. Shows at 21.15 and 22.15 (211 East 58th St, 758 2272).

### VIENNA

**English Theatre** 20.00 First night of new production of *The Business of Murder*, a thriller by Richard Harris. Daily except Sun till April 11 (Josefsgasse 12, 402 1250).

**Rosbacher** 20.00 Opening night of Vienna's 1992 Dance Festival: Johann Kresnik's Bremen Theatre production of *Macbeth*, with music by Kurt Schwertsch, repeated tomorrow, Fri and Sat. Ulrike Meinhold, ballet by Kresnik with music by Serge Vber. The festival runs till March 25 (655 1676).

**Staatstheater** 19.30 Jan Latham-Koenig conducts Otello, with Plácido Domingo, Leo Nucci and Lyubov Kazarnovskaya.

Tomorrow: *Die Frau ohne Schatten* (51444 2960).

### WASHINGTON

**Washington Opera** There are performances of Cav and PEP tomorrow and Der fliegende Holländer on Sat, in the Kennedy Center Opera House (416 7800).

**Kennedy Center Concert Hall** Yuri Bashmet plays Schnittke's *Viola Concerto*. This week's National Symphony Orchestra concerts (Thurs and Sat, also next Tues) conducted by Mstislav Rostropovich. Fri: St Louis Symphony Orchestra. Sun afternoon: recital by Midori (416 4600).

**Elmhower Theater** Paul Taylor Dance Company daily till Sun at 19.30, plus matinee on Sat and Sun (416 4600).

**Kreger Theater** The School for Wives: Molière's 1662 comedy is transposed to Washington in the 1980s in this production. Runs till April 12 (488 3300).

### WASHINGTON Stage Guild

**A Song at Twilight** Noël Coward's play is directed by Nick Olsch, with a cast including Fritchie Brown, Catherine Flyn and Jewell Robinson. Runs till Sun (529 2084).

**Bayou Nightclub** The Gross National Product presents the BushCapades, with presidential impersonator John Simmons providing topical headlines and improvisations (743 7212).

**Blues Alley Jazz Supperclub** Tonight's artists are the Dolphins with Dan Brubeck. Tomorrow: The Projekt. Thurs and Fri: Alexander O'Neil (R&B). Sat: Terence Blanchard (trumpet). Sun: pianist Liz Story (1073 Wisconsin Ave, 337 4141).

### European Cable and Satellite Business TV

(all times CET)

#### MONDAY TO FRIDAY

**CNN** 0730-0800 *Moneyline* 1230-1300 *Business Morning* 1330-1400 *Business Day* 1600-1700 *World Business Today* 1700-1800 *World Business* 1800-1900 *World Business Today* 1900-2100 *Moneyline*

**Super Channel** 0800-0900 *Business View* 0900-0930 *Business* 0930-1000 *Business* 1000-1030 *Business* 1030-1100 *Business* 1100-1130 *Business* 1130-1200 *Business* 1200-1230 *Business* 1230-1300 *Business* 1300-1330 *Business* 1330-1400 *Business* 1400-1430 *Business* 1430-1500 *Business* 1500-1530 *Business* 1530-1600 *Business* 1600-1630 *Business* 1630-1700 *Business* 1700-1730 *Business* 1730-1800 *Business* 1800-1830 *Business* 1830-1900 *Business* 1900-1930 *Business* 1930-2000 *Business* 2000-2030 *Business* 2030-2100 *Business*

#### SATURDAY

**CNN** 0730-0800 *Moneyline* 0800-0900 *World Business* 0900-0930 *World Business* 0930-1000 *World Business* 1000-1030 *World Business* 1030-1100 *World Business* 1100-1130 *World Business* 1130-1200 *World Business* 1200-1230 *World Business* 1230-1300 *World Business* 1300-1330 *World Business* 1330-1400 *World Business* 1400-1430 *World Business* 1430-1500 *World Business* 1500-1530 *World Business* 1530-1600 *World Business* 1600-1630 *World Business* 1630-1700 *World Business* 1700-1730 *World Business* 1730-1800 *World Business* 1800-1830 *World Business* 1830-1900 *World Business* 1900-1930 *World Business* 1930-2000 *World Business* 2000-2030 *World Business* 2030-2100 *World Business*

#### SUNDAY

**Super Channel** 0800-0900 *Business* 0900-0930 *Business* 0930-1000 *Business* 1000-1030 *Business* 1030-1100 *Business* 1100-1130 *Business* 1130-1200 *Business* 1200-1230 *Business* 1230-1300 *Business* 1300-1330 *Business* 1330-1400 *Business* 1400-1430 *Business* 1430-1500 *Business* 1500-1530 *Business* 1530-1600 *Business* 1600-1630 *Business* 1630-1700 *Business* 1700-1730 *Business* 1730-1800 *Business* 1800-1830 *Business* 1830-1900 *Business* 1900-1930 *Business* 1930-2000 *Business* 2000-2030 *Business* 2030-2100 *Business*



## FINANCIAL TIMES

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Tuesday February 18 1992

## A murderous path to peace

THE POLITICAL murders perpetrated by the extremist enemies of Israel and by the government in Jerusalem during the weekend offer an ugly counterpoint to the international commitment to bring peace to the Middle East. The deaths of three Israeli soldiers, several residents of a Palestinian refugee camp, Sheikh Abbas Musawi, the Hizbollah leader, his wife and son, and a Lebanese Christian, testify to the powerful resistance that remains to the concept of compromise.

The link between the events is that they all make a negotiated peace less likely. Killing Israeli soldiers will not make an Israeli government more likely to withdraw from the West Bank and Gaza. Killing Sheikh Abbas Musawi and his family will not, contrary to Israeli leaders' protestations, make what they call "terrorism" less likely. And the killing of the Hizbollah leader, who was thought to have been helpful in winning the release of western hostages in Lebanon last year, raises the probability of retaliation and further reaction.

It also has wider implications of importance to the international community. If the peace process, in which the US has invested so heavily, is to be given a chance, then the parties most involved must at least exercise restraint. It is not asking for anything new or something which cannot be delivered. When Israel was far more threateningly attacked by Iraq's Scud missiles last year, it demonstrated just how restrained it could be in response to US pressure.

## Growing recklessness

The Israeli government may have accurately assessed that no American political leader was going to be too publicly concerned about the death of a Lebanese Shia cleric closely associated with Iran. But there does seem to be creeping into Israel's conduct of foreign policy an almost reckless willingness to challenge the American view of how events should evolve in the Middle East.

Mr Yitzhak Shamir, Israel's prime minister, has not just rejected Washington's ideas for modest confidence building measures, but at times has appeared to be deliberately

provocative, particularly on the issue of building Jewish settlements in the occupied Arab territories. It may be a measure of how out of touch Israeli leaders have become with American opinion that they believed the Administration would, whatever the provocation, accede to the request for \$100m in loan guarantees to help house immigrants from what was the Soviet Union.

## Qualified sentiment

Israel retains a powerful hold on US and European sentiment. But that sentiment is more qualified than it was at the height of the Cold War and when the Arab nations refused to contemplate peace and territorial compromise. The containment of Soviet ambitions in the Middle East is no longer an issue and the hostility of Arab countries has said not just that they are willing to recognise Israel but have already sat down with its leaders in the same room.

Israel can be as sceptical as it wishes about the underlying Arab motivation, but what it must not do is refuse to acknowledge the importance of the changes which have taken place or the desire of its closest allies to carry the process forward. The more moderate leaders of the Arab world, buoyed by the liberation of Kuwait nearly a year ago, are again in danger of seeing their political gains eroded. Islam is once more being vigorously promoted as the sole remaining force which can unite peoples against unpopular governments and international manipulation. The killing of Mr Musawi is a grim reminder of the religious militants from Algeria to Iran.

How much all this matters to the Israeli public should be more than ever a matter of critical debate. In June, it goes to the polls for what might be the most important election since independence. Mr Shamir and his Likud party believe Israel's peace with the consequences of holding on to the occupied territories. The Labour party thinks it must offer some land in return for peace. Israel's choices will have a direct impact on western interests and could confirm what threatens to become a widening conflict of view.

## Labour and the unions

IN THE 1970s, the leaders of the UK's largest unions were household names. Jack Jones, Hugh Scanlon and Clive Jenkins were powers in the land, commanding large and disciplined memberships. Mr Len Murray's Trades Union Congress enjoyed direct access to the corridors of power.

Now, 15 years after the winter of discontent, few members of today's TUC General Council would be recognised on a Clapham omnibus. Britain's unions have lost a third of their members, much of their influence and almost all of the power they once wielded. Under the low-key leadership of Mr Norman Willis, the TUC has all but disappeared from sight. It seems remote, therefore, that ministers should be frightening impressionable minds with threats of a return of unbridled union power if Labour wins the election.

Yet the questions raised by yesterday's conference with the unions on the links between Labour and the unions need to be answered. The Labour party is one of the few national institutions in which the trade unions remain influential. They supply more than 50 per cent of Labour's income - and a higher proportion of the party's election war-chest. Their block votes dominate the Labour party conference.

Judging by the results of Labour's Policy Review, the unions' organisational strength gives them considerable influence in making party policy. The degree of this influence can be seen in the priority Labour gives to policies favoured by the large general unions such as the national wage and the removal of compulsory competitive tendering. The unions have secured promises to ease the weight of legislation oppressing them.

## Winter of discontent

Their influence is also revealed in some important gaps in party policy - such as the lack of a public sector pay policy, an issue at the root of the winter of discontent which blew Labour out of power in 1979.

However, the Conservative charge that Labour would give the unions "legal privileges which have never before been granted" is clearly hyperbole.

While Labour's proposals on trade union law are open to criticism (for example, for removing from the courts' armoury the ultimate deterrent of total sequestration of union assets), the package advocated by Mr Tony Blair, Labour's employment spokesman, would not significantly shift the balance of industrial power. It is also much less than some union leaders had hoped for.

## Watering down

In fact, the watering down of the unions' wish list for repeal of trade union legislation is one indicator of the degree of influence that unions might expect under a Labour government. That is well appreciated by the unions themselves: after 13 years of battering by six rounds of employment legislation, they would be grateful just for a breathing space.

Labour also has a new confidant in its dealings with the unions. Mr Blair demonstrated this on becoming employment spokesman by unilaterally reversing the party's policy on the closed shop, effectively challenging the unions to use their block vote at conference to overturn him (they didn't). The unions know that they need a Labour government. Mr Kinnock knows that too.

Also, the party is seeking to demonstrate a more arm's-length relationship by beginning to curb the influence that unions wield in its deliberations. The reduction of the block vote now enjoys widespread support throughout the party and unions, and is to be welcomed. In the longer term, an alternative basis for funding political parties would be the best inducement for Labour to break free of its union paymasters.

However, there remains a valid suspicion that a Labour government would be susceptible to undue union influence, especially if measures unpopular with the unions were necessary, as is likely. The unions will always have a special relationship with a Labour government - Labour will need to work hard to ensure that the distance looks sufficient. Meanwhile, voters will want to read the lips of selected union barons, as well as those of the would-be ministers.

Poland, erstwhile standard-bearer for radical economic reform in eastern Europe, has run into a political quagmire. Hampered by Poland's disastrous political divisions, all too clearly revealed in the fragmented Polish parliament, Poland's new finance minister, Mr Karol Lutkowski, yesterday proffered his resignation.

The resignation followed weeks of increasingly acerbic debate over economic policy within the centre-right coalition government led by Mr Jan Olszewski. That debate came to a head at the weekend after the government presented parliament with an economic plan that Mr Lutkowski argued risked reigniting hyperinflation and undoing the economic and financial progress made in the past two difficult years.

What is now clear is that the radical reforms of the first two post-communist governments went beyond the willingness of the populace to support them. Those governments were dominated by passionate believers in free-market policies who argued that state enterprises which failed to react positively to market stimuli should be allowed to fail.

The present government lacks that conviction. It is cobbled together from a collection of Christian democrat and peasant parties, supported in the new parliament by a shifting alliance from among the 28 parties which won seats at last October's first free general elections.

Those elections were fought under a system of proportional representation which has magnified Poland's political diversity, but compounded the difficulty of building broad political support for the hard sacrifices needed to transform Poland's economy on market principles.

This became apparent during last year's election campaign when the tough economic stabilisation policies backed by the International Monetary Fund and pursued by Mr Leszek Balcerowicz, finance minister in the first two post-communist governments, were attacked in increasingly populist terms by the parties which now form or support the new government.

Mr Olszewski illustrated the general tenor of the government's economic thinking when introducing his government's programme just before Christmas. "If we want to maintain a democratic system we must convince the public that the reforms are spread fairly," he said. Subsequently he promised that future economic policy would no longer "be built on the rubble of state enterprises", and promised that what he called "the good climate for swindlers, crooks and thieves is coming to an irrevocable end".

The main architect of the government's new economic strategy is Mr Jerzy Eysymont, a former central planner who emerged as the strongest internal critic of the stabilisation programme carried out by Mr Balcerowicz.

Mr Eysymont argues that previous governments did not pay enough attention to the social and economic consequences of their market-oriented policies. That is well appreciated by the unions themselves: after 13 years of battering by six rounds of employment legislation, they would be grateful just for a breathing space.

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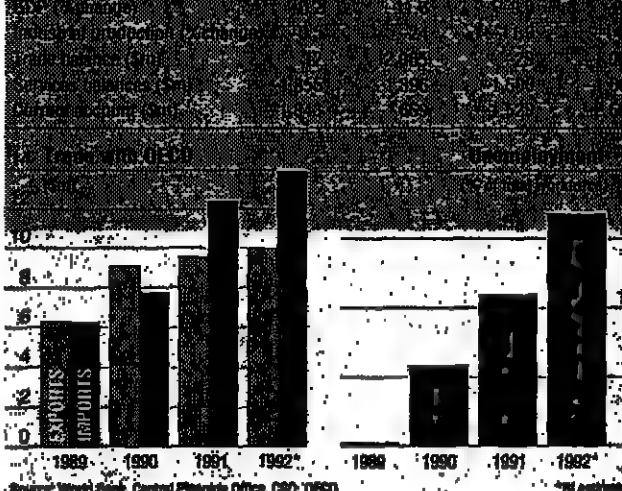
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Anthony Robinson on the causes of economic deadlock in Poland  
Up against the limits

Poland's troubled economy



Source: World Bank, Current Population Office, CBS, OECD

which many Poles view the past two years of extraordinarily rapid economic and social change. On the positive side, the Balcerowicz reforms curbed hyperinflation, restored value to the zloty and sparked off a retail and trading revolution which has filled some empty shops.

With extraordinary speed a rash and entrepreneurial Poland has intruded into the old egalitarian but fundamentally immobile system. Poles who for years traded illegally throughout the former Soviet bloc jumped at the chance to lease or buy former state-controlled shops and retail outlets.

By the end of this year more than 50 per cent of the economy, including the farming sector which remained largely in private hands throughout the communist era, should be in private hands. Mr Eysymont's main objective is to ensure that the 50 per cent which remains in state hands must be taken better care of until it can be restructured or hived off.

Since pioneering the dash for market reform in eastern Europe, Poland has felt the constraints more keenly than any of the new democracies. There is no desire to turn back, but the new government is testing the limits on its freedom of action. The outcome will be closely watched by all the post-communist states.

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hated "popiolek" wages tax, which only applies to state enterprises. Many have lost their jobs, as unemployment has risen from virtually zero to 2.4m over the past two years. Unemployment is expected to exceed 3m by the end of 1992.

Last year's 11.9 per cent fall in industrial output from the state sector means that, overall, production in the state industrial sector is 35 per cent below 1989 levels. Nearly 40 per cent of the 8,500 enterprises still owned by the state or by local authorities are loss-making. Many, including most of the 300 enterprises which formerly depended almost exclusively on trade with the now defunct Comecon market, are bankrupt and only keep alive by not paying bills or taxes.

Yet another consequence of liberalisation has been a rash of big financial and banking scandals. These have undermined fundamental weaknesses in the legal and regulatory structure of the banks and other institutions inherited from the former communist state. The collapse of state industry and the largely unknown potential of the new entrepreneurs have meant that some 40 per cent of bank loans are non-performing. Undermining the banking system is a priority target for western technical assistance and privatisation.

Meanwhile, the government, which used to obtain 85 per cent of its tax revenue from state enterprises under the punitive communist tax system, is owed 21,230,000 in uncollectable company taxes, which swells the budget deficit. This is likely to prove inflationary in Polish circumstances, given the government's inability to sell long-term debt.

Ironically a high proportion of the taxes owed come from non-payment of the "popiolek". The fact that a tax levied on former communist management for giving in to wage demands made by powerful unions is in practice frequently not collected merely underlines the fragility of the economic management tools in government hands.

It also underlines the importance of moving as fast as possible away from an economy so heavily rooted in the inherited state-controlled industries. This government, like its predecessors, has pledged to speed up the pace of privatisation. It plans to introduce a complex system of mass privatisation by early summer under which more than 200 enterprises will be handed over to special investment funds run by private banks and institutions.

By the end of this year more than 50 per cent of the economy, including the farming sector which remained largely in private hands throughout the communist era, should be in private hands. Mr Eysymont's main objective is to ensure that the 50 per cent which remains in state hands must be taken better care of until it can be restructured or hived off.

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## The perils of tunnel vision

Martin Wolf says the EC is acting against its interests over Gatt

It is depressingly familiar. A coalition of powers wins a great victory, only to let the coalition fragment. It happens after both world wars. It is happening once more. But no fundamental conflict of interest need prevent the west from sustaining co-operation, and of nowhere is this more true than trade. Even so, the Uruguay Round looks increasingly likely to expire. If it is to be revived, the European Community must cease defending the indefensible.

When US Vice-President Dan Quayle said that global security would be endangered by a collapse of the Gatt round, he was right. When he forecast that failure to agree would increase American pressure to withdraw its military forces from Europe, he was also right. These were not threats, but good predictions.

For the EC to insist, like some vainglorious baron, that it is too important to yield to American pressure is absurd. For Mr Frans Andriessen, the EC's external affairs commissioner, to say that the EC could not accept a deal which did not seem "suitable and profitable to the community's long-term economic interest" is still worse.

The EC is rejecting a deal that would, in fact, be in its long-term interests. Agriculture remains pivotal to a successful outcome in the Uruguay Round. Two central issues remain: whether the EC should accept quantitative limits on its volume of subsidised exports, which the EC adamantly rejects; and whether the compensation payments in Mr Eysymont's reform of the Common Agricultural Policy should be put in the Gatt's "green box" for non-distorting subsidies, on which the EC insists.

Mr Andriessen would have the world believe that these two positions reflect the EC's "long-term economic interest". But why is it in the EC's economic interest of the EC to export farm products at lower prices than on sales to its own consumers, making up the difference from the pockets of its taxpayers? And why is it in the interest of the EC to pay farmers substantial "compensation payments" indefinitely, merely on condition that they remain farmers?

Mr Andriessen's definition of economic interest bears no relation to reality. This is not new. What has always characterised the CAP is its distance from reality. High prices, the heart and soul of the CAP, could never do more than raise land prices and increase wasteful production. They were completely inappropriate to their main purpose, raising farmers' incomes, a point

being lowered worldwide, farm prices would rise, reducing the need for what the EC euphemistically calls "export restitutions". Unfortunately, EC leaders have long resisted external efforts to limit the damage its farm policies have caused. They have failed to educate the public in their wastefulness. They took almost four years to come up with an inadequate negotiating position in the Uruguay Round. And now they are insisting that the rest of the world must accept half-baked reforms.

Worst of all, the EC believes that this is the cause for which it should risk both its relations with the US and the prospects for sustaining the liberal international economy, on which the entire globe depends. In its half-century of pre-eminent influence, the US has made many mistakes, but it has also articulated a global vision. Even in the current Gatt round US policymakers have mostly sought both liberalisation and extension of the reach of trade rules.

Against this, what is the EC's vision? Is it to make the world safe for the withered fruit of its farm policies? Many hail the EC's arrival as a great power. On the evidence, the question must be why.

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## Political banker

A big morale-raising job awaits Efsthymios Christodoulou, the new governor of the Bank of Greece who took over this week. The central bank's reputation as a watchdog inevitably suffered from the £10m Bank of Crete embezzlement scandal, even though retiring governor Dimitris Hallikas had been the scapegoat.

Another problem for the newcomer is that his bank's research department, once a respected think-tank, is beset by a brain-drain as bright staff are lured away by higher pay in the private sector. From 30 researchers not long ago, it has shrunk to under 50 - barely enough to crank out the forecasts required by the OECD and IMF.

Even so, the 59-year-old Christodoulou, who has been relieved to be leaving the economy ministry. He had a hard time during his 18-month tenure as minister, not least when it came to persuading his cabinet colleagues to back his medium-term austerity programme.

On the other hand, as a gregarious Euro-MP for over a decade, Christodoulou built a useful network of contacts in Brussels. These paid off in 1990 when Greece found itself in the embarrassing position of having to ask the Commission for an emergency balance of payments loan for the second time in only four years.

With Greek credibility in Brussels at a low ebb, Christodoulou's lobbying was crucial in getting the £100m loan approved. Now he has to disprove those critics who argue that skilled politicians do not make good central bankers.

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## OBSERVER

As chairman of the London Discount Market Association, Gilchrist was the man responsible for telling the Governor of the Bank of England what he couldn't find out about the market from his Reuters monitor.

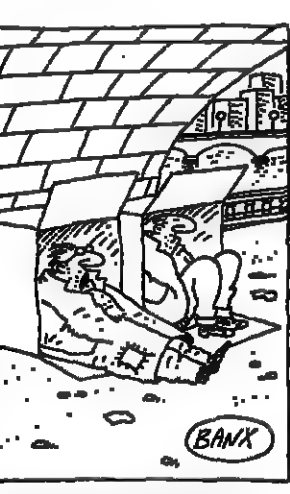
This weekly task will now fall to deputy, Robin Moss, who has been promoted to the Bank of England's oldest discount house.

Finding a replacement for Gilchrist should not be too difficult. Admittedly, there has been a fairly heavy turnover of Union's executive directors of late but Derek Lyons, managing director of the traditional discount house business, would be the obvious internal candidate, and very capable too.

We have about the stable door very firmly, though obviously to some extent the horse has bolted," says Robin Herbert, Union's old Etonian chairman. Having recently taken over from Alec Ritchie, another well-connected merchant banker who headed Union for 20 years, no blame can be laid at Herbert's door.

But given the wealth of non-executive City talent on Union's board, it seems a trifle unfair to lay all the blame for Union's strategic errors on poor old Graeme Gilchrist.

But given the wealth of non-executive City talent on Union's board, it seems a trifle unfair to lay all the blame for Union's strategic errors on poor old Graeme Gilchrist.



"I'll always remember where I was on Black Thursday"

her usual appetite for punishing itineraries. Aides say she will be campaigning for friends in marginal constituencies - helping Michael Forsyth, the deputy Thatcherite Scottish Office minister, retain his precariously unsafe Stirling seat, is probably high on her list. An appearance at a Tory rally with the prime minister is also promised.

But from the beginning of April, Mrs Thatcher has long-arranged engagements and lectures in the US which her office says cannot be rescheduled. She will be back, however, in time to vote.

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## Too divine

Britain's two-man bobblehead team, the best British performance since 1964 and squandering the gold medal chances in La Plagne at the weekend, were offered some heavenly consolation as they skidded over the finish line in sixth place.

A spectator, convinced that all sportsmen are equal in the eyes of God, waved an encouraging banner at the luckless pair. It read simply "John 3:16". The verse includes valuable advice for those including in the high-speed Olympic event. It says: "Whoever believes in Him shall not perish but have eternal life."

## Streetwise

Fearful that Sears - which encompasses the British Shoe Corporation - should not be seen to be too much of a one-man show after the appointment of Liam Strong as chief executive, the retailing group has decided to drop the traditional tailpiece to its annual report. "We're strong on the streets... and in the home" has been hoisted out.

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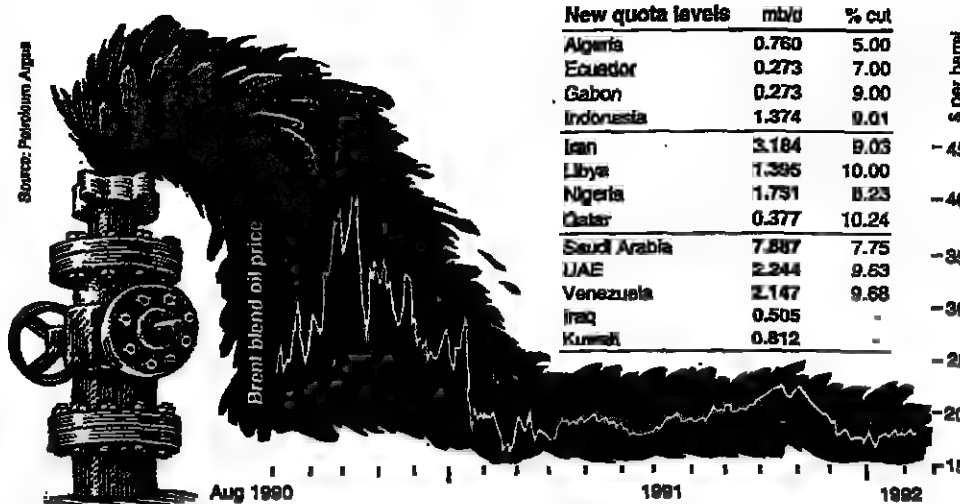
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# A deal that fails to heal divisions

Deborah Hargreaves examines the delicate agreement reached by Opec members in Geneva

## Opec's compromise



order to boost prices.

The dissent within Opec is putting the delicate relationship between Saudi Arabia and Iran under increasing pressure. Mr Agazadeh is sounding more strident in his demand for increased prices and feels that Saudi Arabia is reneging on an understanding to push prices higher in the aftermath of the Gulf war.

Iran could feel it has been misled by the Saudis since the Gulf war and that Mr Nazar is not really serious about wanting higher prices, said Mr Mehdi Vaziri, an oil industry analyst at Kleinwort Benson. Mr Vaziri stresses that the Iranian economy is facing severe difficulties as a result of current prices.

Political considerations also lie behind Iran's stance. Mr Agazadeh has one eye on upcoming elections to the Iranian parliament, when moderate forces are hoping to gain a majority. The price of oil, crucial to the success of economic reform, will play an important part in maintaining support for the moderates.

Saudi Arabia has traditionally favoured moderate oil prices which it believes necessary for a recovery in the world economy. It is also sympathetic to the needs of the US,

an important ally, which would suffer further economic difficulties from a higher oil price.

The strategy is not to allow the price to fall further, but also not to let it rise and that must have the hand of the US hidden in it, whatever they say, said Mr Vaziri.

It was a telephone call from King Fahd, the Saudi ruler, that ended Mr Nazar's compromise plan late on Friday.

## A telephone call from King Fahd ruined Mr Nazar's compromise plan

Under this plan Saudi Arabia would have cut to 7.8m b/d as part of an overall ceiling of 22.5m b/d to 22.7m b/d. Mr Nazar was instructed to stick strictly to this bid which is what the kingdom says it will now produce even though its allocation under the agreement is for a level of 7.88m b/d.

"Maybe a rational man will ask - what's the difference between 100,000 barrels a day?" said one Opec official, "but you've got to recognise the political sensitivities at work."

Saudi Arabia spent \$50m dur-

ing the Gulf war to boost its production from 5.4m b/d to close to 8m b/d in January, at the same time increasing its market share for Opec oil to 35 per cent. The kingdom is unwilling to relinquish its hard-won market share. It also faces a budget deficit of some \$8bn this year which restricts its ability to manoeuvre.

The kingdom's insistence on maintaining its large chunk of overall output will inevitably bring it into conflict with other smaller producers. All Opec member nations are suffering the effects of low oil prices, most have budget deficits and most have based their economic plans for this year on a price closer to \$30 a barrel than the current level of \$17 (for the Opec basket which is usually about \$1 to \$2 below the North Sea price).

Some members such as Algeria, which is under emergency rule, and Venezuela, which recently suffered an attempted coup, are pressed by political unrest at home which has partly been caused by lower oil revenues. Mr Celestino Armas, Venezuela's oil minister, called for a ceiling as low as 8m b/d at the opening of the Opec talks reflecting the desire for a sharp price rise.

In spite of paying lip service

to smaller producers' concerns, Saudi Arabia has reasserted its dominance over the discount producer's club. Its assertive role is increasingly mapping out a future for Opec.

One significant achievement at the meeting, long sought after by the Saudis, was a move away from historical production quotas to allocate output more closely in line with individual countries' capacity.

"It was a major event because you've seen a change in the basis for allocating production," said Mr Paul Motok at Morgan Stanley in New York. "They clearly haven't worked out all the details yet, but it's a very important step."

It presents, however, an opportunity for new disagreements. The danger of using production capacity as a basis for allocating output levels is that countries have a tendency to be over-optimistic in their assessments of their ability to pump oil. In addition, the new system will enshrine Saudi Arabia's increased clout within the organisation.

Iran and several other producers are already fighting to reverse the move and return to historical quotas which were in place before the Gulf war. Mr Agazadeh has called for a return to the quotas as soon as Iraq is able to re-enter the export market.

Iraq is currently barred from exporting oil by UN sanctions under the deal for domestic consumption only. But the Iraqi minister told Opec last week that it is now capable of producing 2m b/d.

Similarly, Kuwait has said its output could reach 900,000 b/d in June rising to 1.5m b/d by the end of the year. If the return of the two countries to full production is not to plunge the oil market into crisis, other members will have to agree significant cuts. This will lead to tough talking between the disparate producers' coalition when the UN lifts sanctions.

When ministers meet again at the end of April to review the effect of last week's decision, the call from smaller producers for deeper cuts will be louder if, as seems likely, the price is no higher. Their calls will be fuelled by the fact that some smaller producers found their new output levels were below those included in the old quota system.

But despite the disagreements in Geneva, the spirit of co-operation in Opec is not dead. The more generous producers: the United Arab Emirates, Venezuela, Libya and Qatar, all agreed to cut production by more than the average 8 per cent required under the deal to compensate the disadvantaged, smaller producers.

## Joe Rogaly

# Virtue unrewarded



If the Conservatives lose the election, the reason will be that Mr John Major came to office too soon, and behind him, to sail free of Treasury thinking. If they win, it will be because he got nearly everything else right. The prime minister must take the blame if he is defeated, but even if he succeeds by a narrow margin he might ask himself why he placed so much trust in an institution that combines the technical abilities of Dumbo with the political sophistication of Mickey Mouse.

Step back, and you will see what I mean. Between June 1987 and October 1989, economic policy was managed by Mrs Margaret Thatcher and Mr Nigel Lawson. The personal animosity between them is well-known; the result was the Lawson boom, which led to today's Treasury bust. Fate is cruel: Mr Lawson may be partly to blame, but Mr Major cannot avoid carrying the can for the depression that today threatens his political career. He had no experience of high office before the 1987 election; after it, he became chief secretary, the man responsible for the expenditure side of the budget. Then in October 1989, he was suddenly thrust into the chancellorship.

His officials loved it. Mr Lawson had had a sufficiently high estimation of himself to make his own mistakes; now they could hope to persuade an untired new chancellor to make the Treasury's mistakes. Mr Major is no puppet. He rightly determined that the overriding objective must be to reduce inflation, which was a danger of ballooning into the higher double digits and out of control.

At some time - then or later - he must have been presented with forecasts that suggested that he could conquer inflation in time for an election. He would have been assured that while unemployment might be increasing, the recession needed to bring prices down would be over before the electorate was asked for its verdict. Meanwhile, Mrs Thatcher's "skittish" attitude to Europe (the

adjective is that of one of her erstwhile colleagues) had its own disastrous effect. It took a year for Mr Major to persuade her to take Britain into the exchange rate mechanism, but either out of conviction or Treasury misdirection, or both, he did so at a challengingly high rate.

Then in November 1990, as the Treasury had become suddenly as he had become chancellor, he became prime minister. It is a job he has handled well. He was an excellent leader during the Gulf war. He abolished the poll tax. He invented (or developed) the Citizen's Charter, performed excellently on the world diplomatic stage and turned himself into the Conservatives' greatest electoral asset. What he did not do was shake off the curse of the Tories.

This would have been difficult, but not impossible. He could have anticipated the

## What Mr Major did not do was shake off the Treasury curse

political curse likely to result from the ERM decision and tried for a re-alignment. He might have demanded of the new chancellor, Mr Norman Lamont, that the 1991 budget should contain the fiscal stimulus currently expected of the 1992 budget. Perhaps he could have bought off the poll tax without raising VAT by quite so much, taking the strain by borrowing.

He did not do any of this partly because it was not then certain that inflation would fall away in the summer and partly as a result of a desire to maintain the government's credibility in the markets. Anyway, the Treasury kept forecasting that there would be a resurgence of economic growth, perhaps in the second half of 1991, and, if not then, in the first half of 1992 - but surely in time for a May 1992 election.

There were tremors in the autumn, but the increases in spending announced then apply from later this year. They do not have immediate political significance. Mr Lamont cannot be faulted for this.

He is not a whizz on TV, but he has done the job he was given, keeping his nerve and sticking to orthodoxy. If your assumption is that the country comes first, and let political consequences fall where they may, Mr Lamont is your man. If Mr Major had wanted a heavyweight chancellor able to deploy deep-seated political instincts as a check on Treasury misdirection, he could have called on Mr Michael Heseltine. Only he would have stood a chance of re-aligning or refuting and simultaneously finessing market reactions.

The realisation that the Treasury had led the government up a gum tree dawned on most members of the cabinet at around Christmas time. The previous strategy was based on false Treasury assumptions. Inflation would be down to 1 per cent or less, but the slump would not end before polling day. Nothing could be done about it. Ministers had been so absorbed with Maastricht that the upward creep of German interest rates came as a shock.

A campaign time-table, setting out themes for every week until Easter, had been agreed at a November meeting of the "political cabinet" - ministers minus officials. Prepared by Saatchi & Saatchi under the instructions of the party chairman, Mr Christopher Patten, it was hotly debated, and once again agreed. The Christmas plan is the one Mr Major is now working to. It accepts that the Tories may not be beaten to victory by a rising tide of consumer spending.

Against that, the Conservative machine, perhaps strengthened by desperation, is looking tougher and more professional than Labour's. It had the opposition on the run on taxation in January and it may do further damage this week with its campaign on trade union influences on the Labour party. The proposition to be put before the electorate is twofold - first (whispered) "Under her we made a mess of things but John Major has not put a foot wrong" and second (shouted): "Labour would make a worse hash of it." It is not an edifying theme but it is all they have. Fiscal virtue is not always rewarded.

## LETTERS

### Quality and the environment

From P D Martin.

Sir, I was struck by the tone of Bryan Cassidy's letter (January 30) which implied that cleaning up Britain's environment would make us uncompetitive compared with countries such as Japan and the US.

A similar argument relating to product quality used to be popular in the 1950s, 1960s and 1970s, when it was claimed that quality costs money and that it was better to allow a proportion of defective output through because it was too expensive to engineer systems which produced defect-free output. In reality, it was shown that "quality" production was cheaper and that customers rapidly understood where to purchase reliable goods.

The environment argument is very similar; low pollution processes normally mean low waste, energy efficiency means lower waste and less initial fuel consumption. It is often from there that the pollution equates to low cost. Add to this the rapidly growing customer discrimination in favour of environmentally friendly goods and it is easy to see which countries will prosper and which will fail.

The Japanese taught us a hard lesson on quality; let us show we have understood and applied it to the environment. P D Martin, Cribble Hill, Dover CP17 0RU

### Lloyd's Name says majority accept losses without directing blame

From G N M Mallers.

Sir, Anyone following the continuing furor at Lloyd's could be forgiven for thinking that the chances of an external Name being fairly treated by his agent are so small as to be non-existent. While there are indeed Names who have suffered appalling treatment, it is just not true that this is now custom and practice.

Like most Names, I am facing heavy losses for the 1989 year of account and to a lesser extent for 1990, but this does not mean I have a quarrel with my agent. Quite the opposite, in fact, as in my first year of business, 1983, I made a modest

profit when the market as a whole suffered substantial losses. Many of my current losses are due to participation in what has turned out to be a disastrous Gooda Walker syndicate, but I have little cause to complain as this syndicate made a respectable profit the previous year. Further, my agent, himself a member of the syndicate, assured that my exposure was modest because of the high risks involved.

I took a long time to decide to join Lloyd's, as I thought it essential to find an agent in whom I had confidence. I also made sure I was in a position to find at least a couple of

years' losses up to the stop loss excess point, just in case the worst happened, which of course it has.

I can understand that Names facing bankruptcy feel they have nothing to lose by suing everyone in sight, but the great majority of external Names accept that, as in any business, losses can be made through the negligence of others. It is time for those of us with confidence in the future of Lloyd's, and who intend to trade through these difficult times, to stand up and be counted. G N M Mallers, 47 Quarendon Street, London SW6 3ST

### Minister denies UK put brake on single market

From Mr John Redwood MP.

Sir, Your article on February 10 (UK plans to put brake on single market) suggests that the UK is now the reason why there is no Investment Services Directive. Nothing could be further from the truth.

UK has always welcomed and encouraged proposals that promote more cross-border trade and open up Community markets to companies and individuals from other member states. We have consistently supported a market opening Investment Ser-

vices Directive.

Unfortunately, some other member states see the Investment Services Directive as an opportunity to put back the clock and to limit the amount of cross-border trade currently under way in the Community. This is against the spirit of the Treaty of Rome, against the spirit of the single market and would be undesirable to all those who are interested in promoting more intra-European business.

The UK is not prepared to promote a protectionist proposal, but has supported efforts

to reach a compromise to try to obtain an Investment Services Directive that would be market opening. That remains the British government's position.

John Redwood, Minister for Corporate Affairs, Department of Trade and Industry, Ashdown House, 128 Victoria Street, London SW1B 6RB

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### Why the sins of one economist should not be visited on all

From Prof Jagdish Bhagwati.

Sir, The internal memo on the economics of the environment by the World Bank's chief economist, a professional of some distinction, prompts Michael Prowse ("Save Planet Earth from economists", February 10) to castigate the entire profession of economists.

But the sins of one economist should not be visited on all. Admittedly, the memo, if taken seriously, is sloppy and flawed in its arguments. To judge the air quality in Africa as "inefficiently low compared to Los Angeles or Mexico City" because transport costs and non-tradeability of air prevent trade in air pollution and waste is simply wrong.

"Efficiency" can only be determined taking these "technical" constraints such as non-tradeability into account.

Also, efficiency must reflect objectives. It could well be that former Tanzanian president Julius Nyerere and the pastoral Massi have a greater preference for clean air (relative to income) than Mexican president Carlos Salinas de Gortari and his BMW-driving citizens.

But the assertion that a "given" amount of health-injuring pollution should be done in the country with the lowest cost (measured as the foregone earnings from increased morbidity and mortality), which will be the country with the lowest wages, and that therefore "the economic logic behind dumping a load of toxic waste in the low-wage country is impeccable" is a fallacy.

The discharge of an equal quantity of chemical pollutants into an Indian lake where low-

er-wage people drink the water may be more harmful than if the target of the pollution was Lake Michigan, in the higher-wage US. Malnourished people may die far more readily from an equal dose of pollution than well-fed people.

But, most of all, no modern economist, when his house is on fire, will pull his father out before his mother because the father earns more than the mother! Economists have learned, at least since the 1960s, to broaden their analysis to include objectives (including the environment) other than just goods and services.

Economics, properly understood and used, has much to offer in helping the environmentalists achieve their objectives efficiently and at least cost. The General Agreement on Tariffs and Trade report on

trade and the environment, issued last week, demonstrates this by taking seriously the environmentalists' concerns over trade rules, by analysing the relative advantages of different ways of achieving environmental objectives, and by arguing that unilateral suspensions of other nations' trading rights are the most expensive way to do so.

Dialogue of this kind, based on first-rate economics, should help us find reasonable solutions to our environmental concerns. Economists and environmentalists should join hands to create a shared success.

Jagdish Bhagwati, economic adviser to the director-general, Gatt, Rue de Loussanne 154, Geneva, Switzerland

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# FINANCIAL TIMES COMPANIES & MARKETS

Tuesday February 18 1992

THE FINANCIAL TIMES LIMITED 1992



## INSIDE

### British Airways star moves to Sears

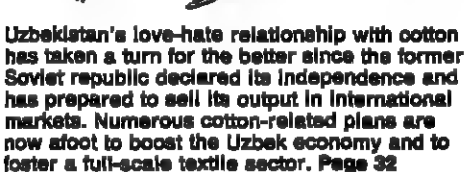
Mr Liam Strong, former marketing director of British Airways, yesterday took over as chief executive at Sears, the UK retailing group which includes Selfridges, Adams, Olympus, Wallis, Freemans and the British Shoe Corporation. While at BA he developed a reputation as something of a whizz-kid, his most famous coup being the launch of the World's Biggest Offer, a marketing campaign to stimulate air travel after the Gulf war. But he offers no sweeping new visions for the future Sears; nor does he suggest radical remedial measures. **Page 15**

### Dublin weathers political storm

The dealing rooms of Dublin's stock exchange have been a refuge of calm from the frenzy and commotion in the meeting rooms and corridors of the Irish parliament. The political upheaval, which culminated last week in the termination of the 38-year political career of prime minister Mr Charles Haughey (above), barely caused a ripple on the Dublin stock exchange. **Back Page**

### From Uzbekistan with love

Uzbekistan's love-hate relationship with cotton has taken a turn for the better since the former Soviet republic declared its independence and has prepared to sell its output in international markets. Numerous cotton-related plans are now afoot to boost the Uzbek economy and to foster a full-scale textile sector. **Page 32**



### Cesena sale to take off

At the end of the 1970s, Cesena employed more than 21,000 people and was viewed as the leading manufacturer of light aircraft. Today, the US company has one-quarter of that workforce and makes only corporate jets, plus single-engine turbo-prop aircraft. The only thing which has gone up in profit is 1991's \$100m operating figure, according to Cesena, was the best in its history. Textron, the Rhode Island-based conglomerate, has just agreed to pay \$600m in cash for the company. **Page 21**

### Swedes encourage privatisation

"We want to turn the country into an investment market for buying companies and commercial property," Mr Per Westerberg, the Swedish industry minister, said yesterday. It is hoped that the main plan in his government's strategy — an ambitious industrial privatisation programme due to start this spring — will accelerate the internationalisation of Swedish industry. **Page 20**

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NEW YORK (Dollars)		Wang	
Alkermes	21	Wang	117 + 8
Artisium	26		
Bilbuben	21		
Blue Arrow	18		
Bow Valley Ind	21		
Bradford & Bingley	26		
Brent Walker	26		
Canon	22		
Cesena	21		
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EC Telecom	26		
FI Group	26		
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## Fina poised to link with Saudi group

By David Gardner in Brussels

FINA, the US subsidiary of Petrofina, the Belgian oil company, is negotiating the formation of a joint venture with the private Saudi Arabian company, Arabian Petroleum. The deal could be worth more than \$1bn. If it goes through the venture would enable Petrofina, Belgium's largest industrial group, to sell part of a unit which has shown disappointing profits in recent years, and secure a long-term supply contract for crude oil from Saudi Arabia, Saudi Arabia's national oil company. However, Fina stressed yesterday that it had been in negotiations with APC for more than two years. The group said Delta International, a Saudi-registered company, would own Fina's downstream assets under the joint venture, but Fina itself would remain the operator. Fina, based in Dallas, owns two refineries in Texas — at Port Arthur and Big Spring — with capacity of 210,000 barrels a day. It also owns around 3,000 service stations in the US, as well as pipelines, storage facilities and marketing operations. Last year, Fina profits tumbled to \$42m from the \$125m recorded in 1990. Its turnover slipped 16 per cent to \$3.3bn. The company blamed low gas and crude prices, the US recession, and the expansion of Port Arthur which led to the temporary closing of several units. For 1991 the full Petrofina group had sales of \$16.6bn. According to the Middle East Economic Survey, an oil industry newsletter, APC is poised to spend more than \$500m for its unquantified share in the joint venture, in a deal which would be worth \$1.5bn. The newsletter said the term contract with Saudi Arabia would give Fina a secure supply of 75,000 barrels a day of crude. Mr Rick Eager, a spokesman for Fina in Dallas, said "we have not asked for a correction" in the newsletter, but stressed that "the value of the deal is not set" and will not be until negotiations were concluded. The supply contract was "a very important aspect of the negotiations", he said. Fina produces only a 10th of the oil it puts through its refineries, shipping around for the rest from around six different sources. Shares in Petrofina jumped by 1.7 per cent yesterday, rising by \$1.75 to \$10.50 following reports of the planned joint venture.

## Nestlé seeks to extend freeze on Exor votes

By Alice Rawsthorn in Paris

THE battle over the ownership of Perrier, one of France's best known mineral water companies, moves into the legal arena today when a court at Nîmes, in southern France, will conclude the first in the series of cases which will be critical in determining the outcome. The Nîmes court is considering a case lodged by Nestlé, the powerful Swiss food group, which has staged a \$1.34bn (£2.4bn) hostile takeover bid for Perrier, to freeze the voting rights on the shares held by Exor, the French property group which controls Perrier and which is allied with the Agnelli family of Italy. Last month Nestlé, which has teamed up with Indosuez, the prominent Parisian bank, to stage its hostile bid, won an injunction to freeze temporarily the voting rights on the shares held by Exor, for which the Agnelli are in the throes of a \$1.5bn sale earlier this year of a 13.8 per cent stake in Perrier to Saint Louis, the French sugar company associated with the Agnelli.

Nestlé, which this weekend won the French government's permission to go ahead with its bid, has argued that the share sale is invalid because it is orchestrated by the Perrier board, which is chaired by Mr Jacques Vincent who is also chairman of Exor, specifically to block its forthcoming bid. The French stock market authorities have also examined this argument and could find "no definite proof" of a concert party. Nestlé needs to win at least one of the two cases for its hostile bid to succeed. Otherwise Exor and Saint Louis would be able to block its offer with their combined 40 per cent of Perrier's voting stock. Meanwhile, the first indications have emerged of Perrier's financial performance last year. The group, which owns food brands including Roquefort cheese as well as its mineral water, saw overall sales grow 3.5 per cent to \$1.34bn in 1991.

Sales in Perrier's mineral water division grew 4.8 per cent to \$1.17bn in France and 2.3 per cent to \$1.42bn in other countries. Roquefort's sales increased 4.7 per cent in the second half.

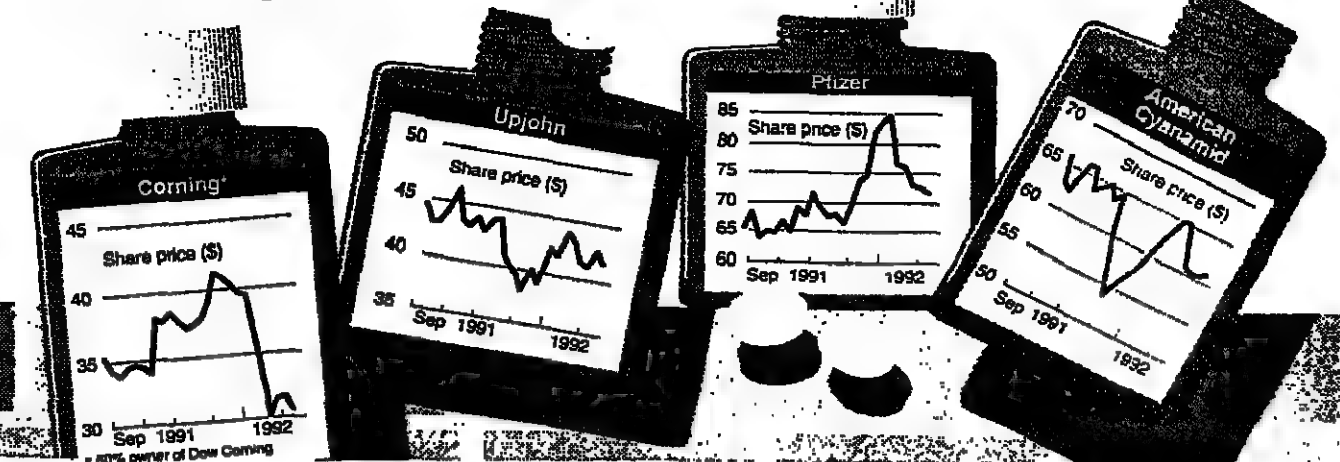
## MAN confident despite 14% fall in new orders

By Andrew Fisher in Frankfurt

NEW order inflow at MAN, the German engineering group, fell 14 per cent to DM8.6bn (\$5.4bn) in the six months ended December as a result of the world economic slowdown and the slackening of Germany's post-unification jump in demand. But the group expects to maintain turnover and profits for the year to June 1992, because of a high order backlog. MAN, whose products include trucks, printing equipment, diesel engines and industrial plant, said new domestic orders declined 12 per cent and those from abroad 16 per cent. Turnover in the July-December period was down 0.5 per cent to DM8.4bn. Domestic sales were 21 per cent higher but foreign sales fell 13 per cent. The best performance came from MAN Nutzfahrzeuge, the commercial vehicle subsidiary, which produced a rise of 14 per cent in sales to DM3.8bn. This unit has benefited from demand connected with supplying and rebuilding the east German economy. Truck sales in other markets also advanced. By contrast, MAN Roland, the printing equipment manufacturer, suffered a 7 per cent drop in sales to DM1.5bn. It recently announced plans to shed around

750 workers as a result of declining orders. The MAN group workforce fell by 900 people in the July-December period to 83,700. Because of its continuing high backlog of orders worth DM18.4bn at end-December, a 1 per cent rise on the previous year, MAN expects turnover to show an overall rise in the 1991-92 financial year. It said profits should be roughly unchanged. Last year, MAN increased net profits 24 per cent to DM408m, turnover 15 per cent higher at DM19bn. Employees of AEG Olympia, the loss-making office equipment subsidiary of the AEG electrical and electronics company, demonstrated outside the Frankfurt Stock Exchange yesterday in protest against the planned closure of its north German plant. AEG, owned by the Daimler-Benz industrial group, is holding a supervisory board meeting today to discuss management proposals for the future employment of some of the 2,300 workers affected by the closure of Olympia's Wilhelmshaven plant. AEG intends to leave the office equipment business by the end of this year, but has agreed to seek alternative employment outside the company for Olympia workers.

## US drug companies



THE corporate world is at its most vulnerable when product safety is called into question and nowhere is there greater sensitivity at present than in the area of health care.

In recent weeks there has been a string of criticisms of four US drug and medical product companies — Dow Corning, Upjohn, American Cyanamid and Pfizer. These have buffeted the industry, raising questions about the performance of the Food and Drug Administration (FDA) and worried consumers.

The issues involved go beyond the safety of a few products. They concern the basic question of how far the public is willing to trust drug companies and regulators to look after their interests.

The debate has become all the more heated because of the way the companies have chosen to meet their critics head on, with forceful rebuttals.

The most public — and controversial — issue concerns the charge that Dow Corning, a 50-50 venture owned by Dow Chemical and Corning, has misled US authorities about the safety of silicone breast implants.

The company has denied any wrongdoing, but its parents have replaced the venture's top management. Starting today, an advisory panel to the FDA will conduct a review of whether implants taken off the market last month — are safe or not.

A second controversy concerns Halcion, the world's most widely prescribed sleeping pill made by Upjohn. The manufacturer's critics, including Dr Ian Oswald, a retired professor of psychiatry at Edinburgh University, say Upjohn did not disclose not all the side-effects of Halcion to the FDA. The agency itself is accused of being less decisive than British health authorities, who banned the drug last October.

Claims that Halcion's side-effects may cause dangerous behaviour have been roundly denied by Dr Theodor Cooper, the combative Upjohn chairman. The company is suing Dr Oswald for libel. Upjohn has also served writs against the BBC — which broadcast a programme called "The Halcion Nightmare". Dr

## Alan Friedman and Karen Zagor on safety of medical products

## Ill health hits image of US drug groups

Cooper said claims Upjohn had concealed data were false and reckless, and that its critics were guilty of "junk science".

A third recent example is that of Pfizer, the drugs company, which says some 400 patients have either died or suffered from the internal fracturing of an artificial heart valve it stopped selling in 1988. The company does not accept that the valve is defective, but it has agreed to commit up to \$500m to cover claims by recipients of the product who become ill or die.

American Cyanamid, another US drug company, has meanwhile become the subject of a government investigation amid claims that it falsified research data relating to a medicine contained in animal feeds.

Among these controversies, it is the breast implant issue that has moved most prominently from the health to the political arena. "Any time you mix sex, women, big business and the government, you get a political issue," said Mr Arthur Caplan, director of the Center for Biomedical Ethics at the University of Minnesota. "If these were hip replacements, you wouldn't have the same reaction."

Dow Corning is the world's biggest maker of breast implants, with a commanding share of a world market that already numbers 2m women recipients. The company has been damaged by both the government moratorium

brought a lawsuit linking her ruptured implants to illness. The company appealed against the decision, but more publicity followed Congressional hearings called by Mr Ted Weiss, a New York Democrat.

While the FDA has some of the most stringent pre-market testing requirements in the world, the agency has less power once drug and devices are on the market. There is no mechanism for monitoring problems once the products have received the FDA's formal blessing. There have been congressional proposals to give the FDA subpoena powers so it would have access to company records.

"This is a sterling example of why the FDA needs teeth," says Mr Caplan of the University of Minnesota. "As things stand, they have to wait for anecdotal evidence to trickle in."

Among the proposals put forward is one by Mr George Annas, professor of health law at Boston University's school of medicine, that would require doctors and drug companies to report problems to the FDA.

The impact of these matters, apart from adverse publicity and consumer worries, may also be financial. While Pfizer has agreed to set aside up to \$500m, its share price was only affected temporarily. As far as Wall Street is concerned, the problem has been addressed by provisions.

At Upjohn, the Halcion issue is one of several factors that depressed the company's shares. Halcion, with \$260m of annual sales, is Upjohn's second biggest drug product.

Dow Corning is not a publicly quoted company, but Corning, owner of 50 per cent of the venture, has seen its share price suffer from the publicity over breast implants. Dow Chemical, the other parent, is less reliant than Corning on revenues from the venture.

Despite the intensity of the public debate, it seems unlikely that there will be wide-ranging changes in the US regulatory process in the near future. The safety issues raised in each of these cases, however, will continue to preoccupy critics of the pharmaceutical industry.

## Losses of £24m hit discount house

By Richard Gourlay in London

UNION DISCOUNT, the London discount house, yesterday reported heavy losses and the departure of Mr Graeme Gilchrist, its chief executive.

The company lost £23.6m (£42.7m) in 1991, following disastrous diversifications in the late 1980s and a sharp deterioration of the core discounting business. It made a pre-tax profit of £7.8m the year before.

Union's first loss on its discounting operations in 29 years highlights the problems facing London's nine discount houses through which the Bank of England channels liquidity to the commercial banking system and influences interest rates.

Following announcement of the losses, Mr Gilchrist is to take early retirement as chief executive and his duties will temporarily be taken by Mr Robin Herbert, chairman. Mr Herbert blamed the £23.1m losses in discount house operations, compared with £11.0m profit the year before, on very short-term interest rates which stayed higher than three-month rates throughout the year.

Union Discount's main diversification, into asset financing, cost the company £16.25m at the operating level. Union also made an exceptional charge of £9.47m, most of which covered the write-down of an Edinburgh building which was taken as security for its one property development loan in 1988. The company's equity and gilt-edged marketmaking division increased its profits from £2.7m to £2.9m.

Union Discount is paying a final dividend of 2p per share for a total of 13.5p against 35p a year earlier. **See Page 18; Observer, Page 16; Background, Page 25**

## PEP SELECTION

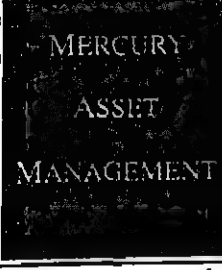
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## INTERNATIONAL COMPANIES AND FINANCE

# Dalgety ahead 4 per cent as market share increases

By Guy de Jonghères, Consumer Industries Editor, in London

DALGETY, the UK foods and agribusiness company, raised pre-tax profits by 4 per cent to £53.8m (\$97.37m) in the six months to December 31, following increases in its share of the snacks and pet-foods markets and gains from corporate rationalisation.

Sir Peter Carey, chairman, said the result, which compared with £51.7m last time, was encouraging in the present UK economic climate. He forecast continued growth in consumer foods and ingredients.

However, Mr Maurice Warren, chief executive, said he expected little change in economic conditions before the middle of the year. "The upturn we were all hoping for in late autumn has not followed through. We are conditioning our manufacturing units to the idea that recovery will be very flat," he said.

Mr Warren also ruled out bidding for British Petroleum's nutrition businesses or for Unilever's agribusiness operations which were recently put up for sale. Though Dalgety regarded agribusiness as a core activity, it saw foods as the main focus of future growth.

Trading profit on consumer foods rose to £27.8m from £23.7m a year earlier on the strength of a strong performance by the Golden Wonder snacks business, which increased its share of a flat UK crisps market.

Spillers pet foods increased volumes by 7 per cent in spite of a decrease in the overall market.

Margins on baking mixes improved, thanks to rationalisation following the acquisition of Greens Homebake benefited from the strength of the cooking sauces market, which grew

by 22 per cent in value and 8 per cent in volume. Trading profit on food ingredients of £11.8m, against £11.6m the previous year, was held back by difficult conditions in milling and baking and by the weakness of catering.

Martin-Brower, the US food distribution company, increased its profit to £8.8m, from £6.8m, helped by favourable exchange rates, but tough trading conditions cut agribusiness profits to £11.9m from £12.2m.

Total turnover increased to £2,018m from £1,980m (£1,940m when adjusted for disposals). Earnings per share rose 7 per cent to 18p from 16.9p, aided by a reduced tax rate, while net borrowings fell to £79m from £125m.

The interim dividend is raised to 7.5p from 7.15p. *Lex, Page 18*

## Wm Low warns on full-year profits

By John Thornhill in London

WM LOW, the Scottish supermarket group, alarmed the City of London yesterday by warning that full-year profits would fall below last year's £23.6m (\$43m).

The announcement sparked a 38p fall to 234p in the company's share price.

Dundee-based Low blamed the recession for a fall in sales volumes and operating margins and the financial strains imposed by its ambitious store opening programme.

The group, which trades from 68 supermarkets, said sales volumes from comparable trading space were some 4 per cent to 5 per cent lower than in a good year but that this decline had had a disproportionate impact on margins.

Mr Jim Millar, chairman and chief executive, said: "Across the board we are still seeing double-digit sales increases on last year, including our new stores. But we tightened gross margins quite deliberately with our price freeze last year and have now seen a further tightening because of the sales situation and the rising costs in some of our older stores."

Low said it was confident that the benefits of the store opening programme would eventually flow through as planned.

The company opened six stores in the first half of the year, which incurred heavy promotional costs, but they are expected to contribute strongly to profits in the second half.

Mr Millar added there was no connection between the profits warning and the abrupt announcement last week of the departure of Mr Colin Mitchell as managing director after the company had been "unable to resolve the future role he would play in the organisation".

Mr Mitchell had been seen by many as Mr Millar's heir apparent.

"I am 61 and the board is well aware that the succession is something that has to be addressed," Mr Millar said yesterday. *Lex, Page 15*

## Sweden to launch strategy to attract foreign investors

By Robert Taylor in Stockholm

A FREE market industrial strategy with a direct appeal to foreign investors is about to be launched in Sweden.

"We want to turn the country into an investment market for buying companies and commercial property," said Mr Per Westerberg, the industry minister yesterday. "I want to see Swedish industry become much more internationalised."

The main plank in the strategy is the ambitious industrial privatisation programme due to start in the spring. There are 35 state controlled and partially controlled companies on the list for complete transfer to the private sector with a market value of SKr150bn, amounting to 11.1 per cent of Sweden's gross national product.

Mr Westerberg said there will be a sizeable state share issue every spring with a smaller one following each autumn.

Five large companies are being prepared for early privatisation. These are the industrial group Celsus, which has a strong defence product portfolio; the steel company SSAB; the mining group LEAB; OK Petroleum; and the food and

pharmaceutical conglomerate Procordia which Mr Westerberg insists must be "broad privatised with or without Volvo".

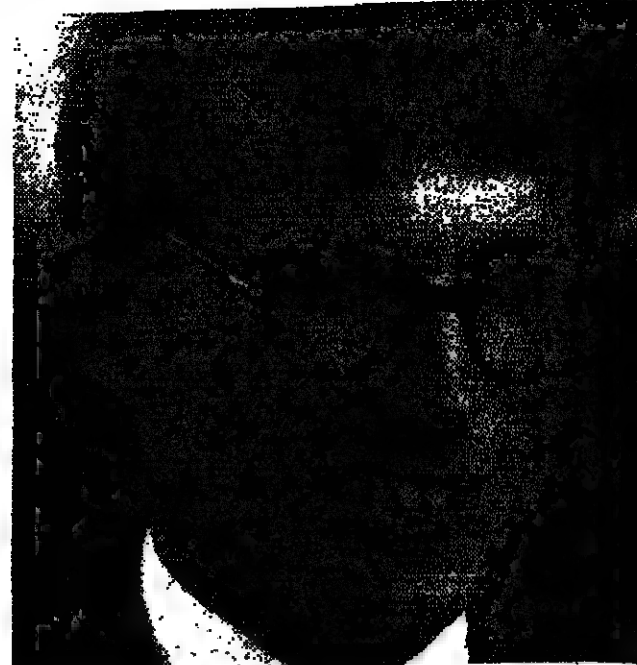
One of the companies will be chosen next month for complete flotation in the early summer. None is dependent on state subsidies. All have gone through restructuring and are making healthy profits, according to Mr Westerberg.

Only a handful of staff at the industry department will be involved in the process. Outside expertise is being bought in from the banks, auditors and solicitors from home and abroad.

Each company on the list will create its own management, representatives from the government and, in time it is hoped, from the trade unions.

These will formulate the changes required to make their enterprises ready for the market and decide whether further capital is required for them.

The final decision on the timing of each privatisation remains with Mr Westerberg but he will be advised by a commission on the appropriate



Per Westerberg: plans state share issue every spring

share price and other conditions for each sale.

Other measures in the pipeline from Mr Westerberg will involve:

- The abolition of the distinction between restricted and unrestricted shares. This change will come into force in January 1993 with the completion of the single internal market of the 19 nation European Economic Area although Sweden will continue to allow restrictive access to voting shares which still protect companies from foreign intrusion.

• The introduction of policies to increase more risk capital, particularly for small companies with changes in capital taxation and tax free loans for new enterprises on the German pattern.

• The lifting this summer of legal restrictions that hamper new companies being created by foreigners being launched in Sweden.

• The introduction of competition laws in the autumn with the creation of a new body with teeth to deal with price fixing and monopolies.

## Iveco to set up Czech venture

By Ariane Genillard in Prague

IVECO, the truck and industrial vehicle arm of Fiat, is to create a joint venture with Tatra, the Czech vehicle producer. Mercedes-Benz recently announced plans to acquire stakes in Avia and Liaz, Czechoslovakia's other two truckmakers.

Iveco will pay \$20m for 51 per cent of a new company to which Tatra will contribute land. Tatra expects the new company to produce 500 trucks a year by 1993.

Tatra is Czechoslovakia's leading producer of heavy off-road trucks. In 1991, it produced an estimated 10,500

trucks, of which a large portion was sold to Siberian oil companies.

The company intends to privatise itself using the voucher programme, which consists of the distribution to the public of vouchers which become shares once the country's privatisation scheme is completed.

Mercedes-Benz, part of the German Daimler-Benz group, plans to take a 31 per cent stake in Avia as well as a 20 per cent stake in Liaz, Czechoslovakia's other two truck companies.

Avia, which produced 9,000

light trucks in 1991, lost most of its export markets but has successfully increased its domestic sales.

Liaz, on the other hand, produced a third of its 1990 sales level, making 5,000 heavy on-road trucks last year.

All three deals are awaiting approval of the Czech government which has criticised some of the requirements put forward by Mercedes-Benz. These include higher tariffs on the import of utility vehicles in Czechoslovakia and important tax breaks.

## Top Finnish banks on credit watch

By Robert Taylor

BOTH of Finland's leading commercial banks - Kansallis-Osake-Pankki and Union Bank - have been placed on credit watch with "negative implications" by the international rating company Standard and Poor's.

This follows the announcement of a Fm1.7bn (\$383m) net loss by KOP last year and a

deficit in 1991 of Fm128m by Union Bank due mainly to high credit losses. Standard and Poor's said that its decision to place both banks on credit watch stemmed from their poor short-term prospects.

It added that KOP seemed unlikely to issue equity in the short term because of the over-

all weakness of domestic share prices combined with the suspension of the 1991 dividend and there was likely to be a deterioration in KOP's core capital position.

Union Bank's results were reported last Friday as a Fm128m profit. This should have read as a loss.

## Norwegian snacks group rises 16% to Nkr512m

By Karen Fosell in Oslo

FREIA MARABOU, the Norwegian branded chocolate, snacks and confectionery producer, has reported a 16 per cent increase in 1991 profits, before extraordinary items, to Nkr512m (\$80.8m). It plans to increase the dividend to Nkr2.25 a share from Nkr1.50.

The 1990 merger of Freia and Marabou has been an unquestionable success, the company said.

Group sales rose by 13 per cent to Nkr5,401bn, while operating profit advanced 17 per cent to Nkr548m. Freia said that chocolate sales improved by 10 per cent to Nkr2,911bn, while operating profit rose 13 per cent to Nkr329m.

Freia's chocolate business accounts for 61 per cent of group sales. Sales to Germany

and the UK, the most important markets for chocolate, increased respectively by 46 per cent and 20 per cent.

Confectionery sales rose 11 per cent to Nkr655m, while operating profit improved by Nkr23m to Nkr33m. This was helped by better co-ordination of business activities. Sales of snacks rose 20 per cent to Nkr992m and operating profit increased by 11 per cent to Nkr111m. Freia said it had improved as market leader in Scandinavia and commanded a 50 per cent market share.

The group's other food products lifted sales by 10 per cent to Nkr1,213bn.

Freia said that the rise in profits was due mainly to a increase in Sweden by biscuits, breakfast cereals and ketchup.

## Hungarian offshore bank posts strong advance

By Nicholas Denton in Budapest

CENTRAL-European International Bank (CIB), based in Hungary and the first offshore bank in central-eastern Europe, yesterday reported 1991 pre-tax profits of \$3.4m, sharply up on a year earlier.

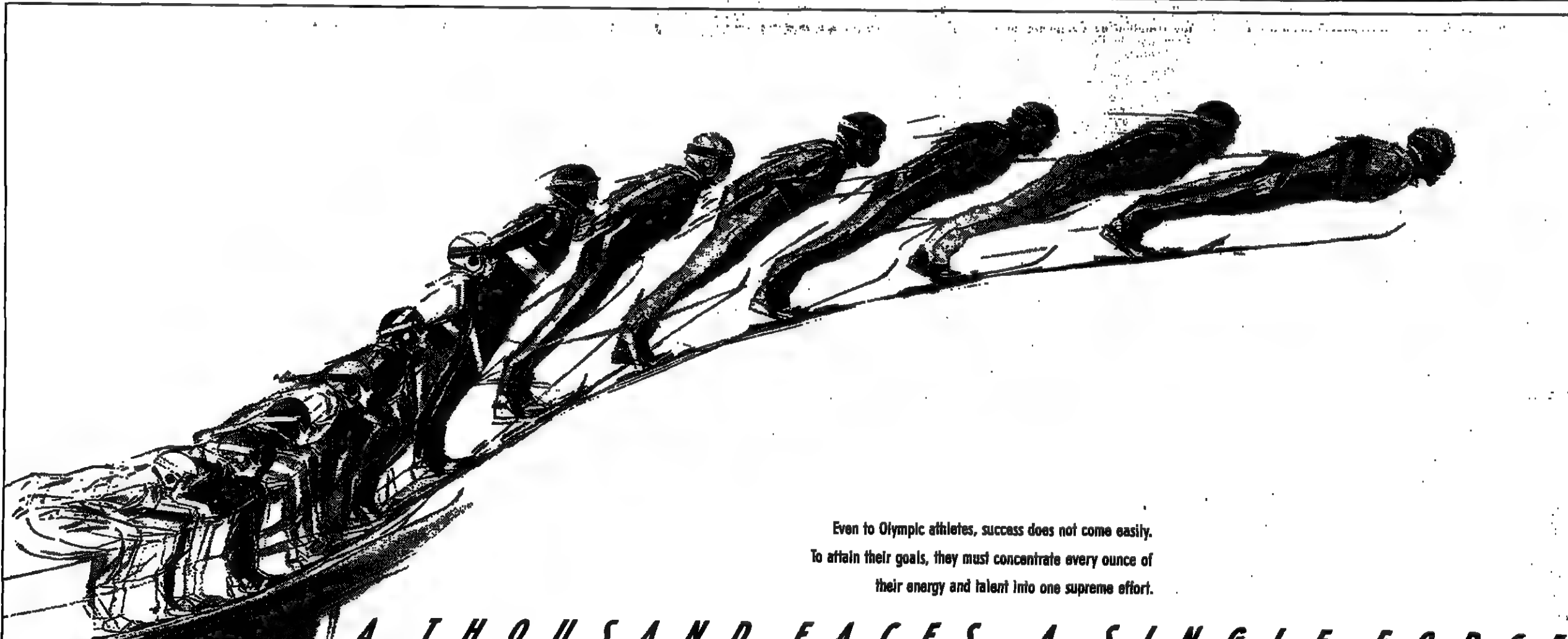
CIB made \$15m in 1991 after provisions, a rise of 47 per cent, and Central European Credit Bank (KEB), its wholly-owned Hungarian subsidiary, contributed Ftl4bn (\$18.4m) to the result.

The 1991 earnings continue the record of lucrative returns for Banco Commerciale Italiana, Bayerische Vereinsbank, Societe Generale, the Long-term Credit Bank of Japan and the Taiyo Kobe Bank, the five foreign banks which together control 68 per

cent of CIB. National Bank of Hungary, the Hungarian central bank, holds the remaining shareholding but is expected to withdraw eventually.

The results, in proportion to paid-in capital of \$35m, demonstrate the attractions of these Hungarian financial institutions which are relatively unencumbered by bad loans to insolvent state-owned companies.

CIB attributed the profit growth to the healthy state of its main trade financing and short-term corporate lending business. CIB said it financed 15 per cent of Hungarian trade turnover in 1991. One of the bank's main clients is Tungsram, the Hungarian subsidiary of General Electric, the US company.

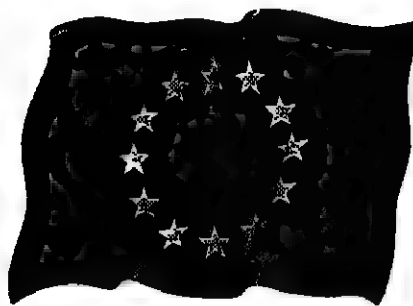


Even to Olympic athletes, success does not come easily. To attain their goals, they must concentrate every ounce of their energy and talent into one supreme effort.

A THOUSAND FACES. A SINGLE FORCE

The European Community is doing the same to build a Europe without boundaries. This, too, does not come easily.

But the ultimate prize is worth it: a Europe where a thousand different faces become a single force. 1992 is the year when the European Community hosts the Olympic Games, and honours the idea upon which they were founded: the uniting of peoples.



THE EUROPEAN COMMUNITY: MORE IS POSSIBLE WHEN YOU PURSUE THE SAME IDEA



## INTERNATIONAL COMPANIES AND FINANCE

## Bow Valley posts C\$258m deficit after write-down

By Bernard Simon in Toronto

LOWER OIL and gas prices combined with a large write-down to push Bow Valley Industries, the Canadian energy producer controlled by British Gas, into the red last year.

The Calgary-based company's net loss was C\$258.7m (US\$219.2m), or C\$3.31 a share, compared with 1990 earnings of C\$49.7m, or 47 cents.

Before a fourth-quarter write-down of C\$268.8m, last year's net income was C\$10.1m. The write-down stems from an annual comparison between the book value of Bow Valley's Canadian assets and expected future revenues based on constant prices.

The company said the book value of its interests in Indonesia and the UK, centred on

the Brae Field in the North Sea, remained unimpaired.

Operating revenues fell by 24 per cent to C\$287m, due to lower production and prices. Oil output declined to 30,400 from 34,100 barrels a day, partly as a result of fourth-quarter maintenance work at Brae and disappointing drilling results at South Brae.

Natural gas production slipped to 16.1m cu ft a day from 17.7m cu ft, while the average price was down to C\$1.46 per metric cubic foot from C\$1.51.

British Gas has a 54 per cent stake in Bow Valley. The UK company announced earlier this month that it would spin off to the public 15 per cent of its Canadian distribution utility, Consumers Gas.

## International Semi-Tech in \$140m Singer issue

By Bernard Simon

INTERNATIONAL Semi-Tech Microelectronics, the fast-growing Toronto-based holding company, is raising US\$140m through a Hong Kong affiliate by issuing shares to the public in Singer, the sewing machine and household appliance company.

Semi-Tech Global, a Hong Kong-based public company 40 per cent owned by US\$140m, plans a secondary offering of 7m Singer common shares at US\$20 each. Another 1.1m shares would be available, if necessary, to cover any over-subscriptions.

The issue will cut Semi-Tech's stake in Singer from 67

per cent to 61 per cent. The bulk of the offering will be in the US, but a tranche of 1.7m shares will be available to an international syndicate led by Merrill Lynch, Barclays de Zoete Wedd and Credit Suisse First Boston.

Singer was listed on the New York Stock Exchange last August. Its shares were trading at \$20.35 each before yesterday's announcement. Mr James Ting, Semi-Tech's chairman, said the proceeds would be used for acquisitions to complement Singer's businesses. He said Semi-Tech had no intention of further reducing its stake in Singer.

## Bad debt provisions push Bikuben into the red

By Hilary Barnes in Copenhagen

BIKUBEN, the first of the large Danish banks to publish its 1991 results, suffered a DKr2m (\$317,000) pre-tax loss last year after increasing bad loan provisions from DKr920m to DKr1.35m. In 1990, the bank recorded a pre-tax profit of DKr20m.

The bank said at the half year that it expected second-half provisions to decrease. However, the continuing recession in Denmark, as well as in several of its most important trading partners, had affected both business and personal customers, said Mr Borge Munk Ebbesen, the group's chief executive.

Bikuben raised DKr500m through a new share issue in November. The bank then forecast that 1991 results would be very close to break-even.

Despite the small loss last year, the bank's capital adequacy ratio was 11.4 per cent, compared with the legal minimum ratio of 10 per cent. Unibank, Denmark's second largest bank, is streamlining

its management structure and giving the group management a tighter grip on credit decisions, which have been the responsibility of the bank's four divisions. The move by the bank, which publishes its 1991 results today, is seen as a recognition of the problems it has faced since it was formed in 1990 by the merger of Privatbanken, SDS and Andelsbanken.

The first sign came with the 1991 half-year results which showed a pre-tax profit of DKr78m, compared with DKr1.5m for its rival, Den Danske Bank.

Since then the equity market has marked down Unibank. Shares of Unidankmark, the holding company, have recently traded at around DKr20.

The decision last week by Moody's, the US rating agency, to place Unibank's long-term debt rating under review was another blow. Moody's expressed concern at the quality of the bank's assets.

## Steady growth at Akbank

By John Murray Brown in Ankara

AKBANK, Turkey's largest private bank, saw after-tax profits for the year to December 31 rise 6 per cent to US\$285m.

Profits rose from TL738bn to TL1.343bn, although this does not reflect Turkish inflation at around 70 per cent and depreciation of the lira during 1991.

Mr Erol Sabanci, bank chairman, predicted Akbank would continue to be the most profitable bank in Turkey in 1992.

Akbank is majority-owned by Sabanci Holdings, Turkey's largest industrial group, and has proven one of the most conservative of Turkish private sector banks.

Unlike its competitors, it has not ventured into fund management and equity trading.

The bank's deposit base remains strong at around TL2.511bn, while loans extended was slightly down at TL1.706bn.

## Textron takes the controls of an overhauled Cessna

Nikki Tait profiles one of the best-known names in US aviation following its \$600m acquisition

A LARGE billboard at Cessna Aircraft's Wichita, Kansas, headquarters proclaims: "From zero to 500 in 6.7 years." Employees usually chuckle at this adman's spoof of car industry marketing - it has nothing to do with acceleration but everything to do with the sales performance of a significant product line.

There is, however, nothing laughable about the \$600m cash price that Textron, the Rhode Island-based conglomerate, has just agreed to pay for Cessna. The deal was the outcome of an auction which General Dynamics, the defence contractor and Cessna's former owner, initiated last autumn.

Nor is there anything laughable about the radical overhaul which Cessna has faced during the past decade. At the end of the 1970s, Cessna employed more than 21,000 people, 16,000 in Wichita alone - and was viewed as the leading manufacturer of light aircraft.

Today, it has one-quarter of that workforce and makes only a quarter of the sales of a corporate jet, plus a range of single-engine turbo-prop aircraft. The only thing which has gone up is profit. The \$109m operating figure for 1991, according to Cessna, was the best in its history. Nobody could claim that this corporate metamorphosis was achieved against an easy industry background. It has been calculated, for example, that US general aviation manufacturers shipped only 1,021

aircraft last year - the lowest annual figure since the Second World War. That represents an 11 per cent drop from the previous year, and took total industry billings below \$2m.

Reasons for the depressed situation are not difficult to identify. Part of the problem is attributed to the explosive growth in product liability costs, which is, in turn, a reflection of US tort claims and litigation.

Back in 1986, for example, Cessna's chairman, Mr Russ Meyer, told a Senate aviation sub-committee that the company's premium for liability insurance had soared from \$5,000 per aircraft in 1983, to \$50,000.

Not surprisingly, US manufacturers of small, single-engine aircraft found the economies becoming hugely unfavourable. Cessna - which had once produced nearly 9,000 piston-powered aircraft in a year, and whose 172/Skyhawk model was built in greater numbers than any other aircraft - pulled out of this market in the mid-1980s.

Piper Aircraft, another leading small-aircraft manufacturer, filed for bankruptcy protection last July.

The net effect of this retreat was reflected in last year's numbers: US suppliers produced only 613 piston-powered aircraft in 1991, compared with 17,000 in 1978. The tax climate has deteriorated, too. The General Aviation Manufacturers Association (GAMA), the US industry's trade body, has been lobbying



hard for the reintroduction of "investment tax credits" and repeal of the "luxury tax" on business aircraft mandated by Congress. GAMA took some heart from fiscal proposals contained in President George Bush's state of the union address last month, but still maintains that more could be done.

Finally, there is the recession. Business aircraft tend to be viewed as an executive luxury, and when the outlay for a corporate jet ranges between \$2.5m and \$5m, this presents an expense that can be easily pruned. As one analyst puts it: "When you're laying off hundreds of workers, buying a corporate jet just does not look good."

It is true the business jet market held up rather better than general aviation last year. However, the 186 business jets sold, although 10.7 per cent higher than the 166 jets sold in

1990, was still only half the 389 delivered in 1981.

Cessna is no stranger to hard times. Founded in 1927 by Clyde Cessna, whose mechanical interest surfaced when he fixed farm equipment on his father's Kansas homestead, the company teetered on the brink of bankruptcy during the Depression. In the event, Cessna did not fail, but between 1931 and 1933 not a single aircraft was produced.

Cessna's reshaping during the 1980s was perhaps more subtle, but no less dramatic. As losses started to mount early in the decade, sales of non-core assets flowed, coupled with job cuts and abandonment of the piston aircraft market. In 1985, General Dynamics bought the struggling company for some \$664m, but Cessna, at least, maintains the relationship had always been hands-off.

General Dynamics came along when we needed the assistance of a large corporate parent, particularly to build some of the new designs we were looking at," says Mr Roy Norris, senior vice-president of marketing.

"When Cessna was first acquired, and during the first year of ownership, they made some modest contribution of funds. But following that, all of our new aircraft programmes and aircraft introductions, were funded totally out of the earnings of the company."

Cessna has enjoyed some breaks. Federal Express became a key customer for the company's Caravan turboprop aircraft - a utility aircraft which was originally designed "for flying into the bush". Of the 500-plus sold to date, about half have gone to the package delivery company. But perhaps the most significant element in Cessna's over-

haul was the decision to concentrate on the corporate jet market, where it has come to command a 60 per cent share.

At the bottom end of its range, Cessna offers the small Citation Jet, costing \$2.62m and still at the prototype stage. Deliveries are due to start later this year. At the top, there is the Citation X, due to come on stream in 1995 and billed as the fastest-ever business jet.

Coupled with fairly resilient sales for existing Citation lines, this new focus helped push revenues to around \$820m last year, and the order backlog to over \$1bn.

Cessna says the market has been tough, but bearable: "We saw a little softness last year, but nothing of the order of magnitude we were hearing from other people in the industry," says Mr Norris.

But the switch in emphasis, plus the domestic recession, has necessitated more attention on the overseas market. Sales outside the US have accounted for half the total in recent years, compared with 14 per cent in 1981. New marble-clad "showroom" facilities have been carved out of the delivery hangar, and tastefully under-stated suites await would-be buyers at the Wichita offices.

As for the new relationship with Textron, whose extensive operations also take in Bell Helicopters, there are early days. A little warily, Cessna executives say they hope to keep their operational independence, but acknowledge possible marketing synergies.

## Chilectra raises \$72m for expansion

By Leslie Crawford in Santiago

CHILECTRA Metropolitan, Chile's largest electricity distribution company, has raised \$72m from US institutional investors in order to participate in the privatisation of Argentine utilities.

Chilectra is the second Chilean company to issue American depositary receipts (ADRs), the instrument through which foreign companies are able to sell equity in the US.

Its success, following that of the real-estate company, Telefonos de Chile, may persuade other Chilean companies to tap the US capital markets to finance their expansion plans at home and abroad.

The company said the ADR offering had been heavily oversubscribed and attracted interest not only in the US but also from institutional investors in Asia and Europe. The private placement was managed by J.P. Morgan, the US investment bank.

Chilectra forms part of Enxsis, a fast-growing group of private electricity companies whose profits last year topped 49bn pesos (\$130m) - a 24 per cent return on assets.

The Chilean company is particularly interested in bidding for Segbe, Argentina's biggest utility, when it comes up for sale this year. Chilectra is talking to potential partners in the US, Spain and France on a possible joint bid.

## Vard suffers Nkr115m loss

VARO, the Norwegian cruise ship and ferry owner, suffered a Nkr115m (\$18.2m) loss in 1991, compared with a Nkr191m profit in 1990, writes Karen Fosell in Oslo. The setback was mainly due to Kioer Cruise, which posted a Nkr126m operating loss for the year.

VITAMIN LTD.

Series A

US\$37,000,000

Secured Floating Rate Notes 1993

Interest Period

18th February 1992

to 17th August 1992

4.75% per annum

Interest Rate

77th August 1992

per US\$100,000 Note

US\$2,280.76

Whitson Credit International Limited

London

Agent Bank

18th February 1992

## Wells Fargo &amp; Company

US\$200,000,000  
Floating rate subordinated capital notes due 1998

In accordance with the provisions of the notes, notice is hereby given that for the Interest Period 18 February, 1992 to 18 May, 1992 the Notes will carry an Interest Rate of 4 1/4% per annum. Interest payable on the relevant interest payment date 18 May, 1992 will amount to US\$103,13 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

**BARCLAYS**

**Barclays Bank PLC**

Barclays de Zoete Wedd in Tokyo acted as private placement agent for \$500 million floating rate subordinated bonds due 2001.

**ABBAY NATIONAL**

**Abbey National Treasury Services plc**

Barclays de Zoete Wedd in Tokyo acted as private placement agent for \$250 million of senior secured notes due 1996.

A growing strength in Japanese private placements in 1991.



**E200,000,000**  
**MFC Finance No.1 PLC**  
Mortgage Backed Floating Rate Notes Due October 2023  
In accordance with the Terms and Conditions of the Notes, notice is hereby given that the new interest rates and periods in respect of the subject Notes are as follows:

Payment Date	Rate %	Payment Date	Rate %
Series A: 15 February 1992	11.00%	Series D: 15 February 1992	10.75%
Series B: 15 February 1992	11.00%	Series E: 15 February 1992	10.75%
Series C: 15 February 1992	11.00%	Series F: 15 February 1992	10.75%

By: Citibank, N.A. (Citi Dept.)  
February 18, 1992

**Notice of Redemption to the Holders of**  
**Primerica Life Insurance Company**  
(formerly The A.L. Williams Corporation)  
4.5% Convertible Subordinated Debentures due 2002

Redemption Date: March 5, 1992  
Conversion Right Expires: Close of Business in London, England February 27, 1992

Notice is hereby given that Primerica Life Insurance Company (formerly The A.L. Williams Corporation) (the "Company") has called for redemption all of the outstanding 4.5% Convertible Subordinated Debentures due September 30, 2002 (the "Debentures"). Holders of the Debentures are entitled to receive on March 5, 1992 (the "Redemption Date") a redemption price of \$1,010.38 in arrears to the principal amount of \$1,000.00 plus interest accrued from September 30, 1991 to the date of redemption at the rate of 10% per annum.

Until the date of redemption in London, England on February 27, 1992, each \$1,000 of principal amount of Debentures may be converted into 24,710 shares of common stock of Primerica Corporation at the conversion price of \$20.21 per share. After the date of redemption in London, England on February 27, 1992, the right to convert the Debentures shall cease and the sole right of a holder of Debentures thereafter shall be to receive the Redemption Price. No accrued interest will be paid at the time of conversion of the Debentures and no dividend will be paid on fractional shares of common stock resulting from conversion of the Debentures will be made in cash.

Common stock resulting from conversion of the Debentures will be made in cash upon issuance of certificates for common stock and payment of the Redemption Price upon redemption of the Debentures. The certificates for common stock and payment of the Redemption Price will be made only upon timely presentation and surrender of the Debentures (except for Debentures which are being converted) to one of the offices of the paying/conversion agents at one of the addresses set forth below:

**PRINCIPAL PAYING AND CONVERSION AGENT**  
The Chase Manhattan Bank, N.A.  
Worship House  
Chase Plaza  
London EC2P 2EP

**OTHER PAYING AND CONVERSION AGENTS**  
Chase Manhattan Bank (Suisse)  
83 Rue de Rhone  
CH-1204 Geneva  
Societe Generale  
24 Avenue Marbeuf  
B-1050 Brussels  
Issued by: The Chase Manhattan Bank, N.A.  
February 11, 1992



## GREEK EXTERNAL STERLING DEBT

Funding Bonds of the 4% Loan of 1987 Series D1  
Funding Bonds of the 7% Loan of 1984 Series A  
Funding Bonds of the 6% Loan of 1982 Public Works Series B2  
Assented Bonds of the 5% Loan of 1984  
Assented Bonds of the 5% Loan of 1980  
Assented Bonds of the 7% Loan of 1984  
Assented Bonds of the 6% Loan of 1982 Public Works

Hambros Bank announces on behalf of the Ministry of Finance of the Hellenic Republic that the sinking fund obligation of 1991 has been met by the drawing of Bonds as detailed below:

**Details of Funding Bonds Drawn for Redemption**  
£15,500 - nominal of the 4% 1987 Series D1 Funding Bonds have been drawn (represented by 155 Bonds of £100 nominal), £64,400 - nominal of the 7% 1984 Series A Funding Bonds (represented by 96 Bonds of £50 and 601 Bonds of £100) and £129,530 nominal of the 6% 1982 Public Works Series B2 Funding Bonds (represented by 2591 Bonds of £50).

**Details of Assented Bonds Drawn for Redemption**  
£209,180 - nominal of the 5% 1984 Assented Bonds have been drawn (represented by 209 Bonds of £100 nominal, 1306 Bonds of £100 nominal and 192 Bonds of £200 nominal), £245,120 nominal of the 4% 1988 Assented Bonds (represented by 12256 Bonds of £20 nominal), £169,700 nominal of the 5% 1980 Assented Bonds (represented by 1697 Bonds of £100 nominal each), £182,000 nominal of the 7% 1984 Assented Bonds (represented by 182 Bonds of £1,000 nominal each) and £225,000 nominal of the 6% 1982 Public Works Assented Loan (represented by 384 Bonds of £500 and 33 Bonds of £1,000 nominal each).

Bonds should be presented with coupons attached as follows:

Funding Bonds 1987 4% Coupon 60 due 1.7.92 attached  
Funding Bonds 1984 7% Coupon 59 due 1.5.92 and 60 attached  
Funding Bonds 1982 P.W. 6% Coupon 59 due 1.6.92 and 60 attached

Assented Bonds 1984 5% Coupon 60 due 1.7.92 attached  
Assented Bonds 1988 4% Coupon 59 due 1.4.92 and 60 attached  
Assented Bonds 1980 5% Coupon 59 due 1.5.92 and 60 attached  
Assented Bonds 1984 7% Coupon 59 due 1.5.92 and 60 attached  
Assented Bonds 1982 P.W. 6% Coupon 59 due 1.6.92 and 60 attached

Holders are asked to note that interest will accrue on the 4% 5% and 6% Bonds up to and including the 18th March 1992 and 7% Bonds up to and including the 19th March 1992 as shown below.

Interest in respect of Bonds payable 18th March 1992

Loan	Bond Denomination	Interest Payable
4% 1987 Funding Bond	£100.00	£0.4278
6% 1982 P.W. Funding Bond	£100.00	£0.4458
7% 1984 Assented Bond	£20.00	£0.1069
5% 1984 Assented Bond	£100.00	£0.5347
5% 1980 Assented Bond	£200.00	£1.0694
4% 1988 Assented Bond	£20.00	£0.1656
5% 1980 Assented Bond	£100.00	£0.6458
6% 1982 P.W. Assented Bond	£500.00	£4.4582
6% 1982 P.W. Assented Bond	£1,000.00	£8.9164

Interest in respect of Bonds payable 19th March 1992

Loan	Bond Denomination	Interest Payable
7% 1984 Funding Bond	£50.00	£0.6708
7% 1984 Funding Bond	£100.00	£1.3417
7% 1984 Assented Bond	£1,000.00	£13.4164

In respect of the Bonds circulating outside the Hellenic Republic, presentation for payment may be made between the hours of 10.00 a.m. and 2.00 p.m. on any business day to Hambros Bank Ltd, Stock Counter, 41 Tower Hill, London EC3N 4HA from whom the list of serial numbers of the drawn Bonds may be obtained. Bonds must be left three business days for examination.

18th February 1992

U.S. \$225,000,000



**BACOB Overseas Limited**

(Incorporated in the Cayman Islands with limited liability)

Guaranteed Floating Rate Notes due 1994

unconditionally and irrevocably guaranteed by

**BACOB Savings Bank s.c.**

(Incorporated in Belgium as a co-operative limited liability company)

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 18th May, 1992 has been fixed at 4 1/4% per annum. The interest accruing for such three month period will be U.S. \$103.13 per U.S. \$100,000 Note and U.S. \$1,031.25 per U.S. \$1,000,000 Note against presentation of Coupon Number 2.

Union Bank of Switzerland  
London Branch Agent Bank  
13th February, 1992

**FIRST CHICAGO CORPORATION**

US\$200,000,000 Floating Rate

Subordinated Capital Notes Due 1997

Notice of Rate of Interest

Notice is hereby given that the rate of interest on the Floating Rate Subordinated Capital Notes due 1997 (the "Notes") issued by First Chicago Corporation for the interest period commencing 18th February 1992 and ending on 18th May 1992 has been determined to be 5 1/4% per annum. The interest payment date for such interest period is 18th May 1992. The interest amount, i.e. the amount of interest payable in respect of each US\$10,000 principal amount of Notes, for such interest period is US\$181.25.

**CHEMICAL BANK**

As Agent Bank for

First Chicago Corporation

## INTERNATIONAL COMPANIES AND FINANCE

## Jennings remains deep in the red at halfway stage

By Bruce Jacques in Sydney

JENNINGS, Australia's biggest home builder, has remained deep in the red in the first half to December after further big extraordinary losses in its problem areas.

The company, whose operations are at the cutting edge of the Australian recession, reduced extraordinary losses to A\$32.6m (US\$24.6m) net from A\$86.6m a year earlier.

This still swamped slightly improved operating earnings - up to A\$6.7m from A\$1.1m - and left the company's net earnings A\$27.9m in the red.

Although this was an improvement on the previous half's A\$94.4m net loss, directors have omitted the interim dividend compared with a 2 cents a share payout a year earlier.

The result followed a fall in sales revenue to A\$301.2m from A\$370.7m. Jennings is involved in a programme of asset sales, rationalisations and debt restructuring, moving back to its core business of house building. The biggest item in its extraordinary losses was business writedowns and closure costs.

The directors said asset sales came to A\$45.4m and disposals since December 1990 totalled A\$22.9m.

The company will continue to dispose of non-core assets over time and as market conditions permit, to achieve maximum economic value for shareholders, they said.

"Management is targeting sales at the rate of approximately A\$100m per annum over the next 24 to 36 months. The timing of sales and the realisation values achieved will be dependent upon market conditions over that period."

"Whilst good progress has been made to date with the company's asset sales programme, Jennings continues to have a substantial exposure to the commercial, tourist and retail property sectors in Australia and the outlook for commercial property in particular remains very clouded."

The company's asset values would be vulnerable to any further decline in these areas, and sales prospects are dependent upon a variety of factors which are difficult to predict."

The directors pointed to "tentative signs" of the Australian economy emerging from recession, but they said recovery in the housing sector would depend on consumer confidence levels.

The operating profit followed a tax provision of A\$2.4m compared with A\$295,000. Interest charges eased to A\$9.5m from A\$14.9m, while depreciation was down to A\$2.1m from A\$2.8m.

The company will continue to dispose of non-core assets over time and as market conditions permit, to achieve maximum economic value for shareholders, they said.

"Management is targeting sales at the rate of approximately A\$100m per annum over the next 24 to 36 months. The timing of sales and the realisation values achieved will be dependent upon market conditions over that period."

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The company's asset values would be vulnerable to any further decline in these areas, and sales prospects are dependent upon a variety of factors which are difficult to predict."

## Canon rises 3.9% before tax

By Emiko Terasono in Tokyo

CANON, the Japanese precision instrument maker, yesterday announced a 3.9 per cent rise in consolidated pre-tax profits to ¥76.1bn (¥818.7m) for the year ended last December, thanks to continued strong sales of its computer printers using new bubble jet and laser technology.

The company's announcement comes at a time when profits at Japanese high-tech companies are being squeezed by sluggish exports and lower profit margins.

Sales at Canon rose 15.3 per cent to ¥1,073.4bn from ¥931.3bn. Canon said that sales of its office automation machinery, including its computer printers, which rose 15 per cent to ¥768bn, helped sustain profits.

Camera sales increased 25 per cent to ¥220.7bn. Exports rose 18 per cent to ¥512.7bn, while domestic sales rose 7 per cent to ¥290.6bn.

The company suffered exchange rate losses due to the yen's appreciation against the dollar, but interest received on deposits rose by 18.4 per cent to ¥28.7bn due to higher interest rates and an increase in short-term funds due to warrant-bond issues worth ¥100bn.

For the current year Canon expects a slowdown in sales and profit growth, with a 1.1 per cent rise in non-consolidated pre-tax profits to ¥77bn on a 1.1 per cent rise in sales to ¥1,150bn.

Canon expects to maintain capital investment at high levels at ¥75bn, a 5.4 per cent increase from the previous year.

JAL plans to increase air fleet by 33%

JAPAN AIRLINES (JAL), the Japanese national carrier, plans to increase the size of its fleet by a third to 134 aircraft by 1994-97, Reuters reports from Tokyo.

This forms part of the airline's five-year business plan which it updates every year and under which it aims for sales of ¥1,600bn (¥15bn) in the year starting April 1 1996, against ¥1,120bn in 1990-91.

It plans to increase the fleet to 110 aircraft by end-1992-93 with the introduction of 15 aircraft and retirement of eight-year-old aircraft. To cope with a shortage of pilots, JAL plans to train and use about 500 foreign pilots by 1994-95.

JAL plans to expand its overall business by 6 per cent a year during the five-year period. It wants to expand domestic passenger operations by 9 per cent, international passenger operations by 6 per cent and international cargo operations by 4 per cent.

Among its business management goals, JAL aims to secure a one-third share of the domestic passenger market and strengthen cost competitiveness.

In spite of a current downturn in air transport both at home and abroad, the airline expects demand to pick by 1993-94 at the latest.

As part of JAL's business plan, the airline plans to open at least four domestic routes from Osaka and at least five domestic routes from other regional cities.

Mortgage Intermediary Note Issuer (No.1) Amsterdam B.V.

For the three month period from 17th February, 1992 to 18th May, 1992 the Notes will bear interest at the rate of 10.8125 per cent, per annum.

The Coupon will be £25,000. Notes will be £273.25 payable on 18th May, 1992.

Morgan Grenfell & Co. Limited Agent Bank

Appointments Advertising appears every Wednesday & Thursday

Friday (in the international edition only)

Taiyo Kobe Finance Hongkong Limited U.S. \$100,000,000

Guaranteed Floating Rate Notes due 1997

Guaranteed as to payment of principal and interest by The Mitsui Taiyo Kobe Bank, Limited

For the three month period 18th February, 1992 to 18th May, 1992 the Notes will carry an interest rate of 4 1/4% per annum with a coupon amount of U.S. \$106.25 per U.S. \$100,000 Note and U.S. \$1,062.50 per U.S. \$250,000 Note, payable on 18th May, 1992.

Bankers Trust Company, London Agent Bank

## Israeli telecoms group boosts year's net earnings by 77%

By Hugh Carnegie in Jerusalem

ECI Telecom, one of Israel's fastest-growing companies, posted a 77 per cent increase in net profits in 1991 to \$27.4m as demand for its capacity-enhancing voice and data circuit multiplying equipment rose sharply in its main North American and European markets in spite of recession.

ECI, which like a growing number of successful Israeli high-tech companies is quoted on Nasdaq in the US, has managed spectacular growth since the late 1980s when it rebounded from a period of losses by shifting away from defence to civilian products, which account for the majority of sales.

Sales last year, most overseas, rose 58 per cent over 1990, up 88 per cent over 1989 and more than twice the \$33m reached in 1988.

Mr David Rubner, the chief executive, said a feature of 1991 had been ECI's penetration of eastern European markets. Sales to state telecommunications concerns in eastern Germany, Hungary, Poland and Bulgaria accounted for about 15 per cent of the total, he said.

The company, whose main shareholders are Israeli's Clal group and Mr Charles Bronfman, the Canadian investor, is offering a two-for-one share split as dividend to increase share liquidity.

Meanwhile, Koor Industries, the conglomerate rescued last year by its creditors from a crippling debt burden, is planning to follow the example of ECI and similar companies by floating roughly one-third of its telecommunications and electronics subsidiary Telcel on New York markets, ending the narrow-based Tel Aviv stock exchange.

Tadrian, signalling a return to profit in 1991 after a period of heavy losses, was recently valued by Israeli consultants at between \$300m and \$350m.

Koor is shortly to pick the main underwriting bank from a shortlist of Merrill Lynch, Shearson Leaman, First Boston and Kidder Peabody.

Mr Benjamin Geon, Koor's chief executive, remarked that times had changed since Koor's US creditors had threatened it with liquidation.

"It is amazing. This time they are chasing us to do business with us, not the other way around."

Malaysian power sell-off to raise almost M\$3.1bn

By Lim Siong Moon

MALAYSIA begins its largest privatisation and flotation sale in two weeks with Tenaga Nasional, the state-owned power generating and distribution monopoly.

The Malaysian government's offer of 28 per cent, or 685m shares, of the group, will draw nearly M\$3.1bn (US\$1.2bn) from the equity market, compared with a total of M\$3.8bn raised in rights issues last year.

At M\$4.50 a share Tenaga is valued at M\$13.5bn, compared with a total of about M\$15bn in market capitalisation for the existing 500 or so companies listed on the Kuala Lumpur stock exchange.

Underwriting the Tenaga sale are 48 of the country's 50 stockbrokers and all its dozen merchant banks.

Group pre-tax profit for the year to August is forecast to increase by 54 per cent to M\$1.1bn from M\$682m last year, and a further 17 per cent to M\$1.2bn in 1992-94. Tenaga's shares are priced at about 11 times earnings.

In the distribution of the Tenaga sale, Malaysian and foreign investors will be allocated 44 per cent of shares available, employees will share about 3 per cent. Government-approved Bumiputra or Malay investors and their investment institutions will be allotted the balance of 36m shares.

Tenaga has an installed generating capacity of 5,000 MW and supplies to 3m consumers, half of them in the industrial sector and 50 per cent in commerce. It has assets of M\$14.8bn, and plans to invest M\$37.7bn for the rest of the decade.

Tenaga's sell-off follows the 80 per cent offer for Proton, the state-owned car maker, last month.

The sale of 25 per cent of Telekom, the telecommunications monopoly, raised M\$2.5bn in 1990, but its share value has since doubled to M\$10.

Guthrie, a Singapore construction group, is offering \$1.50 a share for a controlling stake in its associate L&M Group Investments. Guthrie intends to place out shares in excess of \$51 per share through Smith New Court Securities, the brokerage, and Nomura Singapore, the merchant bank.

DRI is pleased to announce its recent acquisitions...

DRI/McGraw-Hill, the leading provider of global automotive forecasts and analysis, has recently acquired the annual automotive databases originally developed by PRS Consulting International, Ltd. These databases, including Cars, Commercial Vehicles, Parts, and more, are selected customized component databases which are integrated into DRI's Comprehensive Forecasting System.

DRI also pleased to announce that David Smith, Robert Johnson, John Cassin, Nigel Griffiths, and Andrew Caplan, formerly of PRS, have joined its expanding automotive vehicle consulting team.

These recent acquisitions strengthen DRI's expanded automotive component consulting capabilities to better address the strategic and operational challenges facing the supplier market worldwide.

DRI/McGraw-Hill provides information, analysis, and advisory services to businesses, financial institutions, and governments around the world.

For more information contact Jean Michel Six, Sanjay Dabysing, or Michael Smith in our London office, or Bernard Campbell in the United States.

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Manufacturers Hanover Overseas Capital Corporation U.S. \$150,000,000

Guaranteed Floating Rate Subordinated Notes due August 1996

Notice is hereby given that the interest payable for the Interest Period 30th August, 1991 to 28th February, 1992 calculated up to and including the 18th February, 1992 will be \$265.42 per \$10,000 coupon and \$1,327.08 per \$50,000 coupon.

Bankers Trust Company, London Agent Bank

Notice to the Holders of EUROPEAN INVESTMENT BANK Italian Lira 250 Billion Floating Rate Notes Due 2000

Coupon 104 due from February 6, 1992 to August 6, 1992 will be payable starting August 6, 1992 at the rate of 11.75%

ITL 297,014.4 per ITL 5,000,000 Nominal ITL 2,970.144 per ITL 50,000,000 Nominal SANPAOLO-LARIANO BANK S.p.A. Luxembourg Agent Bank

Midland Bank plc (Incorporated in England and Wales) £250,000,000 Subordinated Floating Rate Notes 2001

For the three months from February 17, 1992 to May 15, 1992, the Notes will carry an interest rate of 10.475% p.a. On May 15, 1992, interest of £130.22 will be due per £50,000 Note and £1,302.22 in respect of £250,000 Note for Coupon 24.

Citibank, N.A. (CSSI Dept.) Agent Bank

FLOATING RATE DEPOSITARY RECEIPTS DUE 1997 Issued by The Law Debenture Trust Corporation plc evidencing entitlement to payment of principal and interest on deposits with

BNP

Banca Nazionale del Lavoro (Incorporated in the Italian Republic) London Branch

Notice is hereby given that the Rate of Interest for Coupon No. 24 has been fixed at 4.25% p.a. and that the interest payable on the relevant Interest Payment Date, May 18, 1992, in respect of US\$10,000 nominal of the Receipts will be US\$106.25 and in respect of US\$250,000 nominal of the Receipts will be US\$2,656.25.

February 18, 1992, London

Sby: Citibank, N.A. (CSSI Dept), Agent Bank CITIBANK

## ALCATEL ALSTHOM

Alcatel Alsthom announced 1991 consolidated sales of FF 159.9 billion, as compared to FF 144.1 billion in 1990. This represents a 11% increase over the previous year, 7% of which was accounted for by organic growth.

## Strong growth of activity in 1991

By sector, 1991 and 1990 sales breakdown are as follows:

(in millions of French francs)	1991	1990
Telecommunications, Business Systems, Cables (1)	109,484	93,143
Energy and transportation (2)	25,887	22,235
Electrical engineering	15,924	15,272
Batteries	3,482	3,360
Miscellaneous activities	4,925	10,431
Sales between sectors	(2,002)	(2,388)
TOTAL	159,900	144,053

(1) Of which in 1991, Network Systems represents: 40%; Cables: 27%; Business Systems: 13%; Radiocommunications, Space & Defense: 11%; Others: 9%.

(2) Proportional integration of 50% of Alcatel's consolidated sales.

Orders recorded in 1991 amounted to FF 167.6 billion, FF 7.7 billion more than 1991 sales. This represents an increase of 7% over orders booked in 1990, which totalled FF 156.7 billion. Orders were particularly high during the last three months of 1991.

At end December 1991, the order book showed an increase of 14% against those reported on 31 December 1990, and amounted to FF 140 billion.

Thus, thanks to 1991 organic growth and acquisitions, the Group increased its market share in its major fields of activities, particularly in Telecommunications and in Power generation.



## INTERNATIONAL CAPITAL MARKETS

## Strong rise in yen fuels demand for Japanese bonds

By Sara Webb in London

THE SHARP rise in the yen against the US dollar following central bank intervention, pushed up Japanese government bond prices yesterday.

The yield on the benchmark

## GOVERNMENT BONDS

No 129 moved from its opening level of 5.47 per cent to close at 5.39 per cent on above-average trading volume. Dealers noted strong demand for yen bonds as the Bank of Japan and US Federal Reserve intervened in the foreign exchange market, selling dollars for yen when the US currency reached ¥128.

Altogether, dealers estimated around \$800m was sold yesterday. The yen strengthened on Friday's closing level in New York of ¥127.80, to ¥128.93 on Monday. A strong yen increases the attraction of yen assets for investors and gives the Bank of Japan more freedom to ease monetary policy and cut the official discount rate.

A senior Japanese Finance Ministry official was quoted as being in favour of a stronger yen, indicating the level achieved at the time of the Group of Seven nations meeting in late January when the dollar traded at around ¥124.6.

UK government bonds

Malaysia ruling on foreign stockbrokers

FOREIGN stockbrokers with representative offices and research units in Malaysia must apply for an investment advisory licence by the end of the year or face closure, according to Mr Nik Mohamed Din, Kuala Lumpur Stock Exchange (KLSE) executive chairman, Reuters reports.

Foreign stockbrokers in equity deals with local brokers need not apply for a separate licence, but must move to the offices of the local partners, under the ruling from the Ministry of International Trade and Industry. Foreign brokers have rushed into Malaysia since the KLSE split with the Stock Exchange of Singapore in 1989. Some have taken over local brokers, while others operate as research units without having to obtain an investment advisory licence.

## BENCHMARK GOVERNMENT BONDS

	Coupon	Rate	Price	Change	Yield	Week	Month
AUSTRALIA	10.000	00/01	98.3307	+0.036	10.10	10.00	8.96
BELGIUM	9.000	00/01	101.6600	-0.100	8.78	8.85	8.86
CANADA 1	8.500	01/02	100.3000	+0.100	8.45	8.28	8.51
FRANCE	8.000	00/01	98.7879	-0.038	8.79	8.70	8.86
FRANCE 2	8.500	01/02	100.0000	+0.170	8.47	8.47	8.38
GERMANY	8.000	01/02	100.6200	+0.160	7.91	7.98	7.96
ITALY	12.000	02/02	98.1400	-0.070	12.33	12.28	12.47
JAPAN No 119	4.500	00/09	98.2429	+0.338	6.72	6.78	5.61
JAPAN No 120	6.400	00/09	100.7106	+0.414	5.30	5.48	5.34
NETHERLANDS	6.250	02/02	99.5900	+0.070	8.31	8.30	8.32
SPAIN	11.500	01/02	102.7600	+0.030	10.82	10.84	10.98
UK GILT 5	10.000	11/95	102.01	-0.428	9.45	9.43	9.53
UK GILT 6	8.750	08/96	102.55	-0.632	8.23	8.23	8.44
UK GILT 7	8.000	08/97	102.55	-0.932	8.13	8.14	8.17
US TREASURY 7	7.500	11/01	100.81	+0.082	7.90	7.92	7.98
US TREASURY 8	8.000	11/01	101.00	+0.122	7.91	7.78	7.85

London closing. \*London closing prices. \*Canada morning session. \*Yield: Local market standard.

Source: UK, US, and other markets in decimal. \*Yield: Local market standard.

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## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, February 17, 1992. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	ESTD	US \$	D-MARK	YEN	COUNTRY	ESTD	US \$	D-MARK	YEN
Algeria (Algeria)	99.25	55.907	34.418	44.021	Guinea (Guinea)	696.3450	392.536	311.786	309.143
Algeria (Algeria)	10.1250	5.7099	3.171	4.497	Guinea (Guinea)	1.00	0.3634	0.3472	0.4320
Algeria (Algeria)	37.2750	21.0118	12.9427	16.5462	Guinea (Guinea)	1.00	0.3634	0.3472	0.4320
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## UK COMPANY NEWS

## A pragmatist wary of greener grass

John Thornhill talks to Liam Strong, the new chief executive of the Sears retail group

THE UK retailing scene has just been presented with an intriguing prospect.

Mr Liam Strong, the energetic 45-year-old former marketing director of British Airways, yesterday took over as chief executive at Sears, the notoriously sleepy retailing group which includes Selfridges, Adams, Olympus, Wallis, Freemans and the British Shoe Corporation.

As the City sees it, the highly ambitious Mr Strong is a man in a hurry - in a business that cannot be rushed.

While at BA he developed a reputation as something of a whizz-kid, his most famous coup being the launch of the World's Biggest Offer, a marketing campaign which attempted to stimulate air travel after the Gulf war.

Colleagues at BA speak of a man who was fully confident in his own abilities, unforgiving of others' faults, and impatient to implement change.

But, in an interview with the Financial Times, Mr Strong appeared decidedly restrained in his ambitions for Sears.

Wisely perhaps, he offered no sweeping new visions for the future of the company, nor did he suggest any radical remedial measures.

"Our over-riding objective simply has to be to get a better return on our assets. Until we have done that there is little point in trying to do anything else."

In two sentences he summed up the City's disquiet with Sears and signalled his determination to tackle it. Analysts have persistently criticised the poor returns it has been able to generate on an asset base of more than £1bn and annual sales exceeding £2bn.

From peak pre-tax profits of £270m in 1988-89 Sears fell to £147m last year as the recession and exceptional charges

associated with a continuing restructuring programme took their toll.

A further fall is expected this year; the dividend is likely to be uncovered - and recovery looks set to be long and slow.

Yet Mr Strong was tempted because of what he saw as clear recovery potential.

"When I looked at Sears I saw a big company with good asset backing, a wide portfolio of businesses, some problem areas such as footwear and menswear, and some pluses like childrenswear. And all at the bottom of the business cycle."

Since November, Mr Strong has toured the company "picking up stones to see what lies beneath", in the words of the chairman, Mr Geoffrey Maitland Smith.

Now he is responsible for finding solutions. Somewhat surprisingly, given his background, he is far more an advocate of creeping incremental change than of the grand gesture.

"The real benefits to be had in the marketplace are from getting the commercial and operational sides of the business working well together," he says. "There is a tendency in most service businesses - whether in a plane or in a shop - for the operational side to dominate."

He is wary of being drawn on specifics, but says he sees his role as introducing a culture of constant challenge, redefining standards, and applying them consistently across the business.

He suggests the emphasis must be placed on the more effective use of supply chain management and information technology systems, and improved levels of customer service.

He intends to launch a management audit to assess the



Liam Strong: for incremental change, not grand gestures

company's managerial talent and ensure that it is sensibly deployed.

"One of the things that strikes you is that some things are done very well in certain parts of the group, but they are not applied consistently."

Mr Strong sought inspiration from other retailers in Europe and North America before taking up his post.

He concluded that retailing is a dangerous business that has to be carefully played.

He exhibits a strong streak of pragmatism and adopts a wary view of expansion either by means of launching new brands or by overseas acquisition.

"The failure rate of developing new brands in retailing is high. Buying up existing brands must be a better way to go than trying to develop something entirely new yourself," he says.

And he has a similar attitude towards expansion in mainland Europe. "We will be approach-

ing it more cautiously than anything else we do on the principle that if it is easy someone else will have already done it."

Overseas turnover last year was about 9 per cent of the total and will probably be similar this year reflecting growing Euro business.

Sears is carefully testing its Adams childrenswear franchise in the Netherlands, its Olympus sportswear outlets in Spain, and its Wallis fashion concessions in Germany.

It has formed a joint venture with Groupe Andre, the French retailer, to develop business in northern Europe.

On the home shopping front, Sears has just bought a Dutch mail order group to combine with its existing Freemans business.

But Mr Strong is aware of the potential pitfalls. "The grass always looks greener on the other side of the fence but that's because you know less about it. When you move there

you will fall precisely because you know less about it," he says, permitting himself a rare smile.

One area that he accepts may prove more amenable to rapid change is the Selfridges department store. The business, which has a book value of £180m, has not produced the returns expected of it. The branding of Selfridges could certainly be pursued more aggressively, he suggests.

But in spite of his innate caution, the timing of Mr Strong's move to Sears has been shrewdly calculated.

He can expect to benefit greatly from the restructuring already undertaken by his predecessor, Mr Michael Pickard, a tall and seemingly ponderous man given to wearing tie-dies with his initials JMP stamped upon them.

Mr Pickard wrought a quiet revolution at Sears, helping to shift it from a rambling conglomerate to a more tightly-focused speciality retailer.

He also introduced more rigorous financial disciplines and reorganised the British Shoe Corporation, which embraces Dolcis, Saxone and Freeman Harvey Willis. His initiatives at Sears seem to be beginning to bear fruit.

Mr Strong is astutely sending a subdued message to his intended target audience in the City.

"What he says is what we want to hear," says Mr Rodney Forrest, retailing analyst at stockbrokers Credit Lyonnais Laing. "But it is also clearly a reality. He will not suddenly wave a magic wand and it will all come right. But there will be a progressive turnaround and improvement."

Mr Strong now has it all to prove. And as he is the first to admit: "It is in general more difficult in life to decide how to get things done than to decide what to do."

## EMPLOYEE OWNERSHIP

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FT SURVEYS

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Data source: EMRC Businessman Survey 1990

FT SURVEYS

## Revamped Wills back in the black

THE HEAVILY reconstructed Wills Group, where CT Group, a distributor of high specification engineering equipment, is the core business, returned to the black in the six months to December 31.

Taxable profits emerged at £154,000, struck on turnover of £7.37m, but because of the overhaul of the company's direction and financial position, last time's figures which showed losses of £568,000 on turnover of £8.37m are not strictly comparable.

Since summer 1991, Wills has:

- been released from bank guarantees relating to the Hawkes trade finance business in Australia and sold the group to its local manager;
- raised £1.7m net from a

rights issue and issued up to 11.2m warrants to subscribe for one new share at 5p between January 1 1992 and February 1 1992;

● repaid loans with £1.5m of the rights proceeds to its bankers, who then capitalised the balance of their loans - £4.5m - into 2.4m new preference shares;

● changed its year-end from December 31 to June 30.

Consequently, Mr David Maestri, chairman, said that the current results contained only two months' worth of the constraints of the last few years.

Basic earnings came to 0.51p (losses 3.11p) per share. A return to the dividend list will be considered in the light of the full year results.

Reece issues profits warning

Reece, the machine tools, brick making and nursing homes group, yesterday issued a profits warning following

recent weakness in its share price.

Directors anticipate a pre-tax loss in the second half but expect the group to show a profit for the full year.

Indications were that the figure would be similar to the £415,000 pre-tax returned for the 15 months to December 31 1990.

Gartmore Emerging shows improvement

At December 31 1991 net asset value of Gartmore Emerging Pacific Investment Trust had improved to 51.1p per share from 44.9p a year earlier, though it slipped from 56.9p at the halfway stage.

Gross revenue for the year to December 31 increased to £1.12m (£851,000) and pre-tax profit from £187,000 to £423,000. Net revenue came out at £308,000 (£121,000).

A dividend of 0.15p (0.1p) is proposed. This, together

with a special payment of 0.1p, makes a total of 0.25p for the year.

FII declines 13% to £3.2m

FII Group, the UK's second largest shoe manufacturer, suffered a 13 per cent setback in profits to £3.2m pre-tax for the six months to November 30.

An exceptional provision for redundancies, reorganisation and associated costs accounted for £200,000 of the shortfall.

Turnover of £40.2m (£38.7m) included exports of £5m (£5.5m). The interim dividend is lifted from 5p to 5.5p.

Directors said liquidity remained strong with cash balances of nearly £10m.

Second Alliance net asset value at £13.62

Net asset value of The Second Alliance Trust stood at £13.62p per stock unit at January 31 1992.

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DATA SOURCE: CHIEF EXECUTIVES IN EUROPE 1990

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## WHAT IS THE BEST INVESTMENT IN THE WORLD?

This memorial figure of a Bangwa Queen was collected by a German merchant explorer in 1898 - the first white man to reach the Bangwa kingdom (now in Cameroon).

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## UK COMPANY NEWS

## Petrocon chief denies pursuit by Maxwell administrators

By Richard Gourlay

PETROCON, the group making a hostile all paper bid for James Wilkes, the troubled Midlands engineering company, yesterday reacted angrily to the suggestion in a Sunday newspaper that it was being pursued in court by administrators to a company owned by the late Robert Maxwell.

Petrocon's share price fell 11 per cent to 40p following the independent on Sunday's story, reducing the value of Petrocon's all share bid by 10 per cent to £31.8m.

Solicitors for Mr Colin Robinson, the Petrocon chairman, said he was considering legal action against the independent on Sunday. The litigation against Mr Robinson and other

ers had been started by Mr Maxwell in March 1990 and taken over by the administrators, Arthur Andersen, when Hollis Industries went into administration in December last year.

Suggestions that administrators to Mr Maxwell had launched the litigation were potentially defamatory.

The case revolves around the sale in 1986 of a license held by Locktronics, a subsidiary of Hollis Industries which Mr Robinson and others controlled to Beechley, a company Mr Robinson also controlled.

Hollis Industries was acquired by Mr Maxwell who subsequently argued that the company should have accepted a higher alternative offer

for Locktronics.

Mr Robinson said the 1986 sale had been included in the board minutes but he had made a technical violation of the companies act by not having a resolution approving the sale approved by shareholders.

The row over Mr Maxwell's two year old case against Mr Robinson overshadowed the posting of Petrocon's offer document to Wilkes shareholders.

Petrocon argues in the document that it has the management team to sort out Wilkes financial problems without having to resort to fire sales to deal with its high level of debt.

Mr Robinson also believes it could reduce head office expenses by £1.5m a year.

## Agreement near for MacDonald Publishing sale

By Raymond Snoddy

Agreement in principle concerning the sale of MacDonald Publishing, the loss-making publishing venture of Maxwell Communication Corporation, is imminent.

Mr Anthony Lomas, of Price Waterhouse, the MCC administrator, is hoping to announce a potential purchaser later this week.

Considerable interest has been shown in MacDonald since it was placed in administration by the High Court in January.

All the signs point to Boston publisher Little Brown, Headline and Macmillan of the UK being among the serious contenders as the bidding reaches its final stages.

MacDonald's publications take in Catherine Cookson, the Noddy books of Enid Blyton and literary biography. It owed MCC about £3m and had been losing some £1m a year.

Mr Lomas denied reports yesterday that MacDonald had been losing authors because of the uncertainty and emphasised that it was unlikely that arrears of royalty payments to authors would not be met.

Despite the disruption caused by the collapse of the Maxwell empire, MacDonald has been trading normally, and was virtually up to date with its February printing schedule.

## Lep reduces debt with £15m sale to managers

By Angus Foster

IN A bid to cut borrowings, Lep Group, the security and freight forwarding concern, has sold a specialist delivery services subsidiary to its managers for £15m.

The buy-out of Swift Transport Services, a delivery company for the automotive and engineering industries, is being supported by institutions led by Prudential Venture Managers. The consideration is made up of £8m cash and the repayment of £7m of inter-company debt.

Swift's external borrowings of about £4m are also being taken over. The sale will reduce Lep's net indebtedness by £23m to about £45m.

Shares in Lep, which have collapsed from about 80p in September following a profits warning and debt refinancing worries, fell by 1p to 10p yesterday. Shares in ADP, the security and car auction group which bought a 27 per cent stake in Lep at an average of 175p, dropped 3p to 405p.

Lep is still considering the disposal of National Guardian Corporation, its US securities business, and remains in discussions with its bankers about refinancing plans. The company is due to announce full-year results for 1991 in April and has already warned of "very substantial" write-offs and provisions.

Swift reports profits before tax of £2.9m in 1990 with net assets of £12.9m. Trading since then has been affected by the recession, Lep said.

## City Merchants net asset value at 92.7p

The net asset value per share of City Merchants High Yield Trust reached 92.7p at the December 31 1991 year-end.

The company, which came to the market in May 1991, reported gross income for the period of £680,000, including deposit interest of £147,000.

Revenue after tax of £175,000 totalled £205,000 and the directors are recommending payment of a final dividend of 1.25p, making a total for the period of 3.25p.

The dividend is payable from earnings per share of 3.545p.

## Creaming it in a homogenised market

European union discounted as knell to houses, reports Robert Peston

LIKE THE House of Lords, the City of London's discount houses, with monotonous regularity over the past decade, been decreed as archaic institutions, doomed to extinction.

Yet these peculiarly British securities houses, which act as intermediaries between banks and the Bank of England, have survived all the gloomy prognostications. Participants in the discount market were therefore cautioning yesterday that the losses made by Union Discount in 1991 should not be seen as symptomatic of a widespread malaise.

Though Union is one of the three biggest houses - together with Gerard & National and Cater Allen - its problems are not typical of the industry, because the bulk of its losses were made by a leasing subsidiary, Sabre Leasing, which is quite distinct from its money market operations.

However, Union's discount house subsidiary - one of the oldest and biggest of the houses - also made a loss of £2.91m.

It blamed "unusual trading conditions in the discount market".

Discount houses traditionally make profits when interest rates are falling, as they have been in the past year. "We cannot make profits in those conditions, then our days may be numbered," says a director of one of Union's rivals.

A simplified example of how discount houses operate should help to explain his concern. The British bank places a certain amount of their surplus cash on deposit with the discount houses. The discount houses will typically pay about 1/2 per cent more than the bank base rate for this money, which is repayable on demand.

They then invest this "call" money in bills - securities maturing in one month or



Graeme Gilchrist, chief executive of Union Discount, leaving after the group's first discounting loss in 25 years

three months - which are likely to yield less than the base rate. On the face of it, therefore, the discount houses lose money on these transactions.

However, if the base rate falls, then the discount houses will pay less for the money on call from the banks, but will earn an unchanged rate on the bills until they mature. "We are creaming it for 90 days," says a discount house director.

That has been the theory. The recent practice has been different however. "Interest rates have often not fallen as quickly as we expected," says the discount house director. "So we have had to continue to pay an expensive rate for money for rather longer."

However, Union's discount house losses appear to be the exception, not the rule. Other discount houses said yesterday that they had been profitable

It has an exclusive relationship with the discount houses, which it uses as intermediaries when influencing the level of the base lending rate and when lending to the money market at extreme volatility in interest rates.

This system has been in existence in roughly its current form since before the Second World War, though the houses date from the 18th century. The Bank of England believes it is an efficient system, which it is keen to preserve.

If any individual house ran into serious difficulties - and there was no suggestion yesterday that Union's plight is perilous - the Bank might allow the house to disappear. But it would make sure that any winding-up did not damage lenders to that discount house or the financial system.

Discount houses accept that European monetary union may lead to the end of their privileges. The continental system of dealing direct with banks might be employed by a new pan-European central bank.

But though that would involve the extinction of discount houses - as defined by their relationship with the Bank - the firms themselves could in theory continue to thrive.

This is not the contradiction which it appears.

Discount houses have evolved into specialised market-makers in a range of short-term securities. They insist that their special relationship with the Bank of England contributes nothing to profits.

The corollary is that Union's losses should be seen as no more significant than the losses of any other market-maker in any other market. Its market judgment erred and it paid the price.

See Lex and Observer

## Hanson launches defence of dividend policy

By Roland Rudd

HANSON, the Anglo-American conglomerate, has launched a counter offensive in response to criticism that its move to a quarterly pay-out amounts to a dividend cut.

In an attempt to persuade fund managers and analysts that shareholders would be better off under its new dividend policy, Hanson has published a note showing that UK shareholders with 100,000 shares would receive net interest of 245.4c, assuming 10 per cent interest rates, thanks to the earlier payment.

To minimise its advance corporation tax liability for the year to September 30 1992, Hanson last week

announced that it would pay its dividend quarterly from July. There would be three further payments in October, January and April.

The quarterly dividends would not be less than 2.75p totalling, at least last year, more than 11p.

Last year shareholders received 3.18p in July and 1.89p in February.

Hanson argues that while shareholders will be worse off in July when they will receive 1.75p compared with last year's interim of 3.15p, they will be better off by April since they will have received three quarters of the dividend earlier than under the old dividend policy.

At a meeting of analysts and institutional shareholders last Friday, Lord Hanson, was reported by several people as suggesting that the total dividend this financial year may be more than 11p.

One analyst said: "Lord Hanson made it clear that he was irritated that some commentators had suggested that the group was designed to hide a dividend cut and made it clear that the group was quite likely to pay more than last year's 11p."

Hoare Govett, the group's brokers, are predicting a quarterly dividend of 2.85p, making a total of 11.25p.

## Bradford &amp; Bingley raises debt provisions

By Angus Foster

BRADFORD & Bingley Building Society, Britain's seventh largest in asset terms, yesterday announced pre-tax profits of £107.5m for 1991.

This 7 per cent increase came in spite of record provisions for losses and non-performing interest of £47.6m (£3.4m).

The society said total assets grew 32 per cent to £11.9bn. This followed mergers with the Leamington Spa, Brandon and Hampshire societies as well as growth from new businesses.

Personal pensions business rose over 50 per cent with annual premium income of £30m. Personal equity plan funds more than doubled to £12.5m.

## Aristuein's £5m buy creates Bank of Edinburgh Group

By James Burdon, Scottish Correspondent

ARISTUEIN, a company set up in 1990 with the aim of acquiring small to medium-sized building societies, has acquired the Goode Durrant Bank.

The bank will now change its name to Bank of Edinburgh and Aristuein will change its own name to Bank of Edinburgh Group.

Goode Durrant Bank was a subsidiary of Goode Durrant, the vehicle hire, motor distribution and building group.

Aristuein paid £5m for the bank and as part of the deal sold Goode Durrant Bank's loan portfolio at its written down book value of £1.4m

to another subsidiary of the Goode Durrant group.

The portfolio consisted of loans to property developers in the south of England.

The bank, which inherits a "stable depositor base," according to Aristuein, will now concentrate on taking personal savings and providing residential mortgages.

It will market itself through the press and independent financial intermediaries.

Mr Murray said yesterday that it was in talks with several building societies about possible mergers but the discussions were covered by confidentiality agreements. "We are very ambitious," he said.

Bank of Edinburgh, either before or as part of a merger with a building society.

Aristuein was set up in December 1990 with £26m of capital from UK and European institutions with the aim of taking over building societies and merging them into a federation which would be strong enough to compete with larger institutions.

Mr Murray said yesterday that it was in talks with several building societies about possible mergers but the discussions were covered by confidentiality agreements. "We are very ambitious," he said.

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## Allied-Lyons signs pub deal with Brent Walker

By Philip Newstone

ALLIED-LYONS, the drinks, food and retailing group, yesterday announced that it had signed agreements for the lease of 734 of its pubs to Pubmaster, the Brent Walker retail subsidiary.

The deal was completed in spite of a warning from the Office of Fair Trading that the pubs would still form part of Allied's tied estate.

Allied's legal advice is that the pubs would count towards the 3,380 which government orders require it to free from exclusive beer supplies by November.

Under the terms of the agreement with Brent Walker, Allied will supply the enlarged Pubmaster estate with two thirds of its beer for seven years.

The differences between Allied and the OFT over the status of the pubs may have to be settled by the courts,

though modifications of the beer supply agreement would probably meet the OFT's requirements.

Mr Don Marshall, Allied Breweries' commercial director, said: "We have been working for some time to structure the deal in such a way as to take into account any concerns the OFT may have. In announcing the signings, we are confident that this is a further step towards meeting the requirements of the tied estate order."

As part of the deal, Allied is buying 46 pubs from Brent Walker for £30.1m cash, of which £7m is deferred for one year.

Brent Walker had originally intended to sell 57 pubs to Allied but for some time to structure the deal in such a way as to take into account any concerns the OFT may have. In announcing the signings, we are confident that this is a further step towards meeting the requirements of the tied estate order."

## Getting to grips with the community care market

Andrew Bolger considers Seton Healthcare's change of direction and its rising fortunes

SETON Healthcare grew from playful observation by first made by the founder while visiting an Oldham stockette manufacturer in 1982.

Chatting to a machinist, Mr Ivor Stoller doubled a length of knitted tubular cotton fabric along his finger - and realised he had created a tubular bandage.

It took Mr Stoller a long time to persuade doctors and nurses of the contribution his new product could make to bandaging techniques which had changed little since the days of the Egyptian mummies. In 1980 the company started making Tabigrip, which now dominates the UK market for elasticated tubular support bandages.

Direct marketing to health professionals has continued to be important to Seton, which is now run by Mr Norman Stoller, the founder's son. It came to the market in July 1980 through a £23m placing at 130p a share, and has since seen its market value nearly triple - making it one of the stock market's best performing shares.

Annual sales of the company have grown from £700,000 at the start of the seventies reach-



Norman Stoller, Seton Healthcare's CEO, market value nearly triple

ing more than £50m last year. Pre-tax profits for the period came out at £3m.

In recent years it has shifted the balance of the group away from hospitals, where competitive contracting keeps the lid on profit margins, towards supplying prescription products to retail chemists and the community care market.

The trend towards more care being carried out in the community is fuelled both by the shorter length of hospital stays, and the increasing number of old people with chronic

illnesses who need to be treated at home.

Seton claims that while people under 65 need an average of four prescriptions per year, the over-65s need 12 and those aged over 75 average 24 prescriptions each.

The group has made a particular effort to target district nurses and health visitors. They tend to be easier to reach than GPs, who are often besieged by representatives from the big drugs companies.

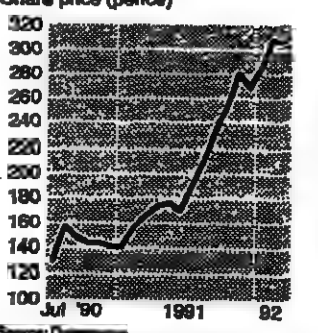
Under the Nurse Prescribing Bill, currently going through parliament, up to 38,000 qualified district nurses and health visitors will be allowed to prescribe for the first time, once they have undergone additional training.

Seton established a direct sales force in the eighties and now has 36 former nurses on its books, who spend about 80 per cent of their time selling in the community. As trained nurses, they can demonstrate products and advice on their own professional medical products.

One of the group's newest products is Setogrip, a high-compression bandage used for the treatment of various ulcers,

## Seton Healthcare

Share price (pence)



struggle. Nurses want help and advice, not a hard sell.

Seton also stressed the importance of having a direct sales force last month when it announced the sale of its US subsidiary, SetPro Healthcare, and new distribution arrangements in the US.

Although the financial performance of its US subsidiary had improved substantially over the last three years, Seton said SetPro had no sales force outside the hospital market, and the cost of building one up to take advantage of the same trend towards community care in the US was beyond the resources of the UK group.

Seton has sold most of its healthcare business in the US to Acme United Corporation, a long-established company which has been distributing Seton's Lyofam range of wound dressings since 1985.

Acme has a considerable sales force in both the hospital and community sectors, and will now distribute several other Seton products.

Seton is confident that these new arrangements will be to develop the sales and profits of the UK group's products more quickly in North America.

The acquisition of quality brands has also been another key factor in Seton's rapid growth. In 1990 it bought two muscular pain relief creams, Transvadin and Lloyd's Cream, for £1.5m from Rockit & Colman, the food and household products group.

Last year the group paid an initial £1.5m for the Staripod trade mark, which covers a new range of the latest "blow-fill-seal" technology. This enables sterile pharmaceutical solutions to be delivered in plastic vials, containers which are ideally suited to the requirements of community nurses.

Although the scale of the market caused Seton to retreat from direct selling in the US, Seton is determined that in Europe it will continue to pursue its strategy of "following the patient" from hospital back into the community.

The group has established a joint venture with its distributor in the Netherlands to share the costs of setting up a sales team which will sell Seton products directly to the community care market.

Success in the Netherlands would provide a platform for considerable expansion by Seton across Europe.



FINANCIAL TIMES SURVEY

# TYNE and WEAR

Tuesday February 18 1992

Wearside: winning Nissan's investment has been a big morale booster, Page 2

Social problems: mention of last year's riots still provokes unease, Page 5

Nissan started a bandwagon of inward investment that is transforming Tyne and Wear's economy, but pockets of long-term unemployment remain a serious problem. Last year's riots damaged a carefully nurtured image but, paradoxically, they may even have strengthened the region's case, writes Ian Hamilton Fazey

## Standing up to recession

TYNE and WEAR is undergoing long-term and continuing economic change, creating problems as well as benefits. The overall picture is summed up by Mr Paul Briggs, chairman of the north-east region of the Confederation of British Industry.

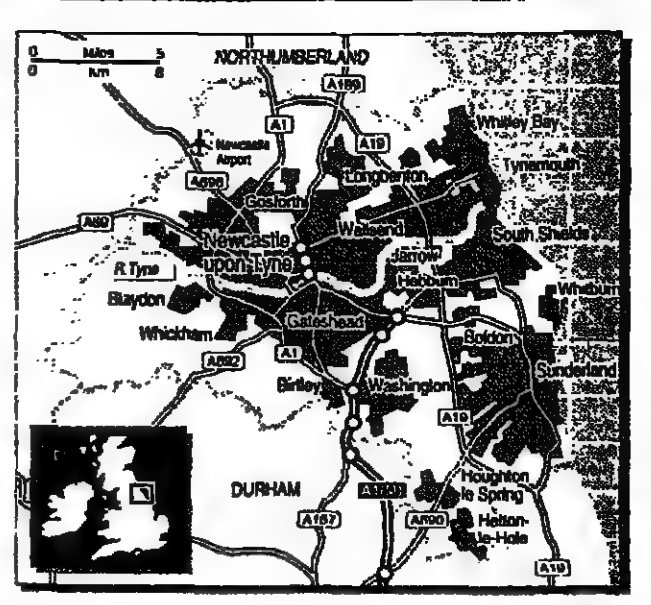
"In the north-east we have changed the fabric and means of business. The economy is being reconstructed. Productivity is infinitely higher. The biggest development of the last 10 years has been the amount of inward investment and the new demands it has imposed on quality and performance. We have now got to grow many more businesses in the region."

"On the other hand, the problem is a rump of unemployment which is very difficult to overcome. There is a bad educational problem. We need a multi-skilled workforce, not labourers."

"This raises a major social question and will require an integrated approach. The link between business and education must improve and involve government, local authorities, schools, further education colleges, universities and the training and enterprise councils."



Swan Hunter's Wallsend shipyard on Tyneside where Type-23 frigates are under construction as part of a £400m contract



Only one in 50 who attend the local comprehensive school leave with five or more GCSE passes

jobs. In addition, 37 projects involved relocating UK companies, creating another 2,400 jobs.

Not all this activity went into Tyne and Wear. The NDC acts for the whole north-east and Cumbria, but Newcastle is the regional capital and service centre and its contribution of 1.1m people has the largest population. What is good for the north is good for Tyne and Wear.

Generally, the influx has broadened the economic base and helped Tyne and Wear to withstand recession better than most of the north of Britain. Moreover, 40 per cent of output is now exported - inevitably so, since the inward investors have mainly come for easier access to European markets. This, coupled with very few people or businesses mortgaged up to the hilt, has helped insulate the local economy

from the problems of southern England.

Why the inward investment is needed is that only half a generation ago a third of the north-east's workforce was employed in shipbuilding, steelmaking or coalmining. Closures have seen the figure drop to only 3 per cent now.

This long-term decline of basic industry is condemned by Mr Doug Henderson, MP for Newcastle North and one of the Labour party's trade and industry spokesmen. He is glad of Nissan's arrival but says it does not yet herald economic revival for an area which has consistently been near the top of the UK unemployment league.

The search for work is the issue. In Tyne and Wear, for example, shipbuilding has been reduced to the high-tech warship yard of Swan Hunter. Amec, in the shape of its

Press Offshore subsidiary, has been another indigenous success, as have the Rolls-Royce Industrial Power Group - formerly NEI - and Vickers, builders of the battle-proven Challenger tank. But the need for higher productivity has limited the numbers of jobs they can create.

Most new jobs require qualified workers such as at two emergent Tyneside information technology businesses, Quality Software Products and Sage.

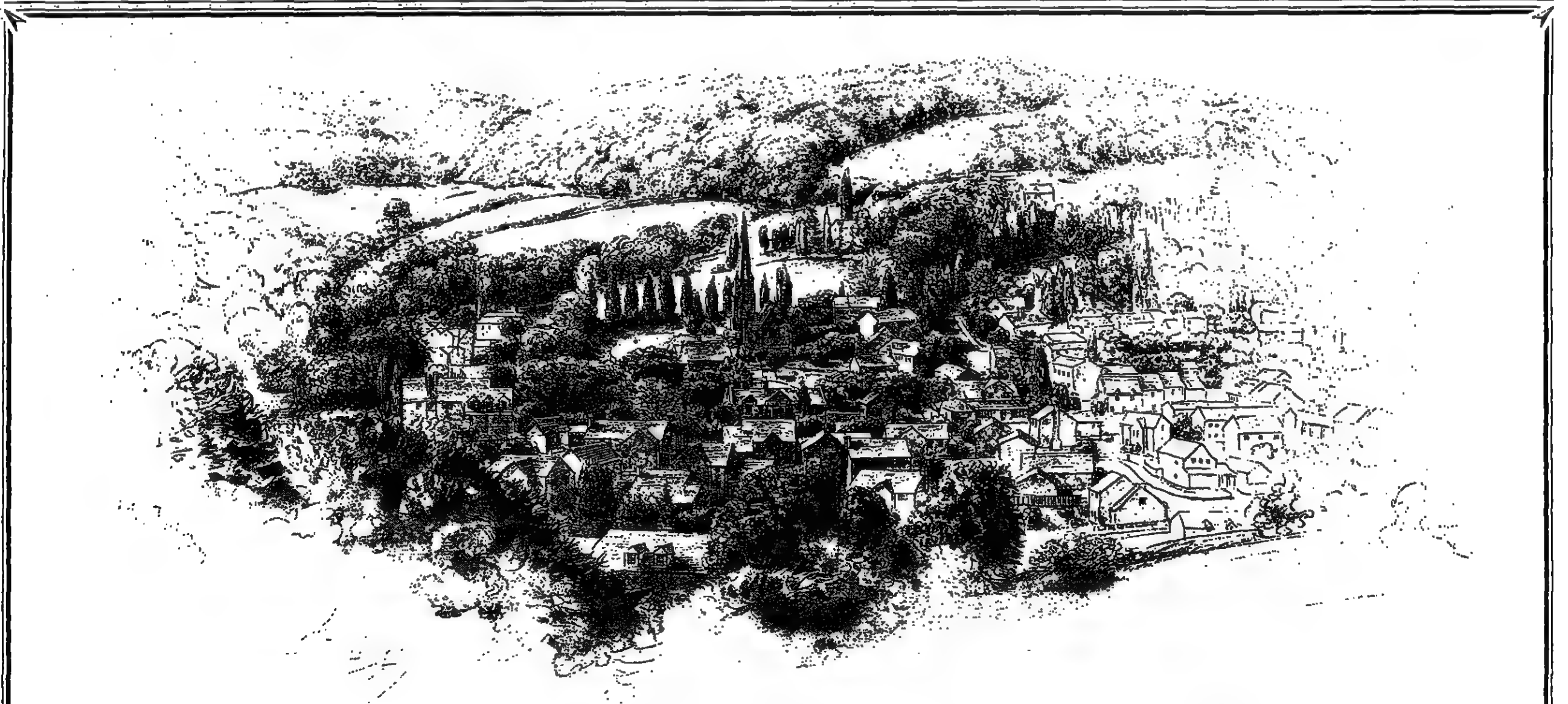
"You don't need labourers carrying buckets of rivets around Swan Hunter any more," says Mr Neville Trotter, MP for Tyneside and Tyne and Wear's only Conservative in the House of Commons. The Meadow Well estate, where the riots began, is in his constituency.

Politically, reconstructing the regional economy has been a race to reduce unemployment to manageable levels before the social problems boiled over. The rate for Tyne and Wear was 11.8 per cent last December - the latest detailed figure - with another 0.8 per cent on employment training.

In addition, 12.6 per cent of under-18s were out of work and another 62 per cent of them were in youth training. There were 1,708 vacancies advertised in Jobcentres; one for every 38 unemployed claimants.

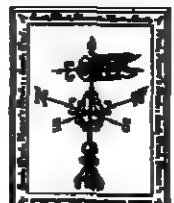
Absolute numbers are down at least a third on the levels before Nissan's arrival, but the concentration of long-term joblessness into pockets has accentuated the differences between the haves and have-nots.

Newcastle's submission for urban funding in the government's City Challenge competition says more than half the people under 24 in the West End district are out of work.



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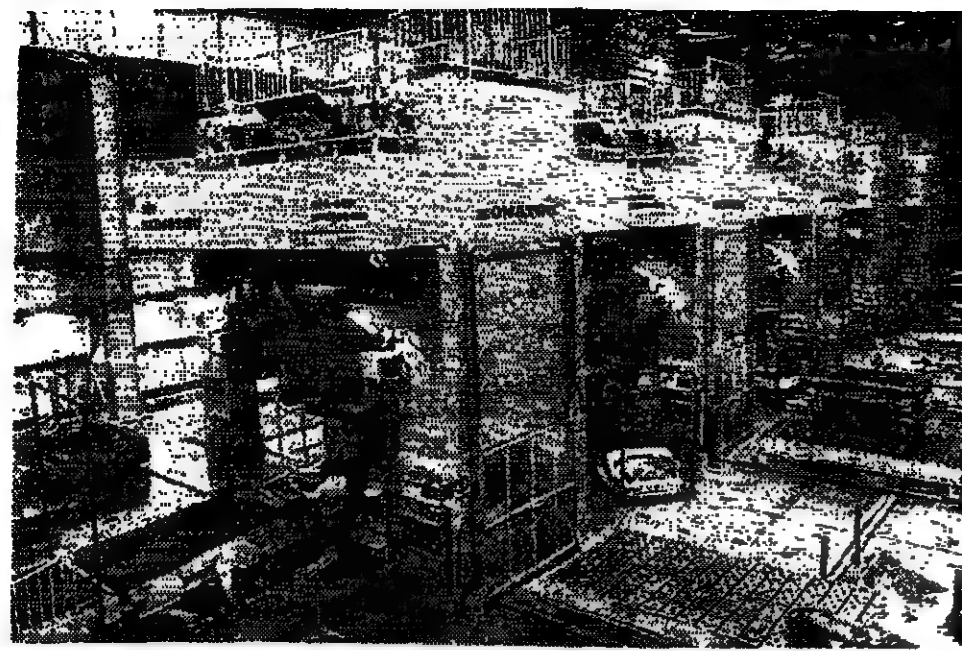
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## TYNE and WEAR 2

## WEAR SIDE

## A morale booster



Chris Tighe looks at Nissan's regional impact

## Benefits beyond the automotive sector

Fujitsu for its new Aycliffe plant.

The firm's story also demonstrates the importance Nissan at Sunderland has attached to developing its relationships. Thanks to the good understanding built up there, Turner & Townsend was given responsibility for overseeing development of both the Cranfield, Bedfordshire, headquarters of Nissan's European Technology Centre and the Maple Cross HQ of Nissan Motor GB, the company's new distributor.

Relationships are terribly important to the Japanese, says Mr David Barry, a partner in the firm and regional director for Turner & Townsend Project Management. "Having started a relationship they want to see it succeed."

His firm, one of the UK's six biggest in its field, does not

insulated the firm locally from the chill of recession, which has forced competitors to cut staff. And it led to the firm being chosen by Toyota as quantity surveyor for its new Derby plant - a contract to which Nissan had no objection provided a "Chinese wall" operated between the relevant staff in the firm's Derby and north-east offices.

"Nissan was the pad which launched us into this type of work," says Mr Barry. "It's been a tremendous relationship. He and Mr Benny Kelly, McAlpine's regional manager, say they have found Nissan tough in negotiations but loyal and determined to make the relationship work. Both also say Nissan has been very keen to get local companies to work on the plant's development."

Other beneficiaries of this policy include electrical engineers Mott MacDonald, the consulting engineers for the Tyne Bridge in the 1930s, also constantly at work on the Nissan site since 1984. The "Nissan Effect" has even helped transform its potted plant suppliers from a little local company into a national operator.

Keenness to build local relationships does not however imply any timidity or laissez-faire on Nissan's part. Indeed, one of the company's most remarkable features has been the way it has set its own agenda.

At Nissan's request, Turner & Townsend even found themselves restructuring the conventional relationship between client, consultants and contractor. "We sat with Nissan on

one side of the table," explains Mr Barry. Mr Kelly says Nissan's requirements have stimulated the quality of construction work in the region and improved its responsiveness.

Nissan has also forcefully championed local businesses the doctrine of total quality. Flexibility, teamworking, training and equal status. More traditional companies may still have executive dining rooms but some now feel a touch defensive about them.

Occasionally there are grumbles that Nissan hopes the limelight a little too much. But nobody denies the importance to Tyne and Wear of Europe's biggest single inward investment by a Japanese company.

The backdrop of UK recession makes even more notable Nissan's announcement last month of another £200m of investment at Sunderland, another 600 jobs, boosting employment to 4,800 next year, and an increase in production capacity by 1993 from 220,000 cars to 300,000.

"It gives some pause for thought for those people who thought they were just coming in for a quick buck and would then go away again," comments Mr Ed Robson, Sunderland's director of architecture and planning, who was project co-ordinator in the 1980s for the Tyne and Wear local authorities' campaign to net Nissan.

The company's choice of the region, its successful expansion and impressive performance - the Sunderland workforce is said to equal its Japanese counterparts - have

been valuable selling points in attracting inward investment.

"It's a very strong signal that this is a very good place not only to invest but to grow," says Dr John Bridge, chief executive of the Northern Development Company, the economic regeneration body. The region now has nearly 50 Japanese companies, expected by 1993 to have created about 12,000 jobs and invested £1.7bn.

There is no mistaking what many north-east job hunters think of Nissan's presence; its current local recruitment campaign for 1,800 additional employees, to reach its 4,800 target, has so far elicited 28,000 applications. But the message has also got through to many of the unemployed that they are not part of Nissan's brave new world. "I'm too old for them" is a frequent refrain among jobless over-35-year-olds.

Nissan's choice of Sunderland raised hopes that a whole new automotive sector would be created in a region devoid of significant car manufacturing since Edwardian times, when Lord Armstrong's Newcastle works made cars for export to Japan. Some spin-off from Nissan, obliged by European Community requirements to achieving 80 per cent European sourcing, is evident, especially in Sunderland and Wearside. Since the mid-80s some 25 automotive suppliers have set up in the region.

Nissan estimates it will spend £190m with its 27 north-east suppliers this year, rising to £281m in 1993 out of a total £850m spent with 195 European suppliers. North-east suppliers account for almost half its UK components spending. By next year, Nissan expects its order to generate work for about 2,000 employees in north-east-based direct supplier companies.

The Tyne and Wear Development Corporation agreed in a recent report, *Automotive: The Driving Force of the New North East*, that the region could now become a premier centre of car component manufacture in Britain and possibly Europe. Mr Alastair Balls, TWDC chief executive, believes 300,000 cars-a-year capacity is the level at which component suppliers may be attracted to relocate into the north-east when the recession abates. That, he says, is "just tough" for other regions.

Professor Ray Hudson and Dr David Sadler, Durham University geographers, have raised some eyebrows, and even tempers, locally with a recent report suggesting new facilities developed around the Nissan plant have tended to specialise in production of relatively low value-added and bulky components. Their research also suggested the equation optimistically made between just-in-time production and spatial proximity had been greatly overstated.

In a region fighting for more automotive industry, this is heretical talk. But Prof Hudson says he is denying neither the pulling power of Nissan, nor its direct contribution to the local economy. "What Nissan will have done in employment terms, although in a different part of the north-east, is replace Consett steel works."

He also predicts that Nissan will expand its annual capacity to 400,000 cars during the 1990s. "That would be a pretty powerful magnet."

MAKE IT WEAR SIDE, urge the slogans emblazoned on hundreds of commercial vehicles owned by Sunderland borough council and local private companies.

Make it Wearside, entreat the advertisements designed to promote the borough as "the advanced manufacturing centre of the North".

Sunderland, one of Britain's largest towns, has long felt aggrieved at playing second fiddle - in outsiders' eyes, at least - to Newcastle. Wearside, known locally as Makems, do not take kindly to being mistaken for Geordies.

Winning Nissan's investment and watching it flourish and attract component suppliers has been a big morale booster for those local people who feel they or their children have a chance of working for the new automotive employers.

Others, meanwhile, have cheered themselves a little with the spectacle of Newcastle United trailing behind their Roker rivals on the football pitch.

But the real boost for Sunderland now would be to see significant job creation on the riverside sites which once provided the thousands of shipbuilding, coal mining and heavy engineering jobs on which the town so heavily relied.

These traditional industries bore the brunt of Wearside's job cuts in the 1980s. Within a decade, their workforce was cut by a half, the town lost its last shipyard - ending a 600-year-old industry - and the total number of employees in work dropped by 5,300 to 90,800, a fall due almost entirely to a reduction in male employment.

Even so, when the government decided in 1988 to close the last shipyards with the loss of 2,400 jobs, some members of the local business community, which includes substantial employers such as Nissan, Rolls Royce, Vaux and Grove-Coles, not surprisingly took exception to the "dead town" image portrayed in sections of the media.

First 57,000 sq ft phase of 500,000 sq ft of business space on the Tyne and Wear Development Corporation's Hylton Riverside site.

Nearby in the zone, beside car dealer Reg Vardy's new showroom, the flagship for the new Nissan Motor GB distribution network, Scottish Provident have just developed eight high specification industrial



Dr Anne Wright developed several facilities for industry

warehouse units, called Sunrise Enterprise Park. At the third section of the zone, Doxford Business Park, Akeler Developments Plc are about to start work on the first phase of more than one million square feet of space, plus a hotel.

Eleven English Estates units, in these eye-catching pavilions, were the first new units in the zone; seven have so far been let at around £7 per sq ft.

The zone's prime purpose is to attract companies new to the area. But relocations from nearby are being welcomed too provided they increase their workforce.

Another important element in the campaign to foster advanced manufacturing is Sunderland Polytechnic. Led by Dr Anne Wright, the only female polytechnic rector outside London, it has developed a number of facilities for industry. These range from its elec-

tronic compatibility testing bank for businesses trying to attain new European standards, to its advanced manufacturing systems centre, which advises on integration of computers and robotics into manufacturing processes.

The 1988 census of employment showed 25.2 per cent of Wearside's employees then worked in manufacturing, 2 per cent above the national average. Despite the emphasis placed by TWC and its partners on training and flexibility, many of those who have lost their jobs in recent years are worried there is no place for them in "high-tech" industry. Low aspiration, says one senior local figure, is Wearside's biggest problem.

However, there is general recognition that high-tech manufacturing is only one aspect of Wearside's future. And for many local people, recent arrivals such as Press Offshore, which has moved onto the former South Docks site, and Christmas decorations manufacturer, Ti-Well, a relocation from Bedfordshire to a former shipyard workshop where ships funnels were once made, seem more immediately relevant to their employment needs.

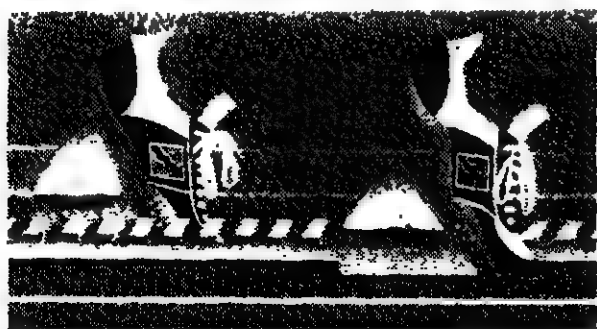
Nissan's presence has drawn in some significant new employers such as switch and engine valve makers TRW, and Sommer Alibert, who make dashboards. In the year to April 1991, the Commission for the New Towns saw a 150 per cent increase over any previous year in its industrial development land sales in Washington, thanks partly to incoming Nissan suppliers.

Delighted though it is at Nissan's success, the borough council does not overstate its importance; it does not want outsiders to imagine Nissan dominates the entire local labour market. As Janet Smith, the council's employment manager, says: "We still have 17,000 unemployed and a long way to go."

Chris Tighe

## "Make People Winners"

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This is our policy and it has already resulted in companies becoming more profitable and has enabled them to provide job security and create expansion. The promotion of a culture of quality throughout the community is helping young people and adults, via training and education, to find long term employment.

We are also able to assist those people starting new business ventures by providing opportunities, advice and practical help.

Through the creation of well trained confident people, Wearside is attracting industries to locate in the new North East, capitalising on the skilled quality workforce that is currently being built up.

QUALITY NORTH

A Quality North will lead to success on Wearside in the Nineties.

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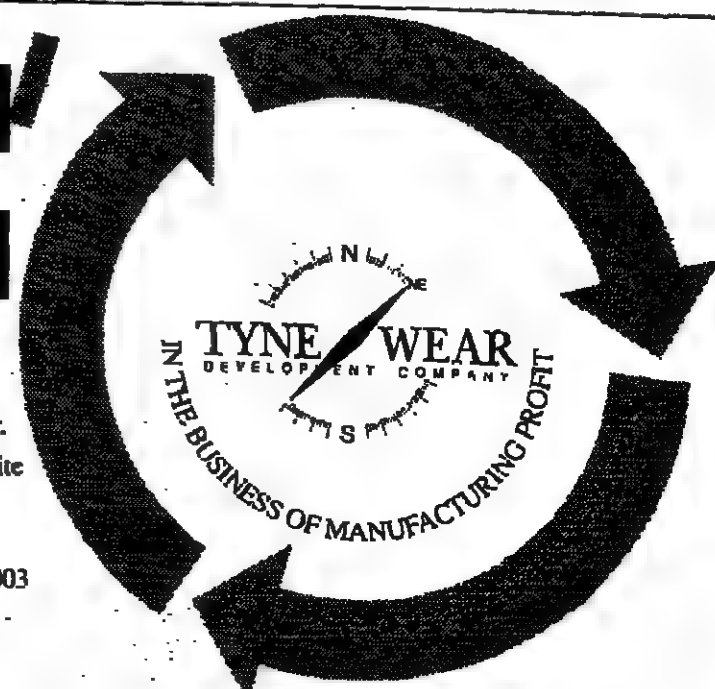
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## TYNE and WEAR 3

## HOUSING

## Market is dull but firm

WHEN the Newcastle-based Northern Rock Building Society announced a record financial year last week despite supposed nationwide recession in property markets, it begged the question why. Something more than a local fluke was clearly at work because the smaller, Sunderland-based North of England Society had also reported unprecedented good results the week before.

While luck played no part, regional culture and history did. Tyne and Wear has never had a domestic property market based on false values or rampant inflation. Until recently, half the people lived in council or private rented accommodation.

The area has long been comparatively short of middle-class managers or professionals compared with other northern counties such as Greater Manchester or West Yorkshire. Tyne and Wear is smaller and

does not sprawl, and has had less pressure to push outwards into the countryside than elsewhere.

The duller, but firm market produced by such factors is reflected in Northern Rock's own corporate culture. Mr Kevin Southwood, director and general manager, says: "We have never done 100 per cent loans or non-status loans. We have always checked that people will be able to afford to pay. In our re-mortgage business, we never lend more than 80 per cent of the value of the property."

"When we have had to repossess from defaulting mortgagors, it has been because of marital breakdown or redundancy, not the inability of people who borrowed too much to cope with high interest rates. The result is that we have had only 35 repossessions on Tyneside over the past 12 months."

"For a 24,500 building soci-

ety, that is very, very small. Even when we have repossessed, we have not lost any money because prices are firm. Indeed, it is difficult to detect any decline in values. Some

**It is now the  
eleventh-largest UK  
building society**

people say they could have sold for more a year ago, but there is no actual fall in terms of prices dropping below what people paid."

If anyone thinks this conservatism makes for a dull com-

pany, Northern Rock's results are testament to the virtues of prudence. It has achieved entirely organic expansion with no mergers; last year, assets grew by 29 per cent, profits by 33 per cent; it has done 45 per cent more lending and achieved more than 15 per cent reduction in unit costs.

A 30 per cent market share in the north-east suggests a fair reflection of the state of regional economy. Northern Rock has a national spread, but half its branches are in the north-east and two-thirds of its 1,200 staff. In terms of asset value, it is now the eleventh-largest British building society.

In an adjacent office block to Northern Rock, Mr Howard Dawe, chief executive of Bellway, the house builder, says: "We have great faith in northern markets because traditionally there was low home ownership. It is only 60 per cent now." He says regional housing markets only start to become saturated when owner-occupation reaches about 75 per cent of the housing stock.

Then the market depends on people moving house, which fewer do in recession. At Northern Rock, Mr Southwood says that the region's evolving and broader economic structure is improving general affluence and upward mobility, so home ownership and trading up are continuing.

The result is that while there has been a considerable slowdown at the top end, the market for houses priced up to £75,000 is still buoyant. Even houses costing over £100,000 are still selling, but the market is quieter.

These prices would not buy much in the south, but in the north they do. "Our main range is from one-bedroom flats to five-bed semi-detached houses running from £25,000 to £250,000," Mr Dawe says.

This did not win Bellway many admirers during the southern boom, when it hardly looked daring compared with its Tyneside rival Barratt. But its share price was five times Barratt's last week, giving Bellway a market capitalisation of £93.1m against £30.2m for Barratt.

He is critical, however, of green belt policies, which he

sees as based on a need to halt urban sprawl that is valid in the south but not in Tyne and Wear. He says shortage of good building land has put pressure on executive housing markets.

Mr Southwood says these may actually have become locally overheated because of the shortage. The strong market encouraged the famous Gosforth rugby club to sell its Northumberland county ground for executive housing. Generally, two acres plus a house can cost more than £250,000. Darras Hall - Newcastle's "executive ghetto" near the airport - offers prices from £180,000 to £400,000 and many relocating southerners, armed with large sums from southern sales before the recession, have in recent years looked no farther.

Partly because the executive housing market is tight, the commuter belt for Tyneside has fanned out considerably northwards and westwards into Northumberland as roads have improved. This good local infrastructure is seen by economic development bodies - and relocating industry - as one of the region's prime attractions, especially for people used to miserable London commuting standards.

There has therefore been a fast-growing awareness of the attractions of the Tyne Valley's many beautiful honey-coloured stone homes, in towns and villages such as Hexham and Corbridge and Wylam, or in nearby hamlets. Prices have responded accordingly and projects such as barn conversions are likely to provide local

builders with lucrative work. Nevertheless, Newcastle has some highly attractive areas of good quality, executive housing close to the city centre and very readily accessible to the many fine cultural, leisure and shopping facilities it offers by dint of its regional capital status. All five boroughs have areas of up-market housing, often close to useful amenities such as the Metro rapid transit system.

Indeed, the underground Metro system - which opened in 1984 at a cost of £284m - is becoming an increasingly important asset in the Tyne and Wear lifestyle, especially since it offers rather more pleasant rides and greater efficiency than its London counterpart.

Three months ago, a new 512m extension opened to Newcastle Airport. It is a strategic element in the north-east's infrastructure as it links the airport directly to British Rail

new estate developed by Barratt and McLean in South Tyneside on the former Whitburn colliery. The adjacent pit heap has become a coastal park, due to be handed over to the National Trust. The coal stocking site is a nature reserve.

Within the urban area, there has been new housing development, some of it very attractive, on several infill sites. On the fringes, in areas such as Kingston Park on the northern edge of Newcastle, there are large new housing estates. Despite cash restrictions, the local authorities have also been progressively upgrading their housing stock, including estates whose design made them unattractive to tenants.

The government's urban programme has also been important here, with Bellway in particular exploiting it, as it has elsewhere in Britain. Ten years ago it bought nearly 200 run-down council flats in Scotswood and successfully converted them for sale at prices that local people could afford. It is now four years into Heburn Village, on the site of the shipyard that built HMS Kelly, Lord Mountbatten's ship, in the Second World War.

There will eventually be 500 low-cost homes, mainly of two or three-bedroom size. Starting prices of £20,000 have now appreciated into the £30,000-£40,000 range. Eventually, a few up-market homes will be added, costing £60,000-£70,000.

"We are selling to people who are moving back into the district. They moved out because of poor housing and now it has improved they want to get back to familiar places and faces," says Mr Bill Stevenson, Bellway's urban renewal chief.

Ian Hamilton Fazey and Chris Tighe

## ■ TYNESIDE

## A powerful magnet

Europe's largest city centre shopping complex in Newcastle, and the MetroCentre, Europe's largest out-of-town shopping and leisure complex in Gateshead - maintain a friendly rivalry, co-operating in wooing big-spending Scandinavians and competing in the home market.

Both had very good Christmas sales and are sounding bullish even now. Secondary shop-

pings streets and areas are, however, finding the competition difficult and are tending to shift downmarket. But Newcastle is about to have an injection of yet more top quality shopping space at its very heart; the new neo-classical Monument Mall will open this spring.

Although the city has responded swiftly to any threat to its supremacy - the MetroCentre's multi-screen cinema was promptly countered by a similar development in Newcastle and Eldon Square has been extended since the MetroCentre opened - it has been unable to combat the shrinkage of its manufacturing sector.

Manufacturing employment declined from 28 per cent in 1981 to 17 per cent in 1989, with a corresponding rise in the service sector; about 20,000 manufacturing jobs have been lost in the city in the past 10 years. The latest cut is at Anglo Great Lakes' graphite electrode plant, closing this summer with the loss of 230 jobs.

Some argue that all this is an inevitable feature of international employment trends; that the remaining big manufacturers, by dint of investment, are offering high quality

jobs with prospects; that in an age of mobility Newcastle should embrace a service, small business and high-tech industry future, built partly on its strong academic sector, and not worry too much if some residents work elsewhere in Tyne and Wear.

But the city's failure to attract any of the north-east's Japanese manufacturing investments has undermined its lack of large development sites. To remedy this, the city council's unitary development plan controversially proposes the release of 1,222 hectares from the green belt near Newcastle airport and the new Western Bypass. The land would be available for business and industry, recreation and 3,000 homes.

Gateshead has fared better in land availability, thanks to its large Team Valley Estate. The public developer English Estates, headquartered here, is carrying out developments in various locations in Tyne and Wear to help diversify its economic base. Some are high-tech, others more conventional such as its new factory development at Walker Riverside in Newcastle.

Much of the former Gateshead garden festival site is destined for housing or recreation but near the river Sir Robert McAlpine is to develop Tyne Park, comprising office and high-tech space. Agents Storey Sons and Parker have no firm lettings yet but say they are not disappointed with the level of interest. They remain convinced there is potential on Tyneside for more modern, high quality office space and for rental growth from the present £13.50 per sq ft maximum.

Storey Sons and Parker itself made news last year when six partners bought the business from Lloyds. Headquartered in Newcastle, with other offices in Yorkshire and the north-west, it claims to be the north of England's largest firm of commercial-sector chartered property surveyors.



Gray Street, Newcastle: a plethora of cultural facilities

than 300,000 residents, 12.9 per cent of them unemployed, possibly support in its centre alone more than 100 restaurants, 60 pubs and nightclubs, three department stores, hundreds of shops and a plethora of theatres, cinemas, museums and other cultural facilities.

The Royal Shakespeare Company's annual visits to its "third home" and performances by the city's resident Northern Sinfonia and visiting orchestras, draw people in from a very wide area.

The Theatre Royal, beautifully refurbished at a cost of £9.3m, and the restored Tyne Theatre, which has Victorian understage machinery of interest to theatre historians worldwide, are both held in great affection and regard.

The same cannot be said of the City Hall, the main concert venue, long criticised for its lack of atmosphere and size - it is inadequate for blockbuster events. To test the commercial case for a new concert venue, an expert study funded by the TWDC, the city council, the Department of the Environment and the Northumbria and English tourist boards began last month.

Tyneside's two giant retail centres - Eldon Square,

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## TYNE and WEAR 4

## TYNE AND WEAR DEVELOPMENT CORPORATION

## Still cracking problems

THE past few months have been trying times for the Tyne and Wear Development Corporation. It had just published an attractive annual report last September when Tyneside's riots made the document look like self-congratulatory hyperbole.

Worse, by congratulating itself in the report for its community relations, the corporation appeared to be out of touch with reality. Advertising and promotional campaigns went into red-faced retreat while the corporation's directors and officers took stock.

Any reappraisal, however, has been more about style than substance. The corporation, which spends \$50m a year as the government's main agency for regenerating the Tyne and Wear economy, decided even as the riots raged that it was not going to change tack. It believed then, as now, that its policies had not failed and were already being vindicated.

"Riots would only represent a failure of policy if they happened in 10 years' time," says Mr Alastair Balls, the chief executive.

"Most people's perception is that last September's disturbances were a seven-day wonder. There is no reason to believe they will be repeated. They were the work of a tiny minority and were mainly criminal in nature. People are very angry about them. Action has now been taken by police and the local communities to ensure they do not repeat themselves."

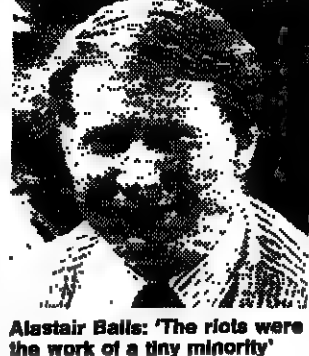
Moreover, he sticks by the claim in the annual report that the corporation has "cracked the problem" of regenerating the area. He says this means that the mechanism to crack the problem is in place, rather than the problems solved.

The mechanism revolves around community consultation and involvement. Relationships are sometimes fragile and hampered by lack of community centres or obvious leaders to off-set the power of "community gangs" but Mr Balls says there is no other way forward than to build on whatever legitimate points of focus can be found, such as local schools.

What seems different now, however, is that the social problems are being confronted more openly. Before the riots



St Peter's Basin: imaginative housing and harbour development



Alastair Balls: 'The riots were the work of a tiny minority'

they were acknowledged but played down so that investors would not be scared off.

The resultant "talking up" of the area led critics to accuse the corporation of obscuring crucial issues with hype. Although this rankled with some of its senior figures - "Marxist propaganda" was one retort - the riots have forced issues more into the open.

"There are social problems and this cannot be gassed," Mr Balls acknowledges. The result is that the corporation now appears to be arguing its case rather than merely promoting it. Indeed, the riots have been a stern test of argument - and judged against other attempts at economic development in Britain and in the US, Tyne and Wear's argument is a strong one.

The corporation is now five years old and half way through its planned life. It has adopted a "string of pearls" approach to regeneration, reclaiming more than 10 miles of separated, derelict waterfront sites along the Tyne for a business park, industrial areas and housing and leisure developments.

As with similar agencies in other British conurbations, it

is its own planning authority and can enforce land assembly through compulsory purchase.

This has been crucial on Tyneside because development has long been stymied by fragmented ownership of many miles of river bank. Newcastle Business Park, where the corporation now has its own offices, proves the point: there was a single landowner so it started filling up as soon as the corporation had serviced it.

Similarly, a few miles down river, St Peter's Basin, an imaginative housing and harbour development, was also completed rapidly.

These projects have testified to the corporation's competence - it even rescued the hotel after Rush & Tompkins, its builder, had gone bust - but Mr Balls says developers need more than that.

"The one thing that gives the corporation clout is confidence among the private sector that land really will be assembled. Nearly every major site we have was in fragmented ownership. Unless people believe you can get it together, they won't take an interest," he says.

Completion of a fifth compulsory purchase public inquiry has therefore been yet more evidence of earnestness. But perhaps more important was a long struggle through the courts to beat off objections from Procter and Gamble to the corporation's plans for East Quayside, which will help Newcastle exploit the waterfront better.

The corporation spent about \$200,000 to win. Mr Balls says it had to be; losing would have trusted land assembly and denied investor confidence. By contrast, he says, the riots failed to make any real impact on confidence at all, indicating the private sector's real priorities.

"We have 15 projects under way with developers building," Mr Balls says. "In our view, that is quite unusual in a recession and contrasts considerably with elsewhere. The question is whether the area's economy is capable of sustaining the developments so that there won't be an oversupply."

"We have been careful to try and ensure that the type of property we are bringing to the market has been noted. There is still a strong market for top quality office accommodation in Newcastle. As long as we feed the market at the right rate, we should fill it. This is about 160,000-200,000 sq ft a year at present."

The corporation also has what it hopes will be a science park approaching completion - 150,000 sq ft of modern space in the middle of Newcastle.

Meanwhile, in Sunderland, the corporation owns two of the three sites comprising the new enterprise zone and is building speculatively at a rate of 75,000 sq ft a year to bring a measured volume to the market.

Since the sites are only half a mile from Nissan's factory, no one believes there is much risk in building before end-users have been found.

Another high-profile Wear-side project is a new campus for the polytechnic, which will eventually transform itself into the University of Sunderland, with close links to Nissan.

Hanging over this considerable progress, however, is the uncomfortable problem of nearly every Tyneside site being hemmed against the river by run-down or deprived neighbourhoods, sharpening the contrast between the haves and the have-nots.

The riots may have been inspired by criminals, but they could not have taken hold without genuine local grievances to fan the flames.

Typical unemployment rates are between 20 and 50 per cent and Mr Balls acknowledges there will be serious consequences for the corporation if opportunities do not materialise for local people.

Obviously, only a handful of about 800 jobs in Newcastle Business Park have so far gone to local people. Mr Balls says that this is partly because some of the incoming companies were relocating with their entire workforces.

Nevertheless, with just one exception, local people have only been able to get menial jobs with one of the park's newcomers, despite a number of well-paid white collar jobs with prospects being available. Several hundred people were interviewed but only one showed enough potential to be taken on.

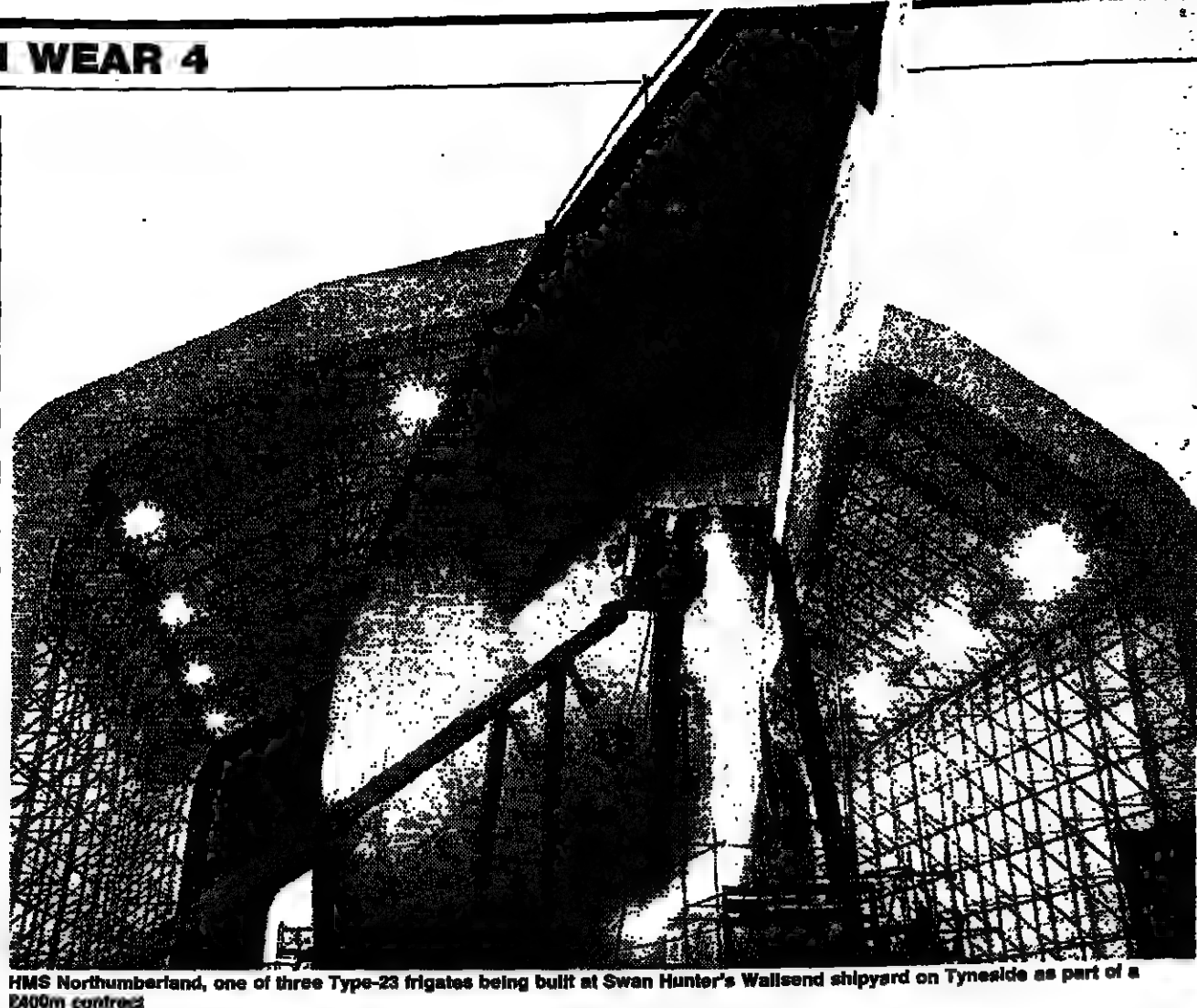
The scale of the problem is often not low levels of local skill, but none at all. The corporation is paying for "pre-recruitment training" to teach people how to fill in forms, improve literacy and numeracy, and coach them in how to dress and behave at interviews.

Attitude training is also proving important to teach the importance of punctuality and turning up for work regularly. Some incoming companies have said they can cope with job training themselves - provided attitudes to work are right in the first place.

If they are not, Mr Balls can rightly argue this is not the corporation's fault but that of a wider society which has tolerated such levels of inner city decline in the past and the concomitant growth of an underclass.

Addressing the problem now, however, is clearly going to hinge on the corporation's community policies working. The riots could not have made that clear.

Ian Hamilton Fazey



HMS Northumberland, one of three Type-23 frigates being built at Swan Hunter's Wallsend shipyard on Tyneside as part of a £400m contract

Ian Hamilton Fazey on the Northern Development Company

## Crucial strategic connection

THE connection between Northumbrian Spring Water and Nissan may not be immediately obvious, but it is strategic and has proved crucial to the reconstruction of Tyne and Wear's economy.

The water is a local bottled brand and is what Dr John Bridge offers from the fridge in his Newcastle office to visitors who feel in need of a Perrier. Dr Bridge is chief executive of the Northern Development Company (NDC), inward investment is his main business.

Inward investment is itself about import substitution, which in turn concerns not only large items such as cars and the factories that make them, but everything needed to make the inward investment work: labour, professional services, components, and office or carpark supplies, including bottled water. Hence the link.

Its importance, however, is that it is no accident, but the result of a deliberate policy prosecuted vigorously by the NDC. "Local sourcing is critical to developing the local economy and maximising the numbers of jobs generated by any inward investment," Dr Bridge says. "We are not just pushing sites and factories, but making sure a local supplier network is in place when inward investment comes in."

The NDC evolved from the North of England Development Council (NEDC) in the wake of Nissan's arrival. The NEDC, regional agency for the government-backed Invest in Britain Bureau (IBB), worked closely with local authorities to win Nissan. The impressive display

of teamwork was one of the reasons why Nissan chose Tyne and Wear rather than competing areas where local unity was less apparent.

By 1987, the government was encouraging the formation of the NDC as the archetypal development agency it wanted

1986. Fujitsu in 1990. We are now looking for \$500m and 1,000 jobs by about 1994."

It is the coherence of its strategic economic overview and the generally enthusiastic support for its policies from local authorities, industry and commerce that marks the NDC out from similar bodies in England.

It is not all about inward investment: the NDC encouraged a local supplier network for an indigenous and burgeoning offshore industry that has created several thousand jobs in Tyne and Wear alone. It has also pulled together local chambers of commerce and academics to produce a reasonably accurate quarterly survey of regional economic trends.

About 400 private sector companies pay as much as \$200 a year each to the NDC. Sponsorship by some of them of individual events, promotional conferences and seminars has dropped off in the recession, but the base of monetary and moral support is intact. The total budget of about \$4.5m comes mainly from the government via the IBB and local authorities.

Not everything is smooth: Sunderland recently sent its own civic delegation to the Far East and a sub-committee has since concluded the NDC's regionalwide, broad brush approach makes the town too passive in trying to win new jobs, so that it is not automatically included on every potential investor's shortlist. Sunderland is therefore considering "enhancing our competitiveness" by intervening more directly in the inward investment market. "This looks like a breaking of the ranks that have given the north real clout in a competitive international market, but Dr Bridge is unfazed.

His experience is that working the Far East in particular is costly, requiring continuous effort by permanent staff in established offices. "If a local authority has the resources and wants to send some councillors and their wives on a trip, that's fine," he says.

Economies of scale with almost certainly decide the issue, especially since the NDC is an economy of scale in itself. For example, it has two civil servants from the Department of Trade and Industry based in Great North House, the NDC headquarters. "We are trying to make sure we all avoid duplication of effort," Dr Bridge says.

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## TYNE and WEAR 5

Chris Tighe takes a look at social difficulties

## Sunny side up, please

THE local authority economic development officer explains his stance on Tyneside's social problems. "When you go to see companies in the South you give them a pretty positive picture of the area," he says. "But here, I would be foolish to pretend there weren't problems."

This approach to Tyne and Wear's deprived areas has been common among those who anxiously seek to attract inward investment, in a bid to ameliorate the very problems they find it delicate to discuss.

At the best of times, the area's economic regeneration bodies have been touchy about its image, thinking it too grim, too negative. September's riots in the West End of Newcastle and the Meadow Wall estate in North Shields were seen when they happened as a marketing calamity, a washing of dirty linen in public.

In a sense, the riots happened at the least-worst time; the recession meant there was little inward investment to be frightened off. The view has since been promulgated locally that the "events" had no impact, that similar criminality-inspired incidents of little real significance were happening in the south but were, most unfairly, less reported than Tyneside's. Even so, any national mention of the riots still provokes unease.

The desire to present everything sunny side up is a mirror image of the tendency, in some media quarters, to treat Tyneside's deprived areas as a fascinating wren of squalor and hopelessness.

"They didn't want to hear the positive side of what we're doing," complains one woman campaigning for improvements in her area despite threats from the local criminal network which resents any challenge to its power. She remains bitter that a threat during the riots to petrol bomb her house was, briefly, a "good story" for a reporter phoning from a safe distance. She and her friends are bitter too that the rising tide of crime, harassment and quiet misery in their vandalised estate had gone largely unreported for years before.

What the riots did highlight was the extent to which some areas have become virtual ghettos where people inhabit a different world from the far more pleasant localities where other Tyne and Wear residents live. Many of the latter have no direct contact with these grim estates, except through car crime.

Newcastle's City Challenge submission for the West End, an area of 35,500 people, says that more than 50 per cent of its 15- to 24-year-olds are jobless. The overall 23 per cent unemployment rate masks pockets of well over 30 per cent. Only 2.1 per cent of pupils at the

local comprehensive obtain five or more GCSEs. Just 14.4 per cent of households are owner-occupied; only 15 per cent have a car.

In Scotswood, within the Challenge area, a tenant-led survey revealed that only 20 per cent of residents are in full-time work, and that one in four homes reported a break-in in 1991. At the Meadow Well's primary school, at the time of the riots, every pupil qualified for clothing grants.

"We took the kids to MetroLand once," says a mother of five children at Scotswood, where the streets look over the Tyne to the MetroCentre and its funfair. "We couldn't afford for them to go on any of the rides; it was so disappointing."

Her 17-year-old son has become involved in car crime. "I lost him to the street culture," she says. She told the police of his activities and suffered severe harassment from local youths for "grassing". Although still nervous of going out even by day she is actively involved in the Scotswood strategy steering

group, working with the local authority to improve the area. "The reason we're fighting is for our kids," she says. "With the three younger ones I tell them the world out there is a bad world."

In the 1980s, Tyneside was dealt the full pack of government urban initiatives, most designed to stimulate the economy by investment in bricks and mortar. But long before the 1991 riots, recognition was

can be made only if local people have an active, leading role in improving their areas. "It's less top down and more bottom up," says regional DTI director Pamela Denham. "Empowering people is the word."

Among the places where this theory is being tested is the Meadow Well, now focus of a multi-agency initiative. A group of committed residents is developing a community village concept, running in tandem with other projects. There is also the start of a return to policing on foot and Mr John Stevens, Northumbria's new Chief Constable, is bringing a fresh mind to tackling crime.

One of the most influential experiments, begun in the late 80s, is the Crutches Park Initiative. Led by the private-sector Newcastle Initiative it has focused the efforts of government departments, private companies, the city council and residents on a small deprived area. It has transformed some local people's lives by giving them a sense of achievement, a job and an income.

## Developing a community village concept

growing that the trickle-down effect was insufficient to tackle the scale of problems in deprived areas. It had also become apparent that spending money on the physical fabric was not on its own a solution.

A consensus has emerged, among bodies ranging from the TWDC and Labour party-controlled local authorities to the groups of tenants - mostly women - who are fighting for a better future, that progress

This partnership concept is the nub of City Challenge, the new scheme of Mr Michael Heseltine, Environment Secretary. "The great advantage we have in Newcastle is that the learning curve is already in place; a lot of people have been working at this for a number of years," says Mr Jonathan Blackie, its City Challenge director.

All five Tyne and Wear councils are eligible to apply for the next round of Challenge funding; all will. They hope to apply the lessons of Crutches Park and many other initiatives focused, in some cases for a decade, on problem estates dotted throughout Tyne and Wear.

But is the private sector sufficiently big, and willing, to get deeply enough involved in so many places? And will City Challenge be swimming against the tide as local authority cuts mean pruned budgets for education, probably the most important initiative of all?

Considerable efforts are being made to increase the involvement of business with schools; the Tyneside TEC is spending £4m on business and education partnerships.

Training, too, is central to many local initiatives. Among Newcastle City Challenge's top priorities, for example, is the creation of a film multi-agency training centre in the West End. Throughout Tyne and Wear the TECs are involved in efforts to bring residents back into

the labour market. Pre-training courses, some linked directly to job opportunities, are springing up to help those long out of the habit of work, or never in it, to reach the stage of competing effectively for employment.

"The important thing is that people are trained for real jobs," says Pamela Denham. But are there going to be jobs for many of Tyne and Wear's 64,000 unemployed as the demand for unskilled labour dwindles?

"There's no jobs to be had outside self-employment," says Colin Lamb, 33, of Newcastle, jobless seven years. Mr Lamb had a business idea - a board game he developed on the unemployment theme, called On Your Bike. He presented a copy to Mr Norman Tebbit, there was a flurry of publicity, then the slow discovery he could not break into the games market.

Despite his spent savings and a marriage broken by the strain, Mr Lamb, now living on £39 a week of state benefits, is glad he tried. He firmly believes his game is a winner but he does not think he is.

"It's the educated people who are working," he says. "I did Employment Training and it was an utter waste of time." He was sent on another training course, got to the gate and turned away. "I just knew it wasn't going to get me anywhere. You lose heart."

Ian Hamilton Fazey on industry

## Tide is coming in

JUDGED by the number of quoted companies with their headquarters in north-east England, Tyne and Wear's economy could be thought to be going backwards. There are only 25 - and only 10 of these are survivors from 1982, when there were seven more in the region.

Moreover, an analysis by Price Waterhouse, the accountants, shows that the top five by turnover - Northumbrian Water, Northern Electric, Barratt, Vaux and Cowi - accounted for 76 per cent of turnover and 69 per cent of employees.

On the face of it, this is not good news: the best regional economies have a wide mix of locally-headquartered companies by size and type. West Yorkshire, for example has about 100 such firms.

But the nature of the "quotations" does not tell the story - any more than the depth of water at half-tide tells whether the sea is coming in or going out. In Tyne and Wear, a sea change has occurred in the past 15 years and the tide is now quite obviously coming in.

There is even evidence in the numbers of quoted companies, for the shares of six of them are quoted on the Unlisted Securities Market, the way to go public for medium-sized or smaller companies with potential for growth.

Other evidence can be found at Price Waterhouse's Newcastle office block in the shape of the practice itself. As Mr Bill Teasdale, a partner through 12 years of change, puts it: "In 1980 we had a typical and modest practice with 100 people. Tyneside had a very narrow economic base."

Price Waterhouse now has nearly 250 people in Newcastle and 10 local partners, compared with six partners 10 years ago. There is still an insolvency department, but it has not grown further. The

firm has a small but busy corporate finance section. Other accountancy practices in Newcastle, such as KPMG Peat Marwick's, have also grown and become much more proactive.

Wise Spinks, the region's biggest stockbroker, has become a strong exporter from the region of financial services to corporate clients - notably competitively-priced share dealing and related counselling and advisory services for employees.

It was bought by the London-based Sturge group in 1987 but is master of its northern destiny with 130 of its 230 staff in Newcastle - up a third in five years - as it has developed from its strong private

Tyneside is also surviving the peace dividend

client base into niche corporate markets. Growth in financial and professional services does not come out of thin air. Local demand has been growing.

Mr David Williams, who heads the Newcastle office of St. the investment capital provider, says: "In the five years to March 1991 we invested £60m in northern business, much of it on Tyneside. It has been growth rather than buy-outs, which have never been a strong business here."

"I feel more optimistic now than for some time. Nearly all our investments are healthy. Most are not at full capacity because of the recession, but they are not in distress. Since September 1990 our failures have been less than 2 per cent in numbers and less than 1 per cent in terms of our total investment in about 300 companies. The fact that St. has such a healthy business is evidence of local strength. It also

reflects that many people here had a big dose of reality in the early 1980s. They are better managers now and plan their businesses well."

While this suggests a strengthening diversification at the smaller end of the industrial and commercial spectrum, Tyne and Wear nevertheless needs healthy big businesses to provide the main economic building blocks.

Evidence of health is also strong here, in spite of recent job losses because of recession in some sectors.

Press Offshore, soon to be renamed Amec Offshore, currently has a £200m order book. On Agip's Tiffany contract, said to be the biggest single turnkey project in offshore construction history, it is the lead contractor.

Because of the contract's tight timescale, Press is dovetailing work on the engineering, construction and hook-up phases, an innovation which it hopes will give it an edge in competition for future orders.

Pallion Engineering - an unusual combination of Anglo-Greek investors, former shipyard shop stewards, businessmen, Mr Bob Clay, the left-wing Labour party MP for Sunderland North, and the Church of England - announced in December it had clinched its first contract: steel fabrication work for a flue gas desulphurisation project.

The consortium fought for more than two years to prevent the demolition of Sunderland's last shipyards and create new demand for local shipyard workers' skills. It bought the former Pallion shipyard from British Shipbuilders in mid-1991 for £2m.

One reason why numbers of "local quotes" declined was the merger into the Rolls-Royce group of NEL, now renamed the Rolls-Royce Industrial Power Group. Management by Mr Terry Harrison is as local as ever and 7,500 Tyne and Wear employees are a considerable source of local spending power.

Mr Gerry James, spokesman for the business, says: "Unless recession is truly international, it doesn't have much effect on us. We help to insulate the regional Tyne and Wear economy because most of our sales are exported."

Tyneside is also surviving the peace dividend. Swan Hunter has several years' work and is employing 3,900 people at present, while the 350-strong workforce of Vickers Defence Systems have five years' work for battle tanks and recovery and infantry combat vehicles - and a successful Gulf war to prove to export markets that its products do the job.

Of long-term significance, however, is that investment levels have been kept up by such mainstays of the local economy, with the former NEL, Vickers and Swan Hunter companies channeling resources into high technology to stay competitive.

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## COMMODITIES AND AGRICULTURE

## Oil recovery in Kuwait runs ahead of target

By Mark Nicholson in Kuwait City

KUWAIT WILL be producing 820,000 barrels of oil a day by the end of the second quarter of this year and averaging more than 1m b/d in the third quarter, Mr. Hamoud al-Raqbah, the oil minister, said yesterday.

The minister, just returned from the Geneva ministerial meeting of the Organisation of Petroleum Exporting Countries, said output was reviving at a monthly rate of 70,000 to 80,000 b/d, well above an earlier target of 50,000 b/d a month.

More than 120 wells, out of the country's 1,080, are back in production and 28 have already been re-drilled in the southern fields. The oil ministry has set a target of 100 newly-drilled wells by June and estimates that 65 per cent of the 727 wells ignited by the departing Iraqis may be repairable at the well head.

Mr. Raqbah said Kuwait's output share of 812,000 b/d under the Opec ceiling of 2.25m b/d agreed in Geneva represented an average of the 727 wells ignited by the departing Iraqis may be repairable at the well head.

The minister portrayed the

Geneva agreement as a modest, if not entirely satisfactory achievement. "Any agreement is better than no agreement," he said, "2.25m b/d is not really the best, but good enough."

He said the deal would offer only limited support to prices in the second quarter, and predicted a still more difficult Opec summit when ministers meet again in May to consider an output ceiling for the third quarter. By then, he said, Kuwait would be pumping 1.07m b/d and on target to meet its pre-war Opec quota level of 1.5m b/d by the year's end.

Thereafter, Mr. Raqbah said, Kuwait could press for an increased share of Opec output to help recoup lost revenues. "If there is an increase in the Opec ceiling, we should have an increase of that," he said.

The minister also said that Kuwait would very shortly award the management contract for repairs to the country's three refineries, Mina al-Ahmad, Mina Abdulla and Shuaiba, to a consortium for which includes Foster Wheeler, Fluor Daniel and Brown & Root of the US. Present working capacity is 270,000 b/d, and Mr. Raqbah said this will be restored to 650,000 b/d by next year, about 50,000 b/d short of pre-invasion capacity.

## Russia 'giving cover' for LME squeeze

By Kenneth Gooding, Mining Correspondent

TRADERS WERE using confusion over Russian metal exports as a cover to squeeze the London Metal Exchange aluminium and nickel markets, some analysts suggested yesterday. This was after the LME nickel price jumped to its highest level for six months while aluminium edged up to a seven-month peak.

"This is crazy. There is no reason for prices to be at this level," said Mr. Robin Bhar, analyst with Carr Kibb & Allen, part of the Banque Indosuez group. He said metal companies were staying out of the market and, with more than 1m tonnes of aluminium and 17,000 tonnes of nickel in LME stocks, "no-one could claim there were shortages."

Mr. Bhar pointed out that the contango (premium for three-month over cash metal) for aluminium and nickel had narrowed sharply. He added: "The LME should see this potential technical squeeze in the bud."

Meanwhile, traders said the Russian government, under pressure from producers, had

cut the new export duty on metals from about 500 to 290 European currency units (£206) a tonne. Metal sold for funds to buy essential raw materials might be entirely exempt from duty.

This would help Russian aluminium exporters, it was suggested, because much of their metal was sold to purchase raw materials. However, nickel was sold mainly for foreign currency and producers were having difficulty. Renter reported Razonimport, the Russian trading company, as saying that Russian commercial banks were prepared to finance pre-payments of nickel export duties but wanted to charge 60 per cent annual interest.

Fund buying lifted three-month nickel prices to \$9.245 a tonne at one stage yesterday. By the close it had slipped to \$9.207, up \$0.25 from Friday while cash nickel was up \$160 to \$8,195. Three-month aluminium reached \$1,340 a tonne before closing at \$1,322.50, up \$11. Cash aluminium ended at \$1,297, up \$9.50.

## Scotland's salmon farmers lift output 25%

By James Huxton, Scottish Correspondent

THE SCOTTISH salmon farming industry, which last year suffered from low prices and experienced several hand-rupies, increased its output during the year by 25 per cent to 40,600 tonnes of salmon. However production this year is expected to be static or decline by up to 7 per cent.

The scale of the production increase, revealed by the Scottish Office, surprised farmers gathered in Glasgow for the annual Scottish fish farm conference and exhibition. The salmon farmers were also digesting last week's announcement by the Unilever, UK-Dutch food and consumer products group, that it wants to sell its subsidiary Marine Harvest, a large salmon producer in Scotland, to a three-year production cycle farmers cannot adjust production to market conditions.

Salmon prices were low last year mainly because of over-production and dumping in the EC market by Norway, which produces four times as much as Scotland. Because salmon farming operates with a three-year production cycle farmers cannot adjust production to market conditions.

Last November the EC imposed a minimum price on imports from Norway, and Norway took steps to reduce its surplus. Aquastar, a seafood subsidiary of British Petroleum, agreed to dispose of 32,000 tonnes of frozen salmon in markets outside the EC, Japan and the US.

With both Norway and Scotland refining the number of smolts (young salmon) being transferred to cages in the sea for maturing salmon prices are expected to recover over the next year. Mr. Donald MacRae of TSB Bank Scotland told the conference that whereas in 1991 world supply of farmed salmon had outstripped demand by 44,000 tonnes, this year there would be a shortfall of 13,000 tonnes, rising to 64,000 tonnes by 1995.

The announcement of the sale of Marine Harvest surprised many people in the Scottish fish farming industry. The company was a pioneer of salmon farming in Scotland and Unilever's decision to pull out made some farmers question whether the industry had good long term future.

Mr. David McCarthy, Marine Harvest's chairman, said that Unilever was selling the company along with other agricultural interests to concentrate on core activities. Marine Harvest sold £1m in 1990 but its financial performance improved sharply last year with lower fish mortality and improved environmental management.

## Little to laugh about in UK agriculture

At last week's NFU annual meeting farmers were not in the mood for jokes

JOKE WERE few and far between at the annual general meeting of the National Farmers' Union in London last week. The 600 to 700 delegates representing the farmers of England and Wales were too preoccupied with the sorry state of their industry for there to be much humour.

Indeed, in case there were any doubts about the extent of the problems, they were spelled out early on in the proceedings by Mr. David Nash, the union's president. The long-term decline in farm incomes, he said, had now led to a situation where 35 people were leaving the land in Britain each day, that is 12,000 a year. This could not go on, he concluded.

Nevertheless, there were lighter moments at the meeting. One came during a debate on the need for better marketing of farm produce. The NFU had, in fact, launched a new initiative entitled Food from the Countryside late last year to encourage and assist farmers who were prepared to enter into collaborative ventures (co-ops) in farm circles these days because there have been so many business failures in the sector) to market their produce to the supermarkets.

Commenting on the logo adopted for the scheme, which dominated the stage at Kensington Town Hall, where the meeting was held, one delegate thought the stylised farmyard, the cattle and the windmill, the place, efficient British farmers would be able to hold their own against any legitimate

## FARMER'S VIEWPOINT



By David Richardson

birds flying above the farm buildings.

"They may look like crows," he said, "but I have to tell you they are vultures. One is called MacSharry (the European Community's agriculture commissioner), another is called Gorman (the UK agriculture minister) and the third is called Sainsbury (Britain's leading supermarket chain)."

It got a raucous laugh, reflecting the love-hate relationship between farmers and both politicians and supermarkets, whose combined activities seem to shape their lives: activities over which they feel they have little or no control.

But the president was not so amused. He had wisely decided not to whinge and he found the comment about vultures negative. What was needed, he said, was a fair settlement of the Uruguay Round of the General Agreement on Tariffs and Trade and a non-discriminatory reform of the EC's common agricultural policy. Once those two elements were in place, efficient British farmers would be able to hold their own against any legitimate

competition and better marketing would be one of the keys to their success.

What he implied was that instead of calling the supermarkets rude names, farmers would do better to find ways of sharing in their prosperity. To achieve that, it was necessary for producers to group together to provide the enormous quantities and high quality that the supermarkets demanded.

Few individual farmers, whose businesses were tiny in comparison with the multiples, could hope to go it alone. Some sort of joint venture involving the supermarkets was essential.

Then came the second joke. It was the one about the hen and the pig who met to discuss the joint promotion of the great British breakfast. As the talks progressed, the pig began to have doubts. It gradually became clear to him that while the hen might do well out of their partnership, his commitment would be total and final. "Too often," said that speaker, "the farmers' role in joint marketing initiatives was analogous with that of the pig."

Furthermore, there were real fears that British food producers might be at an unfair disadvantage when it came to competing with imports. Even the prime minister, who made a surprise visit to the meeting, confessed himself unsure if the same levels of safety and standards of animal welfare that could be guaranteed for British food could be guaranteed for imports. What was needed, he said, was a fair settlement of the Uruguay Round of the General Agreement on Tariffs and Trade and a non-discriminatory reform of the EC's common agricultural policy. Once those two elements were in place, efficient British farmers would be able to hold their own against any legitimate

again during a party political forum in which agriculture spokesmen for the Conservatives, the Labour Party and the Liberal Democrats explained their policies for farming in advance of the election. Mr. David Curry, minister of state for agriculture, accepted the proposition that the standards imposed in the UK may be higher than those in force in some other EC countries.

"However, EC legislation means that we cannot ban European food coming to Britain."

Ms Sue MacGregor, presenter of the BBC's Today radio programme, who chaired the forum as a consumer of food, was visibly shocked at the admission and the minister tried to allay her fears by saying that the standards imposed on the UK may be higher than those in force in some other EC countries. "However, EC legislation means that we cannot ban European food coming to Britain."

All of which seemed to add weight to the growing arguments for more British food to be home produced. At present, UK farmers supply some 70 per cent of the food that can be produced in the British climate and there is a food trade gap of about £5bn.

Reducing that gap would clearly be good for the balance of payments and the supermarkets have expressed themselves keen to move further in that direction. But not all the way. Mr. Tom Vyner, joint managing director of Sainsbury's, made it clear to

the meeting that "the purchase of foods from abroad is part of competitive process. It is skillful buying that keeps down prices... and that plays a cardinal role in our trading policy."

On my way back to Norfolk on the train, I read in a farming magazine that one of Mr. Vyner's competitors, Tesco, had already demonstrated its commitment to competitive buying by purchasing Irish and New Zealand lamb. Since the EC variable premium ended in December, British open market lambs are too dear, a spokesman is quoted as saying, "so we have to look elsewhere."

So, after extolling the virtues of fresh English lamb for the last few years, an excellent example of marketing and adding value, Tesco has apparently decided to buy lamb from the lowest price. Doubtless, the other supermarkets will be forced to follow suit or risk losing sales, and UK sheep farmers' returns will presumably once again fall into loss.

It is hardly surprising, then, that some farmers are a little cynical about the current rash of official recommendations to enter into long-term arrangements with one another and the big buyers in order to improve their marketing in the face of disappearing guarantees from Brussels. They feel that the forces ranged against them are so strong and so prone to change the rules at short notice that those jokes they crack about their plight are not even meant to be funny - merely ironic.

## Aborigines fail to block A\$500m iron ore project

By Emma Taggart in Canberra

THE AUSTRALIAN Federal Government has removed one of the major barriers to the A\$500m (US\$375m) iron ore project of the Ciba subsidiary, Hamersley Iron, at Marandoo, in Western Australia.

The government has rejected an application by the Karitj Aboriginal tribe to block the project under the federal Aboriginal Heritage Protection Act.

Mr. Robert Tickner, the federal minister for Aboriginal Affairs, said he was satisfied that the mining project was a serious threat to Aboriginal heritage, as required by the Act.

Hamersley Iron will now have to pass the state environmental regulations of Western Australia before the project can finally proceed. A company official yesterday said the decision was due in 20 weeks and that he was optimistic that the project would get the state government's approval.

Mr. Tickner's decision is the latest in a series of recent moves that seem to indicate the government's desire to offset the negative effects of its blocking of the Coronation Hill gold and platinum mine in June last year.

Late last year, Mr. Tickner declined to use the Aboriginal Heritage Act to block Dominion Mining's A\$350m nickel project at Yabul, also in Western Australia. However, the project is still delayed by an appeal against the state government's approval lodged by Aboriginal groups with the Western Australian Supreme Court.

The Coronation Hill ban had reduced industry confidence in Australian mining investment, with local companies threatening to shift substantial expansion budgets overseas.

Last week, the Coronation Hill joint venture, led by New Crest Mining, filed a High Court action challenging the validity of the government plan.

## World sugar market 'at the crossroads'

By David Blackwell

THE WORLD sugar market is at the crossroads, forcing many producers to review their sugar policies in the light of changing international trade patterns and the impact of liberalisation issues, according to the latest sugar report from E.D. & F. Man, the London trade house.

Should the Gatt talks be successful, cuts in support mechanisms by 1999 "should accelerate the fall in the EC's net exports as marginal producers fail to cover their average production costs. The same argument applies to some of the high cost/less efficient producers in the US."

This will open up new opportunities for many producers in Africa and the Caribbean, but they will need to examine their long term cost structure and efficiency. Manufacturers out that under preferential access to the US and EC markets their production costs and efficiency are not competitive to the extent that some have had to leave the industry.

The increase in international trade will not, however,

increase the transparency of the market. The uncertainty of Russia's effective imports, Cuba's exports and the pattern of trade elsewhere in eastern Europe have "turned the clock back some 40 years to a time when information about import demand and export availability was lacking."

Meanwhile sugar prices - which recently peaked at 15 cents a lb - are expected to come under further pressure as exportable surpluses come on to the market from Brazil, Cuba, Thailand and the EC.

## International rubber agreement 'at risk'

By David Blackwell

THE INTERNATIONAL rubber agreement has been put at risk by the failure to agree a cut in prices to support the Ecuropa Initiative, says a spokesman for the Ecuropa Initiative.

One of the strengths of the agreement, which operates through a buffer stock, has been that it confines itself to price stabilisation and does not

try to give long term support to prices - a commitment which has brought about the collapse of most international commodity agreements to date, the ECU says in its latest World Commodity Forecasts.

Producers are understandably dismayed at the low level of prices, which have fallen "almost to the 170.6 cents a

kilo of the 1985 disaster year in current terms and well below its real value." But if the buffer stock is taken up to the maximum level - of 550,000 tonnes while there is still no upturn in demand in sight, the agreement and the buffer stock could be threatened, together with a more serious collapse of natural rubber prices.

## WORLD COMMODITIES PRICES

## MARKET REPORT

London robust coffee prices sank to contract lows. Dealers said possible fund selling added to the pressure on an over-supplied market. London cocoa prices fell as Ivory Coast arrivals continued to be higher than previously forecast. News that an international cocoa agreement based on a withholding system was to be formally proposed by consumers at the ICCO talks had no apparent impact. London's freight futures market moved into free fall in afternoon trading after a limit fall of 50 points in the morning. A 16-point fall in the Baltic Freight Index to 1,290 sent further bearish signals.

Compiled from Reuters

## LONDON MARKETS

## SPOT MARKETS

Crude oil (per barrel FOB)

Crude oil (per barrel FOB)

Crude oil (per barrel FOB)

Crude oil (per barrel FOB)

Crude oil (per barrel FOB)

Crude oil (per barrel FOB)

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## WORLD COMMODITIES PRICES

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## LONDON STOCK EXCHANGE

## Futures provide the lead for equities

By Terry Byland, UK Stock Market Editor

WITH WORLD stock markets providing no clear lead, the London equity sector was left yesterday to juggle with the chances of developments in interest rates and electoral prospects at home. However, hopes of early reductions in domestic base rates, encouraged by the UK press at the weekend, found no support either from sterling's progress or from the Bank of England's actions on the London money market.

An advance in the stock market towards the close, in spite of the absence of Wall Street, which was closed yesterday, reflected a strong rise in the futures market, which caught the equity market-makers short of stock in the underlying blue chip issues.

The gain of 27.1 on the day

Account Dealing Dates		
First Dealing:	Feb 10	Feb 24
Options Declaration:	Feb 20	Mar 6
Last Dealing:	Feb 21	Mar 7
Account Day:	Mar 2	Mar 20

Weekend dealings may take place from 10.00 am on Monday days earlier.

UK public opinion polls continued to show that the readings of the FT-SE index were close together, while the latest hints from political circles merely underlined expectations in the City that the UK general election will be held early in April.

The gain of 27.1 on the day

trades by the Confederation of British Industry (CBI), which suggested a rise in sales volumes. The survey supported the view of Mr Norman Lamont, the UK Chancellor of the Exchequer, that a consumer spending boom is about to resume the UK economy.

Share prices opened uncertainly, however, and it was not until the stock index markets came in on a firm note that the underlying stock market moved ahead. A good premium on the March futures contract of the FT-SE index was soon reflected in a gain of 18.4 for the index itself, which touched 2,532.3 at mid-morning.

But trading volume, already forlorn, was the absence of a lead from Wall Street was widely thin and share prices could not sustain their early

gains, at least for a while. The late upswing increased the day's sea volume, which totalled 465.5m shares against the 563.1m of the previous session. Friday's total represented 2.2m in genuine customer, or retail, business, a significant increase over the daily values of the past week.

There was further selling of BP shares, as the analysts continued to react negatively to last week's trading statement. The stores sector responded well to the CBI survey, although share volume was moderate. GUS, notably a thinly traded share, stood out strongly, and Marks and Spencer and Kingfisher reacted positively to the hope of increased sales in the high streets of Britain.

The strongest gains came

among the blue chip international, which benefited both from the strength of the Footsie futures contract and the hope that Wall Street will sustain its recent firmness when it returns from holiday.

Among these market leaders, pharmaceutical issues were strong and stocks such as Reckitt & Colman and Rank Organisation, more directly influenced by Wall Street, closed very firmly.

However, across the broad range of the market, shares were not active and traders warned that price movements reflected the need of market-making firms to find shares to cover selling bargains struck in the previous week. London is unlikely to develop any new trend until Wall Street returns to business.

## FINANCIAL TIMES STOCK INDICES

	Feb 17	Feb 14	Feb 13	Feb 12	Feb 11	Year Ago	1991/92	1990/91	1989/90	1988/89	1987/88	1986/87	1985/86	1984/85	1983/84	1982/83	1981/82	1980/81	1979/80	1978/79	1977/78	1976/77	1975/76	1974/75	1973/74	1972/73	1971/72	1970/71	1969/70	1968/69	1967/68	1966/67	1965/66	1964/65	1963/64	1962/63	1961/62	1960/61	1959/60	1958/59	1957/58	1956/57	1955/56	1954/55	1953/54	1952/53	1951/52	1950/51	1949/50	1948/49	1947/48	1946/47	1945/46	1944/45	1943/44	1942/43	1941/42	1940/41	1939/40	1938/39	1937/38	1936/37	1935/36	1934/35	1933/34	1932/33	1931/32	1930/31	1929/30	1928/29	1927/28	1926/27	1925/26	1924/25	1923/24	1922/23	1921/22	1920/21	1919/20	1918/19	1917/18	1916/17	1915/16	1914/15	1913/14	1912/13	1911/12	1910/11	1909/10	1908/09	1907/08	1906/07	1905/06	1904/05	1903/04	1902/03	1901/02	1900/01	1899/00	1898/99	1897/98	1896/97	1895/96	1894/95	1893/94	1892/93	1891/92	1890/91	1889/90	1888/89	1887/88	1886/87	1885/86	1884/85	1883/84	1882/83	1881/82	1880/81	1879/80	1878/79	1877/78	1876/77	1875/76	1874/75	1873/74	1872/73	1871/72	1870/71	1869/70	1868/69	1867/68	1866/67	1865/66	1864/65	1863/64	1862/63	1861/62	1860/61	1859/60	1858/59	1857/58	1856/57	1855/56	1854/55	1853/54	1852/53	1851/52	1850/51	1849/50	1848/49	1847/48	1846/47	1845/46	1844/45	1843/44	1842/43	1841/42	1840/41	1839/40	1838/39	1837/38	1836/37	1835/36	1834/35	1833/34	1832/33	1831/32	1830/31	1829/30	1828/29	1827/28	1826/27	1825/26	1824/25	1823/24	1822/23	1821/22	1820/21	1819/20	1818/19	1817/18	1816/17	1815/16	1814/15	1813/14	1812/13	1811/12	1810/11	1809/10	1808/09	1807/08	1806/07	1805/06	1804/05	1803/04	1802/03	1801/02	1800/01	1799/00	1798/99	1797/98	1796/97	1795/96	1794/95	1793/94	1792/93	1791/92	1790/91	1789/90	1788/89	1787/88	1786/87	1785/86	1784/85	1783/84	1782/83	1781/82	1780/81	1779/80	1778/79	1777/78	1776/77	1775/76	1774/75	1773/74	1772/73	1771/72	1770/71	1769/70	1768/69	1767/68	1766/67	1765/66	1764/65	1763/64	1762/63	1761/62	1760/61	1759/60	1758/59	1757/58	1756/57	1755/56	1754/55	1753/54	1752/53	1751/52	1750/51	1749/50	1748/49	1747/48	1746/47	1745/46	1744/45	1743/44	1742/43	1741/42	1740/41	1739/40	1738/39	1737/38	1736/37	1735/36	1734/35	1733/34	1732/33	1731/32	1730/31	1729/30	1728/29	1727/28	1726/27	1725/26	1724/25	1723/24	1722/23	1721/22	1720/21	1719/20	1718/19	1717/18	1716/17	1715/16	1714/15	1713/14	1712/13	1711/12	1710/11	1709/10	1708/09	1707/08	1706/07	1705/06	1704/05	1703/04	1702/03	1701/02	1700/01	1699/00	1698/99	1697/98	1696/97	1695/96	1694/95	1693/94	1692/93	1691/92	1690/91	1689/90	1688/89	1687/88	1686/87	1685/86	1684/85	1683/84	1682/83	1681/82	1680/81	1679/80	1678/79	1677/78	1676/77	1675/76	1674/75	1673/74	1672/73	1671/72	1670/71	1669/70	1668/69	1667/68	1666/67	1665/66	1664/65	1663/64	1662/63	1661/62	1660/61	1659/60	1658/59	1657/58	1656/57	1655/56	1654/55	1653/54	1652/53	1651/52	1650/51	1649/50	1648/49	1647/48	1646/47	1645/46	1644/45	1643/44	1642/43	1641/42	1640/41	1639/40	1638/39	1637/38	1636/37	1635/36	1634/35	1633/34	1632/33	1631/32	1630/31	1629/30	1628/29	1627/28	1626/27	1625/26	1624/25	1623/24	1622/23	1621/22	1620/21	1619/20	1618/19	1617/18	1616/17	1615/16	1614/15	1613/14	1612/13	1611/12	1610/11	1609/10	1608/09	1607/08	1606/07	1605/06	1604/05	1603/04	1602/03	1601/02	1600/01	1599/00	1598/99	1597/98	1596/97	1595/96	1594/95	1593/94	1592/93	1591/92	1590/91	1589/90	1588/89	1587/88	1586/87	1585/86	1584/85	1583/84	1582/83	1581/82	1580/81	1579/80	1578/79	1577/78	1576/77	1575/76	1574/75	1573/74	1572/73	1571/72	1570/71	1569/70	1568/69	1567/68	1566/67	1565/66	1564/65	1563/64	1562/63	1561/62	1560/61	1559/60	1558/59	1557/58	1556/57	1555/56	1554/55	1553/54	1552/53	1551/52	1550/51	1549/50	1548/49	1547/48	1546/47	1545/46	1544/45	1543/44	1542/43	1541/42	1540/41	1539/40	1538/39	1537/38	1536/37	1535/36	1534/35	1533/34	1532/33	1531/32	1530/31	1529/30	1528/29	1527/28	1526/27	1525/26	1524/25	1523/24	1522/23	1521/22	1520/21	1519/20	1518/19	1517/18	1516/17	1515/16	1514/15	1513/14	1512/13	1511/12	1510/11	1509/10	1508/09	1507/08	1506/07	1505/06	1504/05	1503/04	1502/03	1501/02	1500/01	1499/00	1498/99	1497/98	1496/97	1495/96	1494/95	1493/94	1492/93	1491/92	1490/91	1489/90	1488/89	1487/88	1486/87	1485/86	1484/85	1483/84	1482/83	1481/82	1480/81	1479/80	1478/79	1477/78	1476/77	1475/76	1474/75	1473/74	1472/73	1471/72	1470/71	1469/70	1468/69	1467/68	1466/67	1465/66	1464/65	1463/64	1462/63	1461/62	1460/61	1459/60	1458/59	1457/58	1456/57	1455/56	1454/55	1453/54	1452/53	1451/52	1450/51	1449/50	1448/49	1447/48	1446/47	1445/46	1444/45	1443/44	1442/43	1441/42	1440/41	1439/40	1438/39	1437/38	1436/37	1435/36	1434/35	1433/34	1432/33	1431/32	1430/31	1429/30	1428/29	1427/28	1426/27	1425/26	1424/25	1423/24	1422/23	1421/22	1420/21	1419/20	1418/19	1417/18	1416/17	1415/16	1414/15	1413/14	1412/13	1411/12	1410/11	1409/10	1408/09	1407/08	1406/07	1405/06	1404/05	1403/04	1402/03	1401/02	1400/01	1399/00	1398/99	1397/98	1396/97	1395/96	1394/95	1393/94	1392/93	1391/92	1390/91	1389/90	1388/89	1387/88	1386/87	1385/86	1384/85	1383/84	1382/83	1381/82	1380/81	1379/80	1378/79	1377/78	1376/77	1375/76	1374/75	1373/74	1372/73	1371/72	1370/71	1369/70	1368/69	1367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## AMERICANS

CC

HC[illegible]

5.4	13.0	Lat Heat
8	1.2	$\frac{1}{2}$ Magn

11.5 ☒ Storm  
12.2 ☒ Santiago

[illegible]

24 10.8  
B4 =

Storge  
Wills Cove

1991/92	1990/91	1989/90	1988/89	1987/88	1986/87	1985/86	1984/85	1983/84	1982/83	1981/82	1980/81	1979/80	1978/79	1977/78	1976/77	1975/76	1974/75	1973/74	1972/73	1971/72	1970/71	1969/70	1968/69	1967/68	1966/67	1965/66	1964/65	1963/64	1962/63	1961/62	1960/61	1959/60	1958/59	1957/58	1956/57	1955/56	1954/55	1953/54	1952/53	1951/52	1950/51	1949/50	1948/49	1947/48	1946/47	1945/46	1944/45	1943/44	1942/43	1941/42	1940/41	1939/40	1938/39	1937/38	1936/37	1935/36	1934/35	1933/34	1932/33	1931/32	1930/31	1929/30	1928/29	1927/28	1926/27	1925/26	1924/25	1923/24	1922/23	1921/22	1920/21	1919/20	1918/19	1917/18	1916/17	1915/16	1914/15	1913/14	1912/13	1911/12	1910/11	1909/10	1908/09	1907/08	1906/07	1905/06	1904/05	1903/04	1902/03	1901/02	1900/01	1899/00	1898/99	1897/98	1896/97	1895/96	1894/95	1893/94	1892/93	1891/92	1890/91	1889/90	1888/89	1887/88	1886/87	1885/86	1884/85	1883/84	1882/83	1881/82	1880/81	1879/80	1878/79	1877/78	1876/77	1875/76	1874/75	1873/74	1872/73	1871/72	1870/71	1869/70	1868/69	1867/68	1866/67	1865/66	1864/65	1863/64	1862/63	1861/62	1860/61	1859/60	1858/59	1857/58	1856/57	1855/56	1854/55	1853/54	1852/53	1851/52	1850/51	1849/50	1848/49	1847/48	1846/47	1845/46	1844/45	1843/44	1842/43	1841/42	1840/41	1839/40	1838/39	1837/38	1836/37	1835/36	1834/35	1833/34	1832/33	1831/32	1830/31	1829/30	1828/29	1827/28	1826/27	1825/26	1824/25	1823/24	1822/23	1821/22	1820/21	1819/20	1818/19	1817/18	1816/17	1815/16	1814/15	1813/14	1812/13	1811/12	1810/11	1809/10	1808/09	1807/08	1806/07	1805/06	1804/05	1803/04	1802/03	1801/02	1800/01	1799/00	1798/99	1797/98	1796/97	1795/96	1794/95	1793/94	1792/93	1791/92	1790/91	1789/90	1788/89	1787/88	1786/87	1785/86	1784/85	1783/84	1782/83	1781/82	1780/81	1779/80	1778/79	1777/78	1776/77	1775/76	1774/75	1773/74	1772/73	1771/72	1770/71	1769/70	1768/69	1767/68	1766/67	1765/66	1764/65	1763/64	1762/63	1761/62	1760/61	1759/60	1758/59	1757/58	1756/57	1755/56	1754/55	1753/54	1752/53	1751/52	1750/51	1749/50	1748/49	1747/48	1746/47	1745/46	1744/45	1743/44	1742/43	1741/42	1740/41	1739/40	1738/39	1737/38	1736/37	1735/36	1734/35	1733/34	1732/33	1731/32	1730/31	1729/30	1728/29	1727/28	1726/27	1725/26	1724/25	1723/24	1722/23	1721/22	1720/21	1719/20	1718/19	1717/18	1716/17	1715/16	1714/15	1713/14	1712/13	1711/12	1710/11	1709/10	1708/09	1707/08	1706/07	1705/06	1704/05	1703/04	1702/03	1701/02	1700/01	1699/00	1698/99	1697/98	1696/97	1695/96	1694/95	1693/94	1692/93	1691/92	1690/91	1689/90	1688/89	1687/88	1686/87	1685/86	1684/85	1683/84	1682/83	1681/82	1680/81	1679/80	1678/79	1677/78	1676/77	1675/76	1674/75	1673/74	1672/73	1671/72	1670/71	1669/70	1668/69	1667/68	1666/67	1665/66	1664/65	1663/64	1662/63	1661/62	1660/61	1659/60	1658/59	1657/58	1656/57	1655/56	1654/55	1653/54	1652/53	1651/52	1650/51	1649/50	1648/49	1647/48	1646/47	1645/46	1644/45	1643/44	1642/43	1641/42	1640/41	1639/40	1638/39	1637/38	1636/37	1635/36	1634/35	1633/34	1632/33	1631/32	1630/31	1629/30	1628/29	1627/28	1626/27	1625/26	1624/25	1623/24	1622/23	1621/22	1620/21	1619/20	1618/19	1617/18	1616/17	1615/16	1614/15	1613/14	1612/13	1611/12	1610/11	1609/10	1608/09	1607/08	1606/07	1605/06	1604/05	1603/04	1602/03	1601/02	1600/01	1599/00	1598/99	1597/98	1596/97	1595/96	1594/95	1593/94	1592/93	1591/92	1590/91	1589/90	1588/89	1587/88	1586/87	1585/86	1584/85	1583/84	1582/83	1581/82	1580/81	1579/80	1578/79	1577/78	1576/77	1575/76	1574/75	1573/74	1572/73	1571/72	1570/71	1569/70	1568/69	1567/68	1566/67	1565/66	1564/65	1563/64	1562/63	1561/62	1560/61	1559/60	1558/59	1557/58	1556/57	1555/56	1554/55	1553/54	1552/53	1551/52	1550/51	1549/50	1548/49	1547/48	1546/47	1545/46	1544/45	1543/44	1542/43	1541/42	1540/41	1539/40	1538/39	1537/38	1536/37	1535/36	1534/35	1533/34	1532/33	1531/32	1530/31	1529/30	1528/29	1527/28	1526/27	1525/26	1524/25	1523/24	1522/23	1521/22	1520/21	1519/20	1518/19	1517/18	1516/17	1515/16	1514/15	1513/14	1512/13	1511/12	1510/11	1509/10	1508/09	1507/08	1506/07	1505/06	1504/05	1503/04	1502/03	1501/02	1500/01	1499/00	1498/99	1497/98	1496/97	1495/96	1494/95	1493/94	1492/93	1491/92	1490/91	1489/90	1488/89	1487/88	1486/87	1485/86	1484/85	1483/84	1482/83	1481/82	1480/81	1479/80	1478/79	1477/78	1476/77	1475/76	1474/75	1473/74	1472/73	1471/72	1470/71	1469/70	1468/69	1467/68	1466/67	1465/66	1464/65	1463/64	1462/63	1461/62	1460/61	1459/60	1458/59	1457/58	1456/57	1455/56	1454/55	1453/54	1452/53	1451/52	1450/51	1449/50	1448/49	1447/48	1446/47	1445/46	1444/45	1443/44	1442/43	1441/42	1440/41	1439/40	1438/39	1437/38	1436/37	1435/36	1434/35	1433/34	1432/33	1431/32	1430/31	1429/30	1428/29	1427/28	1426/27	1425/26	1424/25	1423/24	1422/23	1421/22	1420/21	1419/20	1418/19	1417/18	1416/17	1415/16	1414/15	1413/14	1412/13	1411/12	1410/11	1409/10	1408/09	1407/08	1406/07	1405/06	1404/05	1403/04	1402/03	1401/02	1400/01	1399/00	1398/99	1397/98	1396/97	1395/96	1394/95	1393/94	1392/93	1391/92	1390/91	1389/90	1388/89	1387/88	1386/87	1385/86	1384/85	1383/84	1382/83	1381/82	1380/81	1379/80	1378/79	1377/78	1376/77	1375/76	1374/75	1373/74	1372/73	1371/72	1370/71	1369/70	1368/69	1367/68	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8.4  
13.7

11.3 Old Pharmacy B.[illegible]

1.0 Siemens DM

Warrants \_\_\_\_\_

[illegible]



**INVESTMENT TRUSTS - C****OIL & GAS - Cont.**

**Fig. 2. Training**      **Cost**

STARTED 2 1

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WPNZ On NZS 27 1/2

\_\_\_\_\_

Model	Price	mpg	low	Cap	Gr
March	1.4	9	1.2	1.28	—

P-E	Good Fields SW N. —	1244	-21	1749	846	1,100	3.3
	Jo Burg Coors R. —, ?	853	+14	1025	512	1,236	3.1
	Middle Mt. R.	149		235	66	899	2.8

72	109	Monaghan	204
-	-	Victoria Petim	3
63	169	MMKordoba AE	103

—	85	48	18.8	140	—	Is
—	100	63	10.2	29	—	Ja

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1980	Philochalmaria	34	74	26	4.52	"
1981	Philochalmaria	33	41	9	1.87	"

72	6.1	Jupiter Lynch...	120
3	6.2	King & Shogren...	90
73	4.8	...	6.1

190 1/2	275 1/2	27.3	-	-	14
		20.0	93	-	14

Liverpool Nick AS	328	—	299	2.5	178.3	4.3
Mersey Docks	183	—	226	1.5	118.9	3.5

[illegible]

Model	Price	+
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284	203	12	619.8	8.9	10.8	INV
129.1	104		149.7	10.4		INT

County	392	2	1	1	1	1
Worcester	418	2	1	1	1	1
Yorkshire	387	2	1	1	1	1

66  
70

■ Logden inde	↑	201
■ Smørfar		7/17

208	87	118.9	3.4	23.0	Win
300	212	293.2	3.5	15.4	

kg/ha	620	+19	1184	532	75.5
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Year	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	

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## EUROPE

## Perrier loses some sparkle as equities rise in Paris

SENIOR bourses saw thin trading in the absence of Wall Street, writes Our Markets Staff.

PARIS closed near the day's highs but volume was thin with just FF1.8bn worth of shares traded. The CAC 40 index ended up 16.96 at 1,852.07.

Peugeot was the day's most active share, rising FF17 to FF1705 and accounting for about 10 per cent of total turnover. But dealers could find no reason for the rise.

Perrier was in the limelight, falling FF45 or 2.96 per cent to FF1,530 with 48,855 shares traded, as news that the French government had approved the FF1,475-a-share bid from Nestlé and Indesud dampened hopes of a rival bid. Several brokers are also advising investors to take profits in view of the stock's recent run.

However, Exor, the main shareholder in Perrier, jumped FF58 or 3.7 per cent to FF1,486 in unusually heavy volume of 33,580 shares on rumours of a bid by Suez in order to help the Nestlé-Indesud camp.

Credit Local de France was another gainer, adding FF230 to FF2,220 with a heavy 258,630 shares traded. The stock has made a steady recovery from its unsuccessful flotation in December last year.

FRANKFURT remained subdued, the DAX index closing 4.59 higher at 1,581.07 after a 1.10 decline to 1,581.01 in the FAZ at mid-session. Volume was unchanged at DM4.4bn.

Among blue chips there was support for Siemens, up DM4.70 to DM668, and for Volkswagen which reported that its January global car and van sales were up 2.3 per cent to a record high. VW shares rose DM2.50 to DM338.30.

Construction stocks were mostly weaker in spite of an industry association forecast of 15 per cent growth in construction volume in east Germany this year, against 2 per cent in the west. Hochtief fell DM18 to DM113.2 but observers said that the setback was technical, with dealers getting out of the sector after a period of relative strength.

Second-liners saw Ava up DM61 to DM751 on new rumours of buying by Asko,

FT-SE Eurotrack 100 - Feb 17								
Hourly changes								
Open	10 am	11 am	12 pm	1 pm	2 pm	3 pm	close	
1132.21	1132.68	1132.52	1132.96	1133.46	1134.81	1134.87	1135.65	
Day's High 1135.65				Day's Low 1132.21				
Daily changes								
Feb 14	Feb 15	Feb 16	Feb 17	Feb 18	Feb 19	Feb 20		
1130.78	1136.68	1136.12	1136.12	1137.74	1137.74	1137.68		

which confirmed last week that it held an Ava majority. Asko rose DM13 to DM747 following an appreciative note from County NatWest.

MILAN opened the March trading account on a sour note, falling to rise by the 1 per cent

cents against the last payment of FF1.30 in 1988. Fokker moved ahead FF1.30 to FF130.50 after Friday's announcement that it had won an order to supply a Chinese airline with seven aircraft.

MADRID was steady, the general index ending up 0.47 at 2,393.4 with volume estimated at Ptas10bn (Ptas12bn). Electricals recorded the most activity. STOCKHOLM recovered from morning losses of over 1 per cent to close with the Affarsvariden General index 1.9 higher at 940.8, but dealers noted that volume was low and sentiment cautious.

ASTRA B shares closed SKr3 higher at SKr575 ahead of Thursday's results but Volvo B shares fell SKr5 to SKr370 after the company said that the proposed merger with Procordia might still be able to go ahead.

HELSINKI recorded its highest level for five months. The HEX index closed up 3.1 to 905.0 in turnover of Fmk3.3m, against Fmk2.2m on Friday.

OSLO fell on news of weaker prices for North Sea oil following the Opec ministers meeting in Geneva. The all-share index lost 5.40 to 481.51 in turnover of Nkr180m. Hafslund Nymed, the pharmaceuticals group, shed Nkr3 to Nkr255 after reports in a medical journal questioned the benefits of one of its products.

VIEENNA continued its upswing in high turnover. The 18-share ATX index rose 37.44 to 1,094.29, its highest since mid-September last year.

AMSTERDAM drifted, the CDS Tendency index gaining 0.2 to 122.0. Philips shed Fl.90 to Fl.32.70, partly on rumours, later denied by the company, that it was considering a rights issue. There is also uncertainty ahead of Thursday's 1991 figures, with some analysts forecasting a dividend of 50

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## Irish stocks unruffled by political upheaval

Tim Coone explains the calm and composure in Dublin's stockbroking community

In recent months, the dealing rooms of Dublin's stockbroking community have been a refuge of calm and composure from the frenzy and commotion in the meeting rooms and corridors of the Irish parliament.

The political upheaval, which brought the country to the brink of a general election and culminated last week in the abrupt termination of the 38-year political career of prime minister Mr Charles Haughey, barely caused a ripple on the Dublin stock exchange. As one broker remarked: "These issues loom larger in the media than they do in the minds of professional investors."

Events such as a shift in German interest rates, or a downturn in retail sales in the UK or US, are more likely to make an impact on Irish business prospects than party squabbles in the Dail.

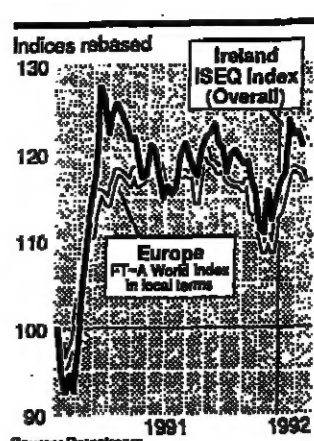
After nearly 10 months of flat performance and thin trading, the Dublin market finally staged a rally in mid-January.

With some minor erosion since then, this has left the ISEQ general index at 1,442.54 yesterday, up 4.5 per cent since last December 31, marginally ahead of the FT-Actuaries Europe index.

This was triggered by an upturn in New York, according to Davy Stockbrokers, one of the "big four" Dublin houses. "Most of the Irish industrialists depend upon the outside world for momentum in their earnings," says a Davy analyst.

Around 80 per cent of the earnings of quoted Irish industrial groups are derived from overseas sales. Jefferson Smurfit, an Irish blue chip stock, which accounts for 17.5 per cent of the Dublin stock market's £63.4bn (\$5.3bn) market capitalisation, has climbed 17 per cent this year on the heels of the New York rally. Almost 90 per cent of its sales are overseas.

The question being asked now is whether the market is following the pattern of 1991, which saw a 40 per cent surge in the first quarter, and leth-



Source: Davy Stockbrokers

argy for the rest of the year. By December, some brokers were complaining that they were not even meeting their overheads.

Overall, however, the market grew by some 30 per cent in 1991, making it one of the better-performing markets in Europe, and most of the Dublin brokers firms are predicting a similar upturn in 1992.

Davy expects between 15 and 20 per cent growth and National City Brokers is forecasting 20 per cent. Solomon's, a subsidiary of Anglo-Irish Bank, noted that 1,600 for the ISEQ index by the year-end would represent 16 per cent growth over 1991, but would still leave the Irish market off its all-time high, which it reached in 1990.

Mr Brian O'Loughlin, a fund manager at Irish Life, Ireland's biggest life assurance company and a major institutional investor, sees a fundamental case for all Irish stocks (on Irish stocks) could well be 12 to 13 per cent up this year," he says. "Valuations on the Irish market are quite attractive relative to the US and the UK, so there is room for rerating. That kind of (market) growth is achievable."

While Smurfit, in p/e terms, trades at a substantial discount to US paper stocks, another Irish blue chip, CRH, is seen as cheap against its UK counterparts. Irish food shares are similarly seen to have a good risk-reward balance. There is

an expectation, therefore, even if the US and UK markets flatten out, Dublin could up the ground it lost in 1991. "There would be more come in and buy cheap here," says one analyst.

Meanwhile, there is a movement for the market to anticipate a flotation of a new Irish airline (GFA), the world's largest aircraft leasing company. Investors are waiting for a firm date for the flotation, planned for late 1992, New York and Dublin, which could value GFA between \$3bn and \$4bn.

Mr O'Loughlin, who does not already hold a significant stake in the company, based aircraft leasing company, will want to build on its strategic reasons: "The market set by those who have a stake is about 7 to 8 per cent of their portfolio. The demand for GFA shares in the Irish market would be around 125m to 150m."

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## ASIA PACIFIC

## Nikkei gains 2.1% on official support for yen

## Tokyo

THE YEN's sharp upturn against the dollar following the Bank of Japan's intervention on the foreign exchange encouraged dealers to buy shares, and the Nikkei average gained 2.1 per cent on the day, finishing at 14,121.3.

The 225-stock Nikkei closed 411.12 up at 14,121.38, recovering the important 21,000 level. Arbitrage-related selling sent the index to the day's low of 13,574.01 in the morning. However, afternoon reports of the central bank's intervention to support the yen prompted a rise in bond prices, and the Nikkei rose to the day's high of 14,121.38.

Activity was limited to dealers, and volume remained low at 200m shares after Friday's 180m. Overall declines still led, with 480 of 416 with 223 issues unchanged at the close. The Topix index of all first section stocks rose 4.52 to 1,559.83, but in London the ISE/Nikkei

50 index eased 2.46 to 1,199.25. The Bank of Japan sold an estimated US\$500m against the yen. The dollar, which traded around ¥128 in the morning, closed at ¥126.93, down ¥1.02 from last Friday.

Traders interpreted the Bank of Japan's move as an attempt to curb Japan's exports, thus reducing the country's trade surplus. "But the most effective way is to cut interest rates," said Mr Chris Turner at Barclays de Zoete Wedd.

The bond and stock markets rose, as market participants saw a higher yen limiting inflation and leading to lower interest rates.

High-technology issues rebounded from a bout of morning weakness following Japanese brokers' downward revisions of their earnings forecasts for the sector in the current year. Toshiba closed ¥7.50, up from ¥7.30, and NEC added ¥0.10 to ¥11.10.

Interest rate-sensitive large-capital issues firmed. Nippon Steel improved ¥4 to ¥245 and Mitsubishi Heavy Industries

finished ¥10 ahead at ¥287. Banks led ground on corporate selling, locking in profits ahead of the March book closing. Industrial Bank of Japan fell ¥70 to ¥2,830 and Sumitomo Bank ¥60 to ¥1,730.

Daito Trust Construction was the best performer of the day, adding ¥30 or 9.2 per cent to ¥360. Investors who had sold the stock on earnings-related rumours rushed to buy back the shares after the company announced a stock split last Friday.

In Osaka, the OSE average lost 59.13 to 2,549.23 in volume of 58.1m shares. The index fell for the sixth consecutive day as construction lost ground.

## Roundup

ACTIVITY on the Pacific Rim reflected the closure of Wall Street last night, and share prices were not impressed by Tokyo's gains.

TAIWAN plunged on reports that the central bank had suspended applications for foreign fund companies for

investment into the local stock market. The weighted index tumbled 168.95 or 3.3 per cent to 4,866.48, following a small gain of 3.02 points on Saturday. Turnover increased to ¥322.26bn from ¥241.98bn.

Mr Samuel Shieh, the central bank governor, was quoted as saying that the suspension was aimed at relieving upward pressure on the local currency against the US dollar.

HONG KONG fell as profit-takers moved in after last week's gains. The Hang Seng index receded 53.13 to 4,719.19, after setting records during five of the preceding seven sessions. Turnover shrank to HK\$1.7bn from HK\$2.3bn.

The property sector was dampened by a government report showing that the vacancy rate of local residential flats rose last year. Cheung Kong lost 30 cents to HK\$11.10, while Hongkong Land slipped 20 cents to HK\$30.30.

AUSTRALIA had its second quietest day this year, turnover dropping to A\$121m, its lowest since January 3. In spite

of a firmer banking sector, the All Ordinaries index closed off at 1,614.2.

MANILA's composite index slid below 1,200, ending 22.59 weaker at 1,179.10. Turnover fell from 135m pesos to 120m. The government's 5.50 per cent offering of 21 per cent of Philippine National Bank, scheduled for March 15, is viewed as a threat to the market.

SEOUL also had its liquidity worries as the composite index dipped 7.57 to 540.14, before recovering to 548.19, pared with levels of well over 500,000 last week.

KUALA LUMPUR recovered from early weakness to end slightly higher in light trading. The composite index gained net 2.08 to 597.78 in turnover of M\$33m, after M\$134m.

Buying interest continued in gaming stocks, and the Singapore Straits Times index rose 2.50 to M\$8.70 with 1.4m shares traded. SINGAPORE ground and the Straits Times Industrial index ended lower at 1,494.51 in turnover of S\$85.44m, after S\$115.52m.

## Election defeat, scandal weigh on Tokyo

## MARKETS IN PERSPECTIVE

	% change in local currency			% change in US \$		
	1 Week	4 Weeks	1 Year	Start of 1992	Start of 1991	Start of 1990
Austria	+4.91	+11.25	-0.35	+16.24	+17.07	+10.95
Belgium	-0.94	-1.82	-4.90	+2.71	+1.21	+4.39
Denmark	-2.71	-3.14	-9.17	+0.77	-0.19	-5.80
Finland	+1.42	+1.33	+0.41	+20.38	+16.72	+12.20
France	+0.12	+0.44	+13.63	+5.63	+4.69	-1.05
Germany	-0.09	+1.14	+8.01	+7.53	+5.97	+0.16
Ireland	+0.01	-2.68	-13.11	+1.11	+4.36	-1.36
Italy	-3.52	-3.35	-2.37	+8.86	+8.24	-0.52
Netherlands	+0.31	-0.07	+16.83	+5.63	+4.28	-1.43
Norway	-2.12	-9.57	-11.87	+2.92	+1.72	-3.86
Spain	+0.97	+1.79	+5.22	+5.46	+5.67	+0.08
Sweden	-2.36	-3.69	+3.71	+3.59	+2.73	-2.89
Switzerland	-0.19	+1.09	+15.94	+6.48	+4.00	-1.59
UK	-0.19	-0.98	+0.01	+1.21	+1.21	-3.94
EUROPE	-0.39	-0.38	+8.10	+5.96	+3.27	-2.36
Australia	+1.73	-3.97	+16.56	-3.08	+1.80	-3.78
Hong Kong	+1.39	+7.78	+14.81	+12.17	+16.04	+12.82
Japan	-2.71	-3.14	-9.17	+0.77	-0.19	-5.80
New Zealand	+1.67	+5.11	+5.41	+7.59	+19.23	+12.69
Singapore	-0.50	-3.70	+0.66	-4.22	+1.53	-4.02
Singapore	-2.27	-3.30	+13.77	+0.65	+5.40	-0.37
Canada	-0.15	-1.84	+0.87	+2.21	+5.40	-0.37
USA	+0.27	-1.41	+14.13	-0.90	+4.84	-0.90
Mexico	+5.05	+8.46	+18.13	+18.30	+24.28	+17.47
South Africa	+0.30	-0.85	+37.14	+7.10	-1.82	-7.20
WORLD INDEX	-1.21	-1.51	+2.44	-2.08	+1.08	-4.46

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## By John Pitt

EUROPE, Asia and America all produced eye-catching performances among global equity markets last week, but the accent was on the downside and the World Index ended 1.2 per cent lower in local currency terms.